NVision50: The Metropolitan Transportation Plan for the Naugatuck Valley Planning Region & Central Naugatuck Valley MPO

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Abstract: Federal regulations require any urbanized area with a population greater than 50,000 to designate a metropolitan planning organization (MPO) to evaluate and assess its transportation systems, identify needed improvements to its transportation systems, and help decide how investments in the transportation systems will be made, including identifying the funding program allocations, project timing and schedule, and which projects to program. The NVCOG, as the host agency for the Central Naugatuck Valley MPO, assessed and analyzed the existing transportation system, identified deficiencies, and determined future transportation needs. Based on these analyses, a program of transportation improvement projects is recommended. Future transportation investments reflect reasonably expected funding resources.

Acknowledgements: The Metropolitan Transportation Plan for the Naugatuck Valley planning region and the Central Naugatuck Valley Metropolitan Planning Organization (CNVMPO) was prepared by the Naugatuck Valley Council of Governments (NVCOG) in cooperation with member municipalities and the Connecticut Department of Transportation (CTDOT). It was completed in accordance with federal transportation planning requirements, stipulated in 23 CFR Part 450§324, and under the NVCOG’s FY 2022/2023 Unified Planning Work Program for the Naugatuck Valley Planning Region. Funding was provided through the UPWP by the US Department of Transportation (USDOT), Federal Highway Administration (FHWA) and Federal Transit Administration (FTA), the CTDOT and member...
municipalities. The findings and conclusions expressed in the report are those of the NVCOG and CNV MPO and do not necessarily reflect the official views or policies of the Connecticut Department of Transportation and/or the U.S. Department of Transportation.

For more information:
For more information about the NVCOG’s transportation planning process and the update of the Metropolitan Transportation Plan, please visit the NVCOG’s website at: www.nvcogct.org

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1.0 NAUGATUCK VALLEY REGIONAL PROFILE

The Naugatuck Valley Council of Governments (NVCOG), identified in Map 1 below, is an urban, suburban and rural region covering nineteen towns and cities in west-central Connecticut with the City of Waterbury as its largest municipal member and geographic center. The Naugatuck Valley Planning Region is home to 450,376 residents across 422 square miles (2020 census population data). It includes the whole of the census-defined Waterbury Urban Area, as well as parts of the Hartford, New Haven, and Stamford-Bridgeport Urban areas. The NVCOG also includes two Metropolitan Planning Organizations (MPOs), including the entirety of the Central Naugatuck Valley MPO and four out of 10 municipalities within the Greater Bridgeport and Valley MPO.

Map 1.1 Urban Areas within the NVCOG Planning Area, US Census Bureau, 2020
The Naugatuck Valley planning region is comprised of the following communities:

- Ansonia
- Beacon Falls
- Bethlehem
- Bristol
- Cheshire
- Derby
- Middlebury
- Naugatuck
- Oxford
- Plymouth
- Prospect
- Seymour
- Shelton
- Southbury
- Thomaston
- Waterbury
- Watertown
- Wolcott
- Woodbury

**DEVELOPMENT**

Historically, the region grew around a robust manufacturing economy, supported by its location along the Naugatuck and Housatonic rivers that provided power and transportation to early factories. It was the center of American brass manufacturing, renowned for products such as clocks, buttons, munitions, and machines. Over the course of the late 19th and early 20th centuries, much of the region’s development took the form of dense urban clusters centered around individual large factories and industry concentrations, as well as housing, businesses and institutions serving these communities. The New York, New Haven and Hartford Railroad’s Naugatuck Valley branch and connecting services allowed easy travel between these cities, as well as the opportunity to ship a wide range of manufactured products to national and international markets.

Beginning in the 1960’s and 1970’s, many of the region’s largest manufacturing companies relocated their production to other parts of the country and overseas, leaving behind physical and environmental challenges that the region still faces today. Many of the region’s communities faced an economic downturn that has taken years to overcome.

In response to these challenges, the Naugatuck Valley economy has diversified significantly in the 21st century. Healthcare, educational services, retail, and professional and business services now dominate the economy. High precision and advanced manufacturing also remain notable contributors to the region’s economy. The second half of the 20th century also saw a shift of population and employment growth from traditional urban centers to the suburban and rural parts of the region. Despite suburbanization, the region’s cities continue to play a vital role as the social, cultural, and institutional centers while also retaining their position as critical employment centers. Beginning in the early 2000s, following national trends, traditional urban centers are seeing returning populations and increased investment, and newer developments include more walkable, mixed-use patterns reminiscent of traditional downtowns.
Today, the NVCOR region has a mix of growing, vibrant city centers, considered to be the urban core of the region, older “inner ring” suburban style development with aging but still popular residential styles and commercial activity in strip mall style buildings, and “outer ring” communities including large residential homes on large lots and the region’s remaining agricultural assets.

TRANSPORTATION
The Naugatuck Valley region was able to develop and thrive due to an extensive transportation network that supported the movement of goods and people. The swift-flowing Naugatuck and Housatonic rivers were dammed to provide power for the region’s mills. Navigable up to the confluence with the Naugatuck in Derby, the Housatonic provided access for manufacturers to markets around the world.

Neither river could ever match the access and mobility that the proliferation of railroads in the region provided. Through the 1910’s, the Naugatuck, Waterbury-Meriden-Connecticut River, New Haven and Derby, and the Hartford, Willimantic, Providence, and Fishkill railroads were consolidated under the ownership of the New York, New Haven, and Hartford Railroad. This rail giant eventually controlled most passenger and freight services throughout southern New England, as well as much of the region’s streetcar and bus public transportation system through its subsidiary, the Connecticut Company.

After World War 2, the region’s freight rail service deteriorated as the New Haven experienced multiple bankruptcies and merged with the two other major northeast railroads to form the Penn Central in 1968. The service further declined with Conrail operation following the Penn Central’s bankruptcy in 1976. Passenger rail service, which has been federally subsidized since the 1960’s, remained more or less intact during these transitions with the only significant reduction being the elimination the last east-west passenger service between Hartford and Waterbury and the end of passenger service north of Waterbury on the Naugatuck Valley route in the late 1950’s.

The system today, belonging in part to the CTDOT and in part to private freight operators, has seen renewed investment, increased service, and continues to play a vital role in the mobility of the region. The condition of, as well as goals for, the rail system in the region are further covered in Chapters 5 and 7.

Through the middle of the 20th century, the construction of state and federal highways, including CT Route 8 and Interstate 84, provided a means for further expansion of automobile and truck traffic in the region. As was true in most cities, the construction of the highways forced the relocation of urban residents, disconnected downtown areas from their surrounding cities, and encouraged the decline in downtown population in favor of suburban and rural development. These changes in development, along with underinvestment in maintenance and growing traffic volumes, have resulted in a highway system today that faces delays, congestion, and state of good repair challenges, all addressed further in this document in chapter 4.
Also impactful to the region’s urban and industrial core was the severe flooding of the Naugatuck River caused by Hurricanes Connie and Diane in the summer of 1955. In addition to the estimated $1.5 billion (1955 dollars) worth of damage to the communities along its length, the response to this flood involved a series of flood walls and control dams that impacted ecosystems and access in each Naugatuck River community. These flood control systems are largely still in place today. Naugatuck Valley communities are increasingly finding innovative ways to use these assets for more than just flood control, as best exemplified by the Derby and Ansonia Greenways built on top of the existing flood walls.

Figure 1.1 Flood of 1955

Despite the challenges faced in the region over the years, the urban cores of the Naugatuck Valley planning region are well poised to continue their revival in the coming years. Changes in the way people work and live, long-coming and sped up by the COVID-19 pandemic, all position the NVCOG region to attract new investment and residents in the coming years. Easy access to major metropolitan areas including Lower Fairfield County, New York, New Haven, Hartford, and Boston, along with a lower cost of living, easy access to nature, and strong municipal services are all key components to the region’s increasing attractiveness to new residents. Additional
improvements to the transportation system will be necessary to meet the demand and expectations of new residents, especially those that arrive from denser urban areas.

Similarly, as companies begin, move to, or grow within the region, the transportation system will need to serve the needs of those living in the surrounding communities who travel to employment centers within the region. Though there are several cities with significant inbound commuting, Shelton’s growing business community and location at the crossroads of several regions will put increasing demand on the already overburdened highway system if alternatives are not developed.

Figure 1.2 Waterbury Line train at the Waterbury Train Station
1.1 POPULATION AND DEMOGRAPHIC TRENDS

Between 2000 and 2020, the region saw limited growth, adding 21,600 new residents, bringing the population of the region to 450,374. Within the CNVMPO portion of the region, the total population is now 361,516. Trends within the region show a continued interest in urban dwelling, with Waterbury, Bristol, and Shelton (a member of the GBVMPO) representing the most rapid growth in the region while many suburban and rural towns remained stagnant or lost population in the 2020 census. However, despite strong public engagement campaigns, a combination of concern about data privacy and COVID-19 likely resulted in undercounts within the 2020 census.


<table>
<thead>
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<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Ansonia</td>
<td>18,916</td>
<td>19,249</td>
<td>18,554</td>
<td>-2%</td>
<td>4%</td>
</tr>
<tr>
<td>Beacon Falls</td>
<td>6,000</td>
<td>6,049</td>
<td>5,246</td>
<td>-1%</td>
<td>15%</td>
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<tr>
<td>Bethlehem</td>
<td>3,385</td>
<td>3,607</td>
<td>3,422</td>
<td>-6%</td>
<td>5%</td>
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<tr>
<td>Bristol</td>
<td>60,833</td>
<td>60,477</td>
<td>60,062</td>
<td>1%</td>
<td>1%</td>
</tr>
<tr>
<td>Cheshire</td>
<td>28,733</td>
<td>29,261</td>
<td>28,543</td>
<td>-2%</td>
<td>3%</td>
</tr>
<tr>
<td>Derby</td>
<td>12,325</td>
<td>12,902</td>
<td>12,391</td>
<td>-4%</td>
<td>4%</td>
</tr>
<tr>
<td>Middlebury</td>
<td>7,574</td>
<td>7,575</td>
<td>6,451</td>
<td>0%</td>
<td>17%</td>
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<tr>
<td>Naugatuck</td>
<td>31,519</td>
<td>31,862</td>
<td>30,989</td>
<td>-1%</td>
<td>3%</td>
</tr>
<tr>
<td>Oxford</td>
<td>12,706</td>
<td>12,683</td>
<td>9,821</td>
<td>0%</td>
<td>29%</td>
</tr>
<tr>
<td>Plymouth</td>
<td>11,671</td>
<td>12,213</td>
<td>11,634</td>
<td>-4%</td>
<td>5%</td>
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<tr>
<td>Prospect</td>
<td>9,401</td>
<td>9,405</td>
<td>8,707</td>
<td>0%</td>
<td>8%</td>
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<tr>
<td>Seymour</td>
<td>16,748</td>
<td>16,540</td>
<td>15,454</td>
<td>1%</td>
<td>7%</td>
</tr>
<tr>
<td>Shelton</td>
<td>40,869</td>
<td>39,559</td>
<td>38,101</td>
<td>3%</td>
<td>4%</td>
</tr>
<tr>
<td>Southbury</td>
<td>19,879</td>
<td>19,904</td>
<td>18,567</td>
<td>0%</td>
<td>7%</td>
</tr>
<tr>
<td>Thomaston</td>
<td>7,442</td>
<td>7,887</td>
<td>7,503</td>
<td>-6%</td>
<td>5%</td>
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<tr>
<td>Waterbury</td>
<td>114,403</td>
<td>110,366</td>
<td>107,271</td>
<td>4%</td>
<td>3%</td>
</tr>
<tr>
<td>Watertown</td>
<td>22,105</td>
<td>22,514</td>
<td>21,661</td>
<td>-2%</td>
<td>4%</td>
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<tr>
<td>Wolcott</td>
<td>16,142</td>
<td>16,680</td>
<td>15,215</td>
<td>-3%</td>
<td>10%</td>
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<tr>
<td>Woodbury</td>
<td>9,723</td>
<td>9,975</td>
<td>9,198</td>
<td>-3%</td>
<td>8%</td>
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<tr>
<td>Region Total</td>
<td>450,374</td>
<td>448,708</td>
<td>428,790</td>
<td>0.4%</td>
<td>4.6%</td>
</tr>
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Table 1.1 Population Growth in the NVCOG Region, 2000-2020, US Census Bureau
Population Growth Estimates

POPULATION GROWTH ESTIMATES

Because of the interconnectedness of MPOs within Connecticut, the CTDOT models air quality conformity for the full state. These models take into consideration expected population change over time, which similarly must represent data from across the state, and all MPOs within Connecticut are using the below population growth estimates for planning within the MTP timeframe. Though estimates, these numbers forecast future changes based on using town level trend lines taken from the decade prior to ACS 2019 estimates. This continues the modeling methodology of the CNVMPO’s last air quality conformity adoption in February of 2022.

<table>
<thead>
<tr>
<th>MPO</th>
<th>2019</th>
<th>2023</th>
<th>2025</th>
<th>2035</th>
<th>2045</th>
<th>2050</th>
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<tr>
<td>SWRMPO</td>
<td>380,336</td>
<td>385,393</td>
<td>387,947</td>
<td>400,437</td>
<td>412,691</td>
<td>418,736</td>
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<td>HVMPO</td>
<td>229,379</td>
<td>234,824</td>
<td>237,567</td>
<td>251,014</td>
<td>264,214</td>
<td>270,736</td>
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<td>CNVRMPO</td>
<td>354,309</td>
<td>358,823</td>
<td>361,109</td>
<td>372,225</td>
<td>383,151</td>
<td>388,517</td>
</tr>
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<td>GBVMPO</td>
<td>409,480</td>
<td>412,475</td>
<td>414,006</td>
<td>421,400</td>
<td>428,657</td>
<td>432,216</td>
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<tr>
<td>SCRCOG</td>
<td>566,583</td>
<td>571,398</td>
<td>573,843</td>
<td>585,742</td>
<td>597,411</td>
<td>603,122</td>
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<tr>
<td>CRCOG</td>
<td>969,836</td>
<td>982,812</td>
<td>989,352</td>
<td>1,021,014</td>
<td>1,051,611</td>
<td>1,066,567</td>
</tr>
<tr>
<td>RiverCOG</td>
<td>172,060</td>
<td>175,296</td>
<td>176,928</td>
<td>184,920</td>
<td>192,761</td>
<td>196,620</td>
</tr>
<tr>
<td>SCCOG</td>
<td>277,633</td>
<td>280,877</td>
<td>282,533</td>
<td>290,454</td>
<td>298,091</td>
<td>301,812</td>
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<td>NHCOG</td>
<td>110,102</td>
<td>111,514</td>
<td>112,237</td>
<td>115,683</td>
<td>119,034</td>
<td>120,661</td>
</tr>
<tr>
<td>NECCOG</td>
<td>95,567</td>
<td>97,614</td>
<td>98,649</td>
<td>103,692</td>
<td>108,651</td>
<td>111,080</td>
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Table 1.2 Population Growth Estimate by Region, CTDOT

These estimates show moderate growth across the state, following the trend of the last several decades of slow growth or stagnation at the town level. The CNVMPO portion of the region is projected to grow from 354,309 as of the 2019 ACS to an estimated 388,517 in 2050, or a growth of 9.6%. On a town-by-town basis, these projections show steady growth in almost every town within the region. Though this chart shows all the NVCOG towns, the GBVMPO communities are highlighted in gray.
Owing in part to its historic growth pattern and industrial past, the Naugatuck Valley maintains a population density higher than the Connecticut statewide average. Using data from the 2020 ACS, the region had an estimated 1056.5 residents per square mile (which includes non-residential land and roads), compared to 743.5 statewide. Waterbury, which is extensively developed and has the largest proportion of multi-family units, had the highest population concentration in the region with 3770.7 persons per square mile.

Towns along the Naugatuck River and in the eastern portion of the region are partially or fully sewered, allowing greater densities. In the eastern portion of the region, Prospect does not have municipal sewage, but does have several properties connected to neighboring municipalities. In the west portion, Bethlehem and Woodbury have no municipal sewage capability, and service through Oxford and Southbury is limited. Though limiting, the lack of wastewater service has not prevented development in these towns, and a combination of novel treatment facilities and shared services have allowed the growth of higher densities in these towns.
Population Density in the Naugatuck Valley Region

Immigration, migration, and higher birth rates among minority groups have made the region’s population more diverse than ever before. As of 2020, 29.2 percent of the region reported being of one or more non-white races. The population across the region is growing more diverse, with Waterbury as a majority-minority city, having nearly 59% of its total population belonging to a minority racial or ethnic group.

Hispanics are the largest and fastest growing minority group in the region with a population of 81,600, a 42% increase since the 2010 census. Hispanics now make up 18.1% of the population. The growing population of non-white residents was not restricted to the traditional urban cores, with every town across the region growing more diverse over the 10-year period. Though a trend seen throughout the state, with towns across the board diversifying, this does break from other points in history where minority populations were increasingly concentrated in urban centers.

Minority Population in the Naugatuck Valley
HOUSEHOLD AND FAMILY STRUCTURE
Household arrangements have changed as the average age of marriage increases, family sizes decrease, and life expectancy increases. Less than half of the region’s households are made up of married couples with 17.6% of households being single parents. Persons living alone, cohabitating couples, married couples without children, and other non-traditional households are becoming more prevalent.

Less than half of married couples have children aged 18 and under. Empty nesters are becoming less common as the younger generations reside at home longer, and many young couples have delayed having children in the last few years due to economic uncertainty.

INCOME AND POVERTY
There is a large income gap between the urban centers and the remainder of the region. 2020 estimates have the median household income in the region at $83,841 compared to $68,485 in urban cities. Over a quarter of households in the urban core are low income (making less than $25,000 per year). On the
opposite end of the income spectrum, the rural municipalities in the region are high income (making $100,000 or more per year).

The increasing inflation caused by the COVID-19 pandemic impacted household and family income throughout the region. Since 2015, median household income increased in 17 out of 19 municipalities. This reflects the nationwide trend of increasing wages. The drop in household income occurred in Watertown, while Beacon Falls stayed relatively flat.

The number of people in poverty increased by 71.7% from 2000 to 2020. In 2000, there were 31,412 people living in poverty (7.5% of the total). By 2020, it had increased to 43,807 (10% of total). Poverty increased dramatically during the COVID-19 pandemic. Waterbury, which has a poverty rate of 21.3%, is home to over half of the region’s impoverished.

Child poverty is a prevalent issue in the urban core, where 14.7% of children live below the poverty line. Ansonia, Derby, and Waterbury have child poverty rates at or over 20%. Child poverty is also strongly correlated with household structure. Children in single parent households are 4.4 times more likely to live in poverty than households with both parents present.

1.2 REGIONAL ECONOMIC TRENDS

The economy of the Naugatuck Valley, recovering slowly from the recessions of the early 21st century, was hit hard by the COVID-19 pandemic. The major economic trends shaping the region are:

- Unemployment disproportionately affects young workers under the age of 25.
- Jobs are suburbanizing. During the last ten years, the suburban areas saw job growth while the urban core lost jobs.
- Over half of Naugatuck Valley residents commute to jobs outside the region.

LABOR FORCE

The labor force is made up of Naugatuck Valley residents over the age of 16 who are either employed or are unemployed and looking for work. As of 2021, the region’s labor force was 228,920, of which 212,840 were employed and 16,080 were unemployed. From 2010 to 2013 the state and region experienced a labor force contraction which can be attributed to stagnant job growth, unemployed workers dropping out of the labor force, and a growing number of residents hitting retirement age. In 2014 the labor force grew for the first time since 2009 and has remained steady until 2020. People who had difficulty finding work during the pandemic are reentering the labor force as the job market improves.
**EMPLOYMENT**

As of 2021 there were 212,840 employed residents living in the region. This is 13,247 less than the pre-COVID number in 2019 when there were 226,087 employed residents. The number of employed residents decreased every year from 2008 to 2013 but has continued to rebound from 2014 to 2019. The number of working aged residents is projected to grow after the low employment levels of 2020. Attracting and retaining young workers will be necessary to replace the growing number of retirees.

**UNEMPLOYMENT**

From 2019 to 2020 the region saw the number of unemployed residents more than double from 9,938 to 19,610. The jump in unemployment was caused by both job losses during the COVID-19 pandemic. Unemployment has decreased in 2021 to 16,080, or 7% of the labor force. The labor force contraction (unemployed people that have stopped looking for work) is responsible for some of the drop in unemployment, and a strong employment market in 2022 has continued the declining trend. Improvements over the last three years, the unemployment rate remains above state and national averages.

![Labor Force, Employment and Unemployment in the Naugatuck Valley: 1997-2021](image)

**JOB MARKET**

As of 2023, it is estimated that there are 165,642 jobs within the NVCOG region. Waterbury remains the center of employment for the region, with 39,940, followed by Shelton, Bristol, and Cheshire. Estimates provided by the CT Department of Labor suggest that employment in all towns within the region will grow between 15 and 18%, with Waterbury remaining the largest job market.
Jobs in the Naugatuck Valley, by Block Group: 2020

As has occurred throughout Connecticut, the region has shifted from a manufacturing-oriented economy to a service-oriented one. Health care and social assistance has become the largest job sector, followed by government (which includes public school teachers). While much less prominent than in the past, manufacturing remains the third largest sector of the region’s economy, with over 20,000 jobs. Across industries jobs have become increasingly spread away from the traditional urban core. While Downtown Waterbury still serves as an employment hot spot, suburban office parks and remote distribution sites have spread employment throughout the region. Additionally, following the COVID-19 Pandemic, more and more employees are allowed to work remotely, meaning an increasing number of jobs cannot be pinned to a location in the traditional way. As this trend continues, employment and housing not only come closer together but converge into one location for many.
1.3 COVID 19 IMPACT

Since the World Health Organization declared COVID-19 a pandemic on March 10, 2020, the country’s transportation dynamics shifted dramatically. People were urged to stay home and practice social distancing to prevent the spread of COVID-19. This left roads empty, transit ridership down, and work travel patterns dramatically altered. Three years after its initial onset, the pandemic has had significant and lasting impacts on mode choice, traffic volumes, and safety. Many industries have returned to pre-pandemic work arrangements, but others have implemented some degree of additional telework and some companies offer fully remote positions that previously would have been in an office.

COVID-19 also impacted the global supply chain. Factories closed when they experienced outbreaks and could not produce their product line. Strict international COVID restrictions aimed at curbing the spread of the virus worsened this trend. Factories trying to produce goods had to wait for components that were delayed. With the “just in time” production methodology implemented for the past several decades, this created ripples across the supply chain as companies and consumers could not get products they needed. These closures caused by outbreaks applied to ports as well, which impacted the global trade network as ships had to wait days up to several weeks to unload goods they were carrying. This had profound impacts on the freight industry and has caused many to reevaluate how the country can prevent it from happening again.

In addition to the supply chain, the pandemic impacted regional population trends. Because the 2020 census occurred so early in the pandemic it is likely that there was an undercount of residents in the region, especially in the denser and more immigrant heavy city centers. Additionally, in the years since the census, movement into the region has continued as home and rental prices have increased quickly across the state. The NVCOG region offers relatively lower costs of living than the state as a whole, which appealed people who looked for more accessible housing during the height of COVID-19. The growth in population, not yet fully captured in Census or American Community Survey data, has impacted the region’s roads, housing stock, and density, and will continue to effect transportation planning in the foreseeable future.

TRAVEL PATTERN IMPACTS

For the reasons noted, the pandemic caused a significant shift in regional traffic patterns. Reports of traffic volumes dropping created headlines at the beginning of the pandemic, but little reporting has been done since then. Using Streetlight, NVCOG obtained traffic data within the region for 2019, 2020, and 2021. Zones were drawn along interstates and other major routes within the state to obtain traffic data passing through them.
PEAK HOUR

A significant way travel has shifted during the pandemic is when the peak hour occurs during the day. The peak hour for a roadway is when the roadway sees the largest volume of traffic traveling across it during the day. In 2019, during a 7-day period, the peak time for most of the analyzed zones was between 3 PM and 7 PM, and many of the zones had a peak time between 10 AM and 3 PM. A small number of zones had a morning peak time. The total number of vehicles that traveled during their respective peak times was around 1,200,000 vehicles.

In 2020, most of analyzed zones had a peak time between 10 AM and 3 PM, and for many the peak time was 3 PM and 7 PM. There are no zones that had a morning peak time. The total number of vehicles that traveled during the respective peak time was around 1,100,000 vehicles.

In 2021, most of the peak hours were between 10 AM and 3 PM, much like 2020. However, the amount of midday peak hours has decreased by around 6 percent while the 3 PM and 7 PM peak hours grew 8%. One zone had a morning peak time instead of none in 2020. The total number of vehicles that traveled during the respective peak time was around 1,140,000 vehicles.

STREET LIGHT DATA

THE NVCOG USES STREET LIGHT DATA, A BIG DATA PLATFORM THAT UTILIZES ANONYMIZED AND AGGREGATED LOCATION DATA FROM CELL PHONES TO ESTIMATE VOLUMES, ROUTES, AND TRIP CHARACTERISTICS. THIS PLATFORM PROVIDES GREATER VISIBILITY INTO TRAVEL IN THE REGION WITH LOWER MARGINS OF ERROR THAN TRADITIONAL DATA COLLECTION METHODS.
From the data gathered, traffic peak hours shifted from the evening and the morning to the middle of the day. This shift logically follows the decrease in traditional on-site employment during standard work hours and is likely to remain going forward as remote work and telework become standard. The change in peak hour traffic will undoubtably impact the future needs of the region. People’s travel destinations are changing, and travel may be spread throughout the day, reducing the need to accommodate spikes during the peak hours.
PROJECTING FUTURE TRAFFIC NEEDS

Projecting future travel patterns is difficult and becomes even more challenging with a variable such as COVID. As of the preparation of this plan, the pandemic is still causing travel disruptions. But patterns are starting to emerge. Public transit ridership levels are slowly returning to pre-pandemic levels, aided in part by the suspension of fares on buses throughout the state. Companies that intend to return to offices have mostly done so, which is having an impact on urban commercial centers, most notably on Downtown Hartford. This change in work location will impact commuting, likely continuing the shifted peak hour, less predictable origin-destination pairings, and less use of commuter transit services.

Demographic changes, yet to be quantified through the US Census Bureau, may also have lasting impacts on travel as the region’s core cities increasingly repopulate, increasing the ability for walking/rolling and micro mobility solutions for short trips.

For planning purposes, the region has considered travel changes throughout the period of the pandemic, as well as trends prior to its onset, and programmed projects that will improve the system in the short term while attempting to meet the long-term demands. This includes forecasting low VMT growth into the future and focusing on safety because technology and behavior changes may result in increasing speeds that put drivers and other users at risk.
Farmington Canal Heritage Trail in Cheshire
1.4 TOURISM TRAVEL

The Naugatuck Valley Planning Region offers a variety of reasons for tourists to visit, including access to nature and outdoor recreation, cultural institutions, and a thriving agritourism business. The Connecticut Department of Energy and Environmental Protection (CT DEEP) operates and maintains eleven state parks, forests, and scenic reserves in the region. These areas offer a wide range of activities throughout the year, such as hiking, mountain biking, swimming, cross country skiing, camping, and hunting. As further detailed in chapter 6.3, the region also has several multi-use trails and greenways, which are important tourist attractions. One of them is the Naugatuck River Greenway, a planned 44-mile trail, running along the Naugatuck River from Torrington to Derby. Currently, more than eight miles are open to the public with more expected to be opened in the next few years. Other trails include the Larkin State Park Trail, Middlebury Greenway, and the Farmington Canal Heritage Trail, which passes through Cheshire as it connects New Haven to Northampton, MA. Data from the University of Connecticut’s Trail Census shows more than five hundred thousand visitors to the region’s trails each year. This number is expected to grow as new trails are opened and existing trails are connected.

Museums throughout the region offer residents and visitors the opportunity to view fine art exhibits, learn about the industrial past of the Naugatuck Valley, and connect with the cultural history of the region’s towns. The region has many registered historic buildings and districts. These assets improve the quality of life for the residents of the NVCOG region and attract thousands of visitors each year primarily from the adjacent tri-state New York/New Jersey/Connecticut area.

Cultural institutions beyond those focused on history are also abundant. Agritourism is a growing but vital piece of the economy of the region, with a variety of pick-your-own farms, seasonal attractions, and a growing craft beer, local wine, and spirits industry. Especially in autumn, but throughout the year, the region’s agricultural roots are on display through the many fairs, festivals, and farmer’s markets. Additionally, the region is home to two active theme parks, including Quassy, located along Lake Quassapaug in Middlebury, and Lake Compounce, the oldest continuously operated theme park in the country.

IMPACTS TO THE TRANSPORTATION SYSTEM

Tourism fluctuates seasonally, and so do the effects on the region’s transportation network. During the summer, many tourists use Interstate-84 as they pass through the region on their way to prominent weekend destinations in New England like Cape Cod and the Maine Coast. The region’s two amusement parks, Lake Compounce and Quassy Amusement Park, also bring an influx of roadway traffic to I-84, Route 6, and Route 229. In the fall, leaf viewing is a common activity, and national and state highways in the region experience increased congestion, most notably Route 6, Route 8, and I-84.
Interstate 84 and Route 8 experience the most significant impacts of tourist travel in the region, largely because of people traveling from New York City, through the region, and into New England. Beyond the major expressways, visitors regularly interact with the region’s network of state numbered routes, which provide direct access to city centers and many of these attractions. Though limited, the impact of this traffic on some of the region’s roads is notable, especially during key events. These delays are a piece of the region’s ongoing efforts to mitigate congestion, as well as to improve safety for all users of the roadway network.

Bicycles and micro-mobility devices are part of the solution to the region’s congestion and an attraction of their own. In addition to the region’s paved multi-use trails, off-road biking and, increasingly, biking through city centers, is an attractive pastime that has continued to grow in popularity since the onset of the COVID-19 pandemic. With the increasing popularity of outdoor activities, the region aims to take advantage of the momentum and further provide safe and efficient means for cyclists to travel.

The region’s public transit assets also provide an opportunity for continued expansion of tourism to the region. Currently, commuters and residents use the Waterbury Line of the Metro-North Railroad, but it does little to attract visitors to the region. However, there is an opportunity to greatly expand rail access to visitors from New York and Boston. In addition, the CT Fastrak BRT service continues beyond the dedicated busway into Bristol, providing another means for tourists to travel into the region from Hartford and CTRail’s Hartford Line.

**IMPROVING TRANSPORTATION ACCESS FOR NVCOG RESIDENTS**

Despite a growing wealth of opportunities, the NVCOG region’s tourist attractions are often overshadowed by neighboring, better-known destinations with greater institutional support or easier access to transportation. Improving public transit service and making non-motorized transportation more viable will increase access to local tourist attractions and mitigate the congestion that seasonal tourism causes.

Currently, most visitors drive to the region’s tourist attractions in a car. Aside from venues in or near downtown Waterbury or downtown Bristol, local bus service is not generally a viable option. Moreover, most people who access the region’s wealth of outdoor activities do so by motor vehicle. The system of multi-use trails encourages cycling and walking/rolling, but an NVCOG survey on usage of the open sections of the NRG found that 71% of visitors traveled to the trail by car, either alone or as a passenger.

Providing easier transportation access to local destinations can foster more sustainable tourism habits and keep more tourism dollars within the regional economy. Potential improvements include enhancing access by public transit and non-motorized modes, improved wayfinding, and completion of long-distance trails.
• **Enhancing Transit Access**: Many current and potential tourism opportunities in the region are not accessible by mass transit or difficult to get to by walking/rolling or riding a bike. Improving access to transit options, service quality, and station amenities will help make public transportation a more viable and attractive option for tourist travel. Transit routes should serve major tourist destinations where possible and have robust options for transfers at major transit hubs. Additionally, improved access to and quality of active transportation options will both further enhance mobility and boost the attractiveness of tourist destinations.

• **Wayfinding**: With a few exceptions, the major transit hubs in the region (e.g., Waterbury Branch Line stations, the Waterbury bus pulse, and the Bristol bus hub) are more than a quarter-mile walk/roll from population centers and tourism destinations. Highlighting available tourism destinations within walking/rolling distance of major transit hubs through directional signage, 45-degree wayside maps, and public event posting boards is an easy and inexpensive way to encourage existing riders to visit nearby destinations.

• **Long Distance Trails**: The NVCOG is helping its member communities develop long-distance trails, including the Naugatuck River Greenway, which spans the region. NVCOG analysis has shown that long-distance trails have positive economic benefits, including increased tourism spending.\(^1\) NVCOG should continue to support the development of trails regionally, particularly trails that connect current and potential tourist destinations and services with population centers. Additionally, future phases of NVCOG trail development should incorporate additional services at trailheads, including adequate bicycle parking and repair stations, zoning and development that expands services and destinations near the trails, and connections that help walkers/rollers and cyclists access off-trail amenities.

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\(^1\) Naugatuck River Greenway Economic Benefits Study

**Why did we say that?**

*Throughout this document, we use walk/roll instead of just walk. This phrase better represents the diversity of ways pedestrians can move, whether it be walking alone, walking with a mobility aid, or using a wheelchair for assistance. All residents and visitors to the NVCOG region deserve high quality sidewalks and trails that are accessible for all.*
CT Route 132 crosses Wood Creek, Bethlehem
2.0 METROPOLITAN TRANSPORTATION PLANNING PROCESS

Federal regulations require any urbanized area with a population greater than 50,000 to designate a metropolitan planning organization (MPO) to evaluate and assess its transportation systems, identify needed improvements, and help decide how investments in the transportation systems will be made. Federal regulations, as provided in Title 23 Code of Federal Regulations Part 450, Subpart C, and applicable federal acts, stipulate a planning process that is continuous, cooperative, and comprehensive.

The Naugatuck Valley Council of Governments (NVCOG) is a multi-discipline, regional planning organization for the Naugatuck Valley planning region and is the federally designated transportation planning agency for the Waterbury Urban Area. It serves as the transportation planning agency for the Central Naugatuck Valley Metropolitan Planning Organization (CNVMPO) and provides planning support to the Greater Bridgeport and Valley Metropolitan Planning Organization (GBVMPO). The NVCOG is also the designated FTA grant recipient for the portion of the Bridgeport-Stamford urban area that is within the Naugatuck Valley planning region. This designation includes the capital program for the Valley Transit District (VTD).

As the host agency for the CNVMPO and co-host of GBVMPO, the NVCOG coordinates planning activities and provides technical and support services to the region’s transportation policy-making and technical groups. The metropolitan transportation planning process is conducted in accordance with federal regulations. Oversight of the metropolitan transportation planning process is jointly provided by the Federal Highway Administration (FHWA) and Federal Transit Administration (FTA).
2.1 CENTRAL NAUGATUCK VALLEY MPO

The Central Naugatuck Valley MPO (CNVMPO) comprises 15 municipalities with membership by the chief elected official of each municipality in the MPA. The member municipalities are:

- Beacon Falls
- Bethlehem
- Bristol
- Cheshire
- Middlebury
- Naugatuck
- Oxford
- Plymouth
- Prospect
- Southbury
- Thomaston
- Waterbury
- Watertown
- Wolcott
- Woodbury

The metropolitan planning area covered by the CNVMPO is shown in the map at left.

Representatives of the FHWA, FTA, Connecticut Department of Transportation (CTDOT), and the Connecticut Department of Energy and Environmental Protection (CTDEEP) are included as “Ex Officio” members of the CNVMPO. The CTDOT Bureau Chief of Policy and Planning has been designated as a non-voting member.

The CNVMPO policy board oversees the regional transportation planning and capital programs for the planning area and prepares and maintains a unified planning work program (UPWP), a short-range transportation improvement program (TIP), a long-range metropolitan transportation plan (MTP) and determines the
conformity of its transportation improvement projects, plans and program to attainment of air quality goals.

**UNIFIED PLANNING WORK PROGRAM**

The Unified Planning Work Program documents the planning tasks and activities to be undertaken by the NVCOG in support of its transportation improvement program. The multi-task planning program includes: data collection and analysis; multi-modal transportation planning; program management and administration; technical assistance; and program implementation.

**TRANSPORTATION IMPROVEMENT PROGRAM**

The Transportation Improvement Program (TIP) lists all proposed highway and transit improvement projects within the Naugatuck Valley planning region programmed to receive federal assistance over a period of four federal fiscal years. The TIP is incorporated into the State Transportation Improvement Program (STIP), and is collectively referred to as the TIP/STIP.

The TIP/STIP is organized by federal funding program and must be "financially constrained." This means there must be a reasonable expectation of federal financial assistance to implement endorsed projects and that the funding sources must be identified for each project. Federal transportation planning regulations, as amended, also stipulate who selects projects under the various funding categories.

The TIP/STIP is periodically amended to advance priority projects and maintain a financially constrained program. It is a goal of the TIP/STIP to ensure full obligation of available federal funds in each fiscal year.

**LONG-RANGE METROPOLITAN TRANSPORTATION PLAN**

The Metropolitan Transportation Plan (MTP) identifies transportation deficiencies, recommends improvements, and advances priority transportation projects in cooperation with the CTDOT, municipal officials, other state agencies, stakeholder organizations and interested residents. The MTP must consider the entire range of transportation choices and modes. The first four years of the MTP must be "financially constrained" and be consistent with the amount of funding that can be reasonably expected to be available over its horizon year. Programs of projects in future years beyond year four are more illustrative and do not to be financially constrained. Priority projects from the MTP are advanced for funding and implementation through the TIP/STIP process.
AIR QUALITY CONFORMITY

The Clean Air Act Amendments (CAA) of 1990 and federal transportation regulations and legislation recognized the major contributions of transportation sources to the overall air quality problem evidenced throughout the country. To effectuate a reduction in transportation-related emissions and a corresponding improvement in air quality, areas designated as non-attainment or maintenance for any of the six criterion pollutants are required to demonstrate that their transportation plans, programs, and projects contribute to the attainment of National Ambient Air Quality Standards (NAAQS) and will not cause a new violation or delay attainment of the NAAQS. This process is referred to as Air Quality Conformity. The air quality non-attainment and maintenance areas in Connecticut are depicted in the following map.

![Map 2.3 Air Quality Non-Attainment Areas in CT](image)

The CTDOT is responsible for conducting the detailed transportation and air quality modeling required to demonstrate conformity. Project recommendations in the TIP/STIP and MTP are incorporated into the statewide transportation network and analyzed for their potential impact on air quality. The results of the modeling are estimates of transportation-related emissions that are expected to be generated after constructing all regionally significant transportation improvements. To be responsive to the goals of the State Implementation Plan for Air Quality,
The TIP/STIP is required to contribute to annual reductions in transportation-related emissions. In addition, the total emissions generated by the transportation system need to be lower than emission budgets that have been approved for the non-attainment or maintenance area.

The transportation planning and project implementation process conducted by the NVCOG is outlined in the diagram below.

The Waterbury urban area is not designated as a Transportation Management Area (TMA). A TMA is designated for urban areas that have a population over 200,000. Despite the region’s 2020 Census population of 450,367, which is well over the threshold needed for a TMA designation, the population of the Waterbury urban area, released in late 2022 as 199,317, remains just under the 200,000-resident threshold.

Federal metropolitan planning regulations require an enhanced transportation planning process for a TMA and the US Department of Transportation (USDOT) conducts a review of a TMA’s planning process every three years. In addition, USDOT funding programs authorize MPOs in TMAs to select and program projects directly, whereas non-TMA MPOs must coordinate with the state DOT on project selection, with the state DOT having the final ability to select projects.

While the federal certification of the CNVMPO’s transportation planning process is not required, it is conducted in conformity with applicable metropolitan planning requirements and the CNVMPO self-certifies that its planning process conforms to the Metropolitan Planning Rule, 23 CFR Part 450 Subpart C and 49 CFR Part 613. Also, the NVCOG participates in the federal certification process of adjacent MPOs, as several member municipalities are in urban areas that are designated as a TMA, including Bridgeport-Stamford and Hartford.
2.2 MPO COORDINATION

Federal regulations state that “If more than one MPO has been designated to serve an urbanized area there shall be a written agreement among the MPOs, the State(s), and the public transportation operator(s) describing how the metropolitan transportation planning processes will be coordinated to assure the development of consistent metropolitan transportation plans and TIPs across the MPA boundaries...” (23 CFR § 450.314)

To comply with this requirement, the NVCOG has entered into several transportation planning agreements with partner MPOs. These agreements define mutual responsibilities in carrying out the metropolitan planning process.

TRANSPORTATION PLANNING PROCESS IN THE BRIDGEPORT-STAMFORD TMA

This MOU was initially executed in 2002 and updated and revised 2021. The MOU defines the responsibilities of each MPO for carrying out the transportation planning program in the Bridgeport-Stamford TMA and describes how the MPOs with jurisdiction in the TMA will coordinate transportation planning. The MPOs in the Bridgeport-Stamford Urban Area are: the Greater Bridgeport and Valley MPO (GBVMPO); the South Western Region MPO (SWRMPO); the Housatonic Valley MPO (HVMPO); the South Central Regional Council of Governments (SCRCOG); and, the Central Naugatuck Valley MPO (CNVMPO). The transit operators include: the Greater Bridgeport Transit Authority (GBTA); the Housatonic Area Regional Transit (HART); the Norwalk Transit District (NTD); the Milford Transit District (MTD); the Valley Transit District (VTD); CTtransit New Haven Division, and the City of Stamford.

TRANSPORTATION PLANNING PROCESS IN THE HARTFORD TMA

This MOU was established among the four MPOs within the Hartford TMA, as well as the Connecticut Department of Transportation (CTDOT). The COGs include the Capitol Region Council of Governments (CRCOG), the Naugatuck Valley Council of Governments (NVCOG), the Lower Connecticut River Valley Council of Governments (RiverCOG), and the Northwest Hills Council of Governments (NHCOC). The purpose of the MOU is to define the method for distributing metropolitan planning funds and the responsibilities of each COG for carrying out its respective transportation planning program and coordinating with the other partner COGs.

The MOU was executed in May 2018.
TRANSPORTATION PLANNING PROCESS IN THE MULTI-STATE NEW YORK-NEW JERSEY-CONNECTICUT-PENNSYLVANIA METROPOLITAN REGION

This MOU is made and entered into by and among the New York Metropolitan Transportation Council (NYMTC) and the Orange County Transportation Council (OCTC) in the State of New York; the North Jersey Transportation Planning Authority (NJTPA) in the State of New Jersey; the Western Connecticut Council of Governments (WestCOG), Connecticut Metro Council of Governments (MetroCOG), Naugatuck Valley Council of Governments (NVCOG), South Central Regional Council of Governments (SCRCOG), and Lower Connecticut River Valley Council of Governments (RiverCOG) in the State of Connecticut, and the Lehigh Valley Planning Commission (LVPC) in the State of Pennsylvania. This group of agencies is collectively referred to as the Metropolitan Area Planning (MAP) Forum. It establishes a mechanism for perform voluntary coordination, cooperation, and consultation among the organizations. The intent is to cooperate in efforts to achieve general consistency of planning products, analyses and tools through informal communication and document exchange.

The original MOU was updated and revised in 2017 to expand the boundaries of the MAP Forum. It was executed in September 2017.

AIR QUALITY PLANNING AND CONFORMITY

The GBVMPO and the Connecticut Department of Energy and Environmental Protection (DEEP) developed a letter of understanding to define roles and responsibilities for air quality planning, particularly as it pertains to the development of transportation control measures (TCMs) and the State Implementation Plan for Air Quality (SIP).

The MOU and letter of understanding was signed in April, 1996.
The Metropolitan Area Planning (MAP) Forum is a consortium of metropolitan planning organizations (MPOs) in New York, New Jersey, Connecticut, and Pennsylvania that have signed a Memorandum of Understanding (MOU) for the coordination of planning activities in the multi-state metropolitan region. The MAP Forum was established in 2008 to coordinate transportation planning activities in the New York City metropolitan area. The Valley COG, as co-host of the GBVMPO, was an original member of the MAP Forum, and NVCOG assumed the membership when the VCOG and COGCNV merged.

Members are:

- New York Metropolitan Transportation Council (NYMTC)
- Orange County Transportation Council (OCTC)
- North Jersey Transportation Planning Authority (NJTPA)
- Western Connecticut Council of Governments (WestCOG)
- Connecticut Metro Council of Governments (MetroCOG)
- Naugatuck Valley Council of Governments (NVCOG)
- South Central Regional Council of Governments (SCRCOG)
- Lower Connecticut River Valley Council of Governments (RiverCOG)
- Capital Region Council of Governments (CRCOG)
- Lehigh Valley Planning Commission (LVPC)

The MAP Forum provides organizational and strategic guidance to member MPOs in planning for and understanding mega-regional and boundary transportation projects. Because of the size, complexities, and interdependence of the New York-New Jersey-Connecticut-Pennsylvania region, a major transportation investment in one area can and will have implications throughout the region. It is imperative to be properly informed about these projects and fully understand how they will affect travel into, out of, and through the component metropolitan planning areas. The networking capabilities of the MAP Forum as it relates to federally mandated products and analyses is a critical function of the group. While the exchange of planning products is a key aspect of the MAP Forum’s work program, it is the access to expertise and resources of member organizations that provides the greatest benefits.

Key accomplishments of the MAP Forum are:

- Holds two annual meetings, one in the Spring and one in late Autumn. Agendas focus on critical mega-regional and boundary challenges and products.
• Developed a work program that centers on maintaining the critical networking capability of the MAP Forum.

• Established a Freight Working Group to handle issues related to goods movement within the multi-state metropolitan region, such as the increase in home delivery, supply chain changes resulting from COVID-19 impacts, and dramatic expansion of warehouse space in northeastern Pennsylvania and Central New Jersey.

• Established a Multi-State Resilience Working Group to discuss issues related to climate change and sea level rise. The group’s mission is to build on the Federal Highway Administration’s Post Hurricane Sandy Transportation Resilience Study of New York, New Jersey and Connecticut that was completed in 2017. It also looks to expand its purview to include vehicle electrification, greenhouse gas mitigation, and transportation impacts from health-related events.

• Coordinated on the development of a Congestion Management Process for the metro area.

• Coordinated on establishing transportation performance measures and targets.
GEOGRAPHY AND ENVIRONMENT

The MAP Forum region is geographically centered on New York City. The City possesses a well-used natural harbor and sits at the southern end of the Hudson River. East of Queens lie Nassau and Suffolk counties in suburban Long Island, known for its beach-lined coastline and barrier islands.

Across the Hudson River to the west, lies northern New Jersey, an area which contains thirteen individual counties and several significant cities. North of the New Jersey-New York state border lies the Lower Hudson Valley, a hilly region comprised of seven counties (Westchester, Rockland, Putnam, Orange, Ulster, Dutchess, and Sullivan Counties) and dotted with suburban communities of varying size.
Southwest-central Connecticut is located to the east of these Hudson Valley counties and across Long Island Sound. The area of Connecticut included in the MAP Forum region encompasses almost the entire state, with only the far southeastern portion and the rural areas of northwest and northeast of Connecticut not represented by a member. About 86% of the state’s population is represented in the MAP Forum region, including the seven most populous cities in the state: Bridgeport, Stamford, New Haven, Hartford, Waterbury, Norwalk, and Danbury. It is an area characterized by small but interconnected cities, with many wealthy suburban towns along the coast.

The Pennsylvania portion of the four-state region lies at the foothills of the Pocono Mountains and is characterized by the valleys formed by the Lehigh River and Delaware River, the latter of which creates the border between Pennsylvania and New Jersey, and the Susquehanna River.

**ECONOMY**

The MAP Forum Region’s economy is large, diverse, and international. In 2018, the region produced a gross metropolitan product of $1.7 trillion, the largest in the country among metropolitan regions. The multi-state gross metropolitan product would rank 11th among the nations of the world, ahead of Canada, Russia, South Korea, and Spain. The region’s economic output is nearly twice that of the Los Angeles Metropolitan area. In 2018, a report by Oxford Economics projected that it will be the top urban economy in the world in 2035, having a GDP of $2.5 trillion, with the largest financial and business sector, while Tokyo will come in second with a GDP of $1.9 trillion and Los Angeles third with a GDP of $1.5 trillion.

Although significant numbers of workers who reside in the four-state region commute to New York City, particularly Manhattan, suburban Long Island, the Lower Hudson Valley, northern New Jersey, and southwestern Connecticut are all home to numerous industries and contribute substantially to the region’s economy.

- Agriculture and tourism are important to the suburban Long Island and Lower Hudson Valley economies.

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• Northern New Jersey is home to the busiest port on the United States’ east coast, the Newark-Elizabeth Marine Terminal.
• The suburban areas close to New York City, for instance Westchester County in New York and Fairfield County in Connecticut, are home to major corporations.
• Fairfield County, Connecticut, is home to many large hedge funds and financial services.

Areas further from the New York City core have varied demographic and economic profiles. Eastern Pennsylvania, for example, has historically been manufacturing-based, and is currently the site of a variety of industrial-related firms and is becoming a major warehousing and distribution center.

**DEMOGRAPHICS**

ACS 2019 data shows the multi-state region’s population, based on the 2020 census, at 24,004,477. While New York City is famous for its diversity, the region as a whole is also quite ethnically and racially diverse, with large communities hailing from all over the world. The same data source shows that the four-state region has become a majority-minority region, with 52.4% of the population identifying as a minority race or ethnicity. 11,060,334 employees work for 914,309 businesses within the area.

**TRANSPORTATION SYSTEMS**

The transportation system of the MAP Forum Region is large and complex, tied together by a network of highways, rail lines, bridges, tunnels, and other infrastructure. However, the system as a whole is aging and in need of renewal. As the largest metropolitan area in the nation, it is critical that key infrastructure is maintained and upgraded to accommodate future growth, allowing the region to continue serving as a major economic driver for the nation.

• **Interstate Highways:**
  
  o I-78 connects Harrisburg and points west to New York City through the Holland Tunnel, terminating in lower Manhattan.
  
  o I-80 crosses the United States between New York City in the east, over the George Washington Bridge, and continues through Northern New Jersey, through Scranton, Pennsylvania, eventually terminating in San Francisco, California.
  
  o I-84 extends from Connecticut along the north tier of the MAP Forum, passing through Orange County, New York. It connects Hartford, Waterbury, and Danbury to the northern Pennsylvania region.
- I-87 travels between I-278 in the Bronx, up through New York State and across the Mario Cuomo Bridge (Tappan Zee Bridge), connecting to Albany as the New York Thruway, and continuing north to the Canadian border.

- I-95 connects the east coast states, from Miami, Florida, in the south to the Canadian border in Maine. It overlaps with the New Jersey Turnpike through north New Jersey, crosses into New York City over the George Washington Bridge, continues as the Cross Bronx Expressway, to and through Connecticut as the Connecticut Turnpike before continuing to Boston along the coast.

- Several interstate spurs and beltways connect the interstate network and provide access to major points throughout the MAP Forum region. I-280 extends from lower Manhattan west to I-80 in central New Jersey; I-287 functions as a beltway around the core New York City area extending from I-95 near the New York-Connecticut state line to I-95 south of Newark, New Jersey; I-495, also referred as the Long Island Expressway, extends from mid-town Manhattan through the length of Long Island; I-684 connects southern Westchester County and the I-287 loop to I-84; and I-678 serves to connect main interstate routes with JFK International Airport.

- **Passenger Rail Lines**: The region is home to the busiest passenger rail network in the country, including: New Jersey Transit, MTA Metro-North Railroad, and MTA Long Island Railroad commuter rail networks; the CT Rail Hartford Line and Shore Line East commuter rail services; MTA New York City Transit’s subway network; the Port Authority of New York & New Jersey’s PATH rail rapid transit service; and New Jersey Transit’s Hudson-Bergen Light Rail and Newark Light Rail systems.

- **Intercity Rail**: Amtrak runs a variety of services through the region, with New York’s Penn Station serving as a major hub. Throughout the region, the Northeast Regional and high-speed Acela service utilize the Northeast Corridor, traveling from Washington, DC, to Boston.

- **Maritime**: freight facilities at the Port of New York & New Jersey and reliever ports in Bridgeport, New Haven, and New London.

- **Major Commercial Airports**: John F. Kennedy International Airport (JFK) in southern Queens, Newark Liberty International Airport (EWR) in Newark, and LaGuardia Airport (LGA) in northern Queens, and Bradley International Airport (BDL) in Windsor Locks, Connecticut.
• **Smaller Commercial and General Aviation Airports**: Lehigh Valley International Airport (ABE) in Lehigh County, Pennsylvania, Long Island MacArthur Airport (ISP) in Suffolk County, New York, Stewart International Airport (SWF) in Orange County, New York, Trenton-Mercer Airport (TTN) in Mercer County, New Jersey, Westchester County Airport (HPN) and Tweed New Haven Regional Airport (HVN) in New Haven, Connecticut.

• **Bridges and Tunnels**: Due to the large number of islands, rivers, and other geographic features, bridges and tunnels are common throughout the four-state region, carrying both roadways and rail lines across or under various topographical features. Major Hudson River bridge crossings include: Governor Mario Cuomo Bridge (Tappan Zee Bridge), George Washington Bridge, and Verrazzano-Narrows Bridge. The Lincoln Tunnel, Holland Tunnel, and several major rail tunnels cross between New York and New Jersey under the Hudson River.

**METROPOLITAN TRAVEL SHED**

Based on a four-step transportation demand model maintained by the NYMTC, an estimated 53.4 million trips are made each day within and between the sub-regional area made up of northern and central New Jersey, New York City, suburban Long Island, southwestern Connecticut, the lower Hudson valley, and the mid-Hudson Valley. (Note: Lehigh Valley in Pennsylvania was not included in the model). About 22% or 10.3 million trips are made using a form of public transit. NYMTC’s current model predicts to 2045, showing an estimated growth to more than 60.5 million trips per day, a growth of approximately 13%.

The core of the four-state region is notable for its enormous mass transit system. It is estimated that about one in every three users of mass transit, and two out of three rail riders in the United States travel using this system (Facts from Alan Pisarksi’s *Commuting in America III* Study.” Transportation Research Board. [http://onlinepubs.trb.org/onlinepubs/nchrp/CIAIIIfacts.pdf](http://onlinepubs.trb.org/onlinepubs/nchrp/CIAIIIfacts.pdf)). New York City is served by an intensively used subway and bus system, and its more immediate suburban neighbors are served by commuter rail and smaller state- and county-operated bus systems. Inter-city travel is provided by Amtrak, as well as long-haul buses and air travel facilities. The region is the busiest airspace in the United States, serving over 100 million passengers annually (Fleming, Susan. “FAA Airspace Redesign: An Analysis of the New York/New Jersey/Philadelphia Project, United States Government Accountability Office Report to the Congressional Requesters.” Diane Publishing Company).
Four State Metropolitan Travel Shed

Figure 2.1 Four State Metropolitan Travel Shed
TRANSPORTATION INVESTMENTS

Due to the continued growth of the region and the aging state of many key pieces of infrastructure, a number of regionally-significant improvements to the transportation infrastructure are either planned or moving forward in the MAP Forum Region. Examples of these “boundary projects” whose impacts cut across planning areas and state lines include:

- The Penn Station (New York) Access project that would provide direct access for the MTA Metro-North Railroad’s New Haven Line to Manhattan’s Penn Station, while redeveloping infill stations in the eastern Bronx.

- Interstate 95 improvement projects from Stamford to Bridgeport and Old Lyme to New London, along with New Haven Line commuter rail service improvements.

- Various improvement projects along Interstate 84 in both Connecticut and the Hudson Valley, including a rehabilitation and reconstruction of the I-84/Route 8 interchange in Waterbury.

- A Cross Long Island Sound Connection between suburban Long Island and either the Bronx, Westchester or Connecticut.

- West-of-Hudson transit improvements, including improvements to the Port Jervis Line in Orange County, New York.

- The replacement of the Lincoln Tunnel Helix in Weehawken, New Jersey.

- The Hudson Tunnel Project to create an additional rail tunnel that would preserve the current functionality and strengthen the resiliency of the Northeast Corridor’s Hudson River rail crossing between New Jersey and New York.

- The Amtrak Gateway Program’s strategic rail infrastructure improvements designed to improve current services and create new capacity that will allow the doubling of passenger trains running under the Hudson River.

- The replacement of the Port Authority Bus Terminal and the redevelopment of Penn Station on Manhattan’s west side.

• Airport access improvements, including the extension of the Port Authority Trans-Hudson rail service to Newark Liberty Airport, the extension of Air Train service to LaGuardia Airport and transit and roadway improvement for John F. Kennedy International Airport.

While passenger transport is critical, these important projects are not limited to the movement of people. In such a densely populated and economically active region, freight transportation is critical as well, and there are several major projects dedicated to freight in the region. For example, the Port Authority’s Cross Harbor Freight Program is seeking to address the difficulty of moving freight from one side of New York Harbor to the other by examining a wide range of alternatives, including railcar and truck floats, container barges, and a cross-harbor rail tunnel. After review, the enhanced railcar float and double-track rail tunnel emerged as the preferred alternatives (“Cross Harbor Freight Program.” http://www.panynj.gov/port/cross-harbor.html).
2.4 MEGA-REGIONAL PLANNING CONTEXT: THE FOUR STATE METROPOLITAN REGION

The Four State Metropolitan Region that comprises the MAP Forum lies at the heart of the Northeast Mega-region, the most densely populated, urbanized land in the country. The Mega-region includes the metropolitan areas of Washington, D.C., Baltimore, Philadelphia, New York City and Boston and is home to 49.5 million people. This translates to nearly 18% of the nation’s total population. It is also a major contributor to the United States’ economy, producing one-fifth of the national GDP in 2010 (The Regional Plan Association. November 2007. Northeast Megaregion 2050: A Common Future. http://www.rpa.org/pdf/Northeast_Report_sm.pdf).

The MAP Forum region includes the metropolitan planning areas under the jurisdiction of each of its member MPO and COG. While it is centered on New York City, it also contains some of the largest cities in New Jersey (Newark, Jersey City, and Paterson) and Connecticut (Hartford, Stamford, Bridgeport, New Haven, and Waterbury) as well as large suburban towns on Long Island, in the lower Hudson Valley, Fairfield and New Haven County and north New Jersey. The Lehigh Valley area in Pennsylvania includes the cities of Allentown, third largest city in Pennsylvania, and Bethlehem. The region is experiencing a change to a major warehousing and distribution hub.

Figure 2.2 Light intensity map within the Northeast Mega-Region
2.5 FEDERAL PLANNING FACTORS

Federal metropolitan transportation regulations, specifically Title 23 CFR Part 450.306, require the MTP to consider projects and strategies that will address ten specific planning factors. The planning factors and how the MTP addresses each factor are as follows:

1. **Support the economic vitality of the metropolitan area, especially by enabling global competitiveness, productivity, and efficiency.**
   - Revitalize and support the economic redevelopment of the urban core areas through the implementation of TOD projects and station area plans.
   - Reconstruct and modernize interchange areas on Route 8 to improve efficiency and safety and provide better access to the urban core areas.
   - Expand the incident management program and related ITS elements along the entire length of Route 8.
   - Construct a connector road between Route 42 in Beacon Falls and Route 67 in Seymour to spur economic development along the new corridor and provide access to potential development sites.
   - Construct a new rail spur and related infrastructure on the Waterbury branch line in Naugatuck in support of plans to develop an inland port facility.
   - Maintain I-84 and Route 8 in a state-of-good repair to support efficient movement of freight and improve truck travel time reliability.

2. **Increase the safety of the transportation system for motorized and non-motorized users.**
   - The MTP supports and is consistent with the CTDOT’s highway safety improvement program (HSIP) and integrates recommendations from the *State Highway Safety Plan*.
   - Construct Route 8 operational improvements and modernize interchange areas.
   - Construct intersection projects that address high hazard locations.
   - Extend the NRG Trail to provide a safe and attractive transportation corridor for bicyclists and pedestrians.
   - Expand the incident management program and related ITS elements along the entire length of Route 8.
   - Address pedestrian safety by implementing a regionwide pedestrian safety program that will close gaps in the existing sidewalk network, construct new sidewalks, maintain pedestrian signals, and implement a “Complete Streets” policy to accommodate travel of all users.
   - Install advanced traffic signal systems.
3. Increase the security of the transportation system for motorized and non-motorized users.

- Support transportation emergency management activities as part of the Regional Emergency Planning Team – REPT1, REPT2 and REPT5.
- Identify critical transportation infrastructure in the Naugatuck Valley planning region vulnerable to natural and manmade disasters and implement resiliency and security measures.
- Install security monitoring and response equipment at rail stations and on board transit vehicles.

4. Increase the accessibility and mobility of people and for freight.

- Traffic signal modernization program – upgrade to include pedestrian signals, countdown signals, and accessible features (audible features).
- Redevelop and revitalize urban core areas, including TOD and station area projects.
- Enhance sidewalks and crosswalks with curb ramps, curb extensions and use of textured pavement material – “Complete Streets” program.
- Enhance and facilitate multi-modal connections between local bus service and commuter rail service at commuter rail stations.
- Consolidate local bus services and implement fixed bus route connections between Bristol, Waterbury, and Shelton, including points in between.
- Expand the incident management program and related ITS elements along the entire length of Route 8.
- Construct operational improvements Route 8 and modernize interchange areas.
- Integrate goods movement and freight planning with the State Freight Plan.
- Support advancements and deployment of autonomous and connected technologies and vehicles.

5. Protect and enhance the environment, promote energy conservation, improve the quality of life, and promote consistency between transportation improvements and State and local planned growth and economic development patterns.

- Consult with state and local land use managers and environmental protection agencies.
- Enhance and expand commuter rail service along the Waterbury branch line, including acquiring new locomotives and train sets to allow 30-minute peak hour service, constructing new station buildings and installing high-level platforms, and
constructing a permanent transfer station at the Devon wye and instituting shuttle rail service along the WBL.

- Complete the Naugatuck River Greenway Trail through the region.
- Implement congestion management process and travel demand management actions.
- Implement “Complete Streets” initiatives and green infrastructure/Low Impact Development projects.
- Promote transit orient development (TOD) and station area plans to support downtown revitalization.
- Implement alternative modes of transportation projects along the Route 8 corridor, including Bus Rapid Transit and express bus service to complement commuter rail service.
- Construct pedestrian and bicycle connections and safety-related projects – Community Connectivity Program.
- Participate in the Sustainable CT program and encourage development of walkable and livable downtown areas.

6. Enhance the integration and connectivity of the transportation system, across and between modes, for people and freight.

- Enhance rail-bus transfer connections at commuter rail stations
- Preserve and upgrade I-84 and Route 8, as principal freight corridors, to improve the efficient movement of goods and freight.
- Enhanced and expanded commuter rail service along the Waterbury branch line, including constructing a permanent transfer station at the Devon wye and instituting shuttle rail service along the WBL.
- Implement Bus Rapid Transit and express bus service in the Route 8 corridor to complement WBL rail service.

7. Promote efficient system management and operation.

- Expand the incident management program and related ITS elements along the entire length of Route 8.
- Identify and assess intersections and corridors with recurring congestion and develop projects to reduce congestion and improve efficiency – Congestion Management System
• Identify and assess high hazard intersections and corridors and develop a safety improvement program – Safety Management System.
• Develop a ten-year capital plan for VTD and CTDOT to ensure rolling stock and vehicles are replaced on a life-cycle schedule – Public Transit Management System.
• Monitor highway system operations and performance through the acquisition of “Big Data”, analysis of travel patterns available from the National Performance Management Research Data Set (NPMRDS), and assessment of highway, bicyclist and pedestrian safety based on the analysis of crash data available from the CTDOT crash repository.
• Implement traffic signal system modernization and interconnection projects.

8. Emphasize the preservation of the existing transportation system.

• Rebuild and modify interchange areas on Route 8 to improve operations and efficiency and provide better access to the region’s urban core areas.
• Upgrade commuter rail infrastructure – Positive Train Control, full signalization system and bypass sidings.
• Implement traffic signal system modernization and interconnection projects
• Rehabilitate and maintain the existing highway and transit systems in a state-of-good-repair.
• Implement low cost, intersection improvements designed to improve pedestrian safety and connections and enhance traffic flow.
• Transportation management and operations projects.

9. Improve the resiliency and reliability of the transportation system and reduce or mitigate stormwater impacts of surface transportation.

• Implement green infrastructure and Low Impact Development projects.
• Integrate road projects included in municipal and multi-jurisdictional Natural Hazard Mitigation plans into the MTP.
• Assess the vulnerability of critical transportation infrastructure to impacts of climate change and extreme weather events.
10. Enhance travel and tourism.

- Identified tourist attractions, including amusement parks, regional and local museums, state parks and forests, sports venues, regional performing arts theaters, and seasonal events, and developed a GIS database to define location and attributes.
- Assess travel and traffic characteristics to key attractions to determine if operating problems exist.
- Determine public transit access opportunities to main tourist attractions.
The *Infrastructure Investment and Jobs Act (IIJA)*, also known as the *Bipartisan Infrastructure Law (BIL)*, was signed into law on November 15, 2021. **IIJA** provides a total of $1.2 trillion over five years to support new and existing programs. Funds are allocated to states, MPOs and cities and towns depending on the eligibility criterion of the particular program. It is comprehensive in that it addresses all the country’s infrastructure needs. However, approximately half of the funding will be allocated to the US Department of Transportation (USDOT), reauthorizing the nation’s surface transportation program, as provided by the FAST Act. Of the approximate $567.5 billion authorization for surface transportation improvements, $293.4 billion represents baseline spending from FAST Act and $274.1 billion is new funding authority.

The key goals of **IIJA** are:

- Repair and rebuild roads and bridges with a focus on climate change mitigation, resilience, equity, and safety for all users.
- Improve transportation options for millions of Americans and reduce greenhouse emissions through the largest investment in public transit in U.S. history.
- Address growing safety concerns on the nation’s roads through a multi-modal safe systems approach.

To achieve these goals, the core transportation programs remain the same as authorized under the FAST Act, but funding allocations to these programs have been increased by anywhere from 10% to 34%. The increase in funding availability is intended to permit states and MPOs to address outstanding infrastructure deficiencies and issues.

The act also made significant changes to the metropolitan transportation planning process that MPOs need to follow. Key among the changes is that funding for metropolitan planning was increased 32% for highway-related planning activities and 42% for transit planning. It also requires MPOs that are designated as a Transportation Management Area to add a housing coordination process to better connect housing and employment as an area of interest. Affordable housing organizations are added as an “interested party” and need to be consulted in development of the MTP. Federal regulations will also be revised to designate outer years in MTP program of projects as beyond the first four years and would no longer need to be fiscally constrained. Only the first four years of the MTP, which corresponds to the short-range Transportation Improvement Program (TIP), would need to be fiscally constrained and the reasonably expected funding needed to implement the projects identified.
2.7 TRANSPORTATION PERFORMANCE MEASURES AND TARGETS

As part of a performance-based approach to transportation planning, states and MPOs set a strategic direction (goals and objectives). Using performance measures and targets helps agencies support these objectives and allows them to compare alternative improvement strategies and track results over time. A performance measure is a metric used to assess progress toward meeting a goal. A performance target is a specific performance level that is desired to be achieved within a certain timeframe.

Federal targets have been established in the following goal areas:

- Highway Safety
- Transit
- Infrastructure Condition – Pavement and Bridge Condition
- System Reliability
- Freight Movement
- Air Quality

The NVCOG has implemented CTDOT’s selected performance measures in each goal area and will invest resources in projects to achieve adopted targets.

HIGHWAY SAFETY

Highway Safety is determined by the interaction between drivers, their behavior, and the highway infrastructure. The five (5) performance measures for Highway Safety include:

1. The number of fatalities;
2. The rate of fatalities;
3. The number of serious injuries;
4. The rate of serious injuries; and,
5. The number of non-motorized fatalities and serious injuries.

The CTDOT and the CNVMPO will collaborate to program appropriate Highway Safety Improvement Program (HSIP) safety projects and the TIP/STIP will program projects to meet the targets set by the CTDOT and agreed upon by the CNVMPO. Projects will include:

- **Programmatic highway safety improvements**: Projects or programs that are conducted regularly throughout the state such as signing and pavement marking programs.
• **Programmatic driver safety activities**: Projects or programs that are conducted regularly on an ongoing basis. These include Highway Safety behavioral programs such as Impaired Driving, Occupant Protection, Distracted Driving, Speeding, Motorcycle Safety, and Teen Driving grants for State and Municipal Police Departments using National Highway Traffic Safety Administration (NHTSA) funds.

• **Location-specific highway safety projects**: This includes roadway safety improvements selected to correct known safety problems at locations with a high frequency or severity of crashes.

• **Systemic highway safety improvement projects**: This includes roadway safety improvements that are widely implemented based on high-risk roadway features that are correlated with particular severe crash types.

The Safety Performance Management Measures regulation supports the Highway Safety Improvement Program (HSIP) and requires State Departments of Transportation and MPOs to set HSIP targets for the five safety performance measures that cover all public roadways regardless of ownership or functional classification.

The CTDOT, upon review of the 5-year rolling average for each measure, has determined that the targets will be to maintain the current five year moving average.

<table>
<thead>
<tr>
<th>Safety Performance Management Measure</th>
<th>Target Summary</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Measures</strong></td>
<td><strong>Target</strong></td>
</tr>
<tr>
<td>Number of fatalities</td>
<td>270 fatalities/year</td>
</tr>
<tr>
<td>Rate of fatalities</td>
<td>0.850 fatalities/100 Million VMT</td>
</tr>
<tr>
<td>Number of serious injuries</td>
<td>1,300 serious injuries/year</td>
</tr>
<tr>
<td>Rate of serious injuries</td>
<td>4.300 serious injuries/100 Million VMT</td>
</tr>
<tr>
<td>Number of non-motorized fatalities and non-motorized serious injuries</td>
<td>280 fatalities and serious injuries/year</td>
</tr>
</tbody>
</table>

*Table 2.1 Safety Performance Management Measure Target Summary*

These targets were included in the CTDOT’s 2022 Highway Safety Plan. The targets were also incorporated in the state’s Highway Safety Improvement Program annual report. The CNVMPO endorsed the state safety targets November 4, 2022.
TRANSIT

The Transit Asset Management (TAM) rule requires recipients and sub-recipients of FTA funds to set annual performance targets for federally established State of Good Repair (SGR) measures. Performance targets will be set for one or more asset classes for the following asset categories:

- **Rolling Stock – Revenue Vehicles**: The goal for this asset category is to maintain vehicles in a state of good repair and replace vehicles based on a Useful Life Benchmark (ULB). The target is the percentage of vehicles that meet or exceed their ULB.

- **Equipment – Service Vehicles**: The goal for this asset category is to maintain vehicles in a state of good repair and replace vehicles based on a Useful Life Benchmark (ULB). The target is the percentage of vehicles that meet or exceed their ULB.

- **Facilities – Revenue Vehicles**: The goal for this asset category is to maintain facilities in a state of good repair. The target is the percentage of facilities that have a TERM (Transit Economic Requirements Model) condition rating of less than 3 on a 1-to-5 scale, with 1 indicating a poor condition and 5 an excellent condition.

- **Infrastructure – Guideway**: The goal for this asset category is to maintain transit guideway in a state of good repair. The target is the percentage of guideway operating under a speed restriction.

The CTDOT identified asset classes for its transit service providers specific to each of the four assets categories in the three public transportation modes of rail, bus and ferry. The following table provides a summary of the performance targets by asset class and lists the current percentage meeting or exceeding the metric for Tier I systems. Tier I transit systems include those under the operating jurisdiction of the CTDOT, including assets operated by Metro North Railroad on the New Haven main and branch lines and CT Transit, including the Waterbury division operated by North East Transportation.

These targets were adopted by the CTDOT on September 30, 2022. The TIP/STIP will program projects to meet the targets set by the CTDOT by utilizing the list of capital prioritized projects, based on projected asset conditions, included in the CTDOT TAM and Transit Group Plans. These prioritized projects will be developed with the aid of CTDOT’s analytical decision support tool, Transit Asset Prioritization Tool, better known as TAPT.
### Transit Asset Management Performance Measure

#### Target Summary

<table>
<thead>
<tr>
<th>Asset Class</th>
<th>Performance Metric</th>
<th>Target</th>
<th>Current Percentage (FY21)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Transit Bus</td>
<td>ULB 12 years</td>
<td>14%</td>
<td>22%</td>
</tr>
<tr>
<td>Articulated Bus</td>
<td>ULB 12 years</td>
<td>14%</td>
<td>49%</td>
</tr>
<tr>
<td>Over-the-Road Bus</td>
<td>ULB 12 years</td>
<td>14%</td>
<td>49%</td>
</tr>
<tr>
<td>Cutaway Bus</td>
<td>ULB 5 years</td>
<td>17%</td>
<td>100%</td>
</tr>
<tr>
<td>Rail Locomotives</td>
<td>ULB 35 years</td>
<td>13%</td>
<td>37%</td>
</tr>
<tr>
<td>Rail Coaches (Push/Pull)</td>
<td>ULB 35 years</td>
<td>13%</td>
<td>38%</td>
</tr>
<tr>
<td>Rail Self Propelled Cars</td>
<td>ULB 35 years</td>
<td>13%</td>
<td>0%</td>
</tr>
<tr>
<td>Service Vehicles - Trucks</td>
<td>ULB 14 years</td>
<td>7%</td>
<td>37%</td>
</tr>
<tr>
<td>Service Vehicles - Autos</td>
<td>ULB 5 years</td>
<td>17%</td>
<td>100%</td>
</tr>
<tr>
<td>Service Vehicles - SUV</td>
<td>ULB 5 years</td>
<td>17%</td>
<td>72%</td>
</tr>
<tr>
<td>Service Vehicles - Van</td>
<td>ULB 5 years</td>
<td>17%</td>
<td>100%</td>
</tr>
<tr>
<td>Rail-Guideway</td>
<td>Slow Zone Miles</td>
<td>4%</td>
<td>3%</td>
</tr>
<tr>
<td>Facilities - Passenger/Parking</td>
<td>TERM &gt;3</td>
<td>0%</td>
<td>0%</td>
</tr>
<tr>
<td>Facilities - Admin/Maintenance</td>
<td>TERM &gt;3</td>
<td>0%</td>
<td>58%</td>
</tr>
</tbody>
</table>

*Table 2.2 Transit Asset Management Performance Measure Target Summary*
PAVEMENT AND BRIDGE CONDITION

There are four performance measures for Pavement condition:

1. The percentage of the pavement on the Interstate system in Good condition;
2. The percentage of the pavement on the Interstate system in Poor condition, with a maximum percentage of lane miles in poor condition at 5%;
3. The percentage of the pavement on the non-Interstate National Highway System (NHS) in Good condition; and
4. The percentage of the pavement on the non-Interstate NHS in Poor condition.

The two performance measures for Bridge deck area condition include:

1. The percentage of NHS bridges by deck area in Good condition; and
2. The percentage of NHS bridges by deck area in Poor condition.

### Pavement Condition Performance Measure Target Summary

<table>
<thead>
<tr>
<th>Target</th>
<th>Current Condition (State)</th>
<th>2-year targets (2024)</th>
<th>4-year targets (2026)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent interstate in good condition</td>
<td>68.6%</td>
<td>72.0%</td>
<td>70.0%</td>
</tr>
<tr>
<td>Percent interstate in poor condition</td>
<td>0.2%</td>
<td>1.0%</td>
<td>1.3%</td>
</tr>
<tr>
<td>Percent Non-Interstate NHS in good condition</td>
<td>37.9%</td>
<td>37.0%</td>
<td>35.0%</td>
</tr>
<tr>
<td>Percent Non-Interstate NHS in poor condition</td>
<td>1.8%</td>
<td>2.7%</td>
<td>3.5%</td>
</tr>
</tbody>
</table>

Table 2.3 Pavement Condition Performance Measure Target Summary

### Bridge Condition Performance Measure Target Summary

<table>
<thead>
<tr>
<th>Target</th>
<th>Current Condition (State)</th>
<th>2-year targets (2024)</th>
<th>4-year targets (2026)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent in good condition</td>
<td>14.1%</td>
<td>14.2%</td>
<td>14.5%</td>
</tr>
<tr>
<td>Percent in poor condition</td>
<td>7.7%</td>
<td>6.2%</td>
<td>6.0%</td>
</tr>
</tbody>
</table>

Table 2.4 Bridge Condition Performance Measure Target Summary
These targets were adopted by the CTDOT on December 16, 2022. The CTDOT in collaboration with the CNVMPO will program projects to meet the targets using the Department’s Pavement Management System and the Bridge Management System, which uses a systematic look at conditions to develop optimal strategies. These strategies are included in the CTDOT Transportation Asset Management Plan (TAMP).

TRANSPORTATION ASSET MANAGEMENT PLAN

The TAMP acts as a focal point for information about the assets, their management strategies, long-term expenditure forecasts, and business management processes. The CTDOT is required to develop a risk-based TAMP for the NHS to improve or preserve the condition of the assets and the performance of the system (Title 23 USC 119(e) (1), MAP-21 § 1106). MAP-21 defines asset management as a strategic and systematic process of operating, maintaining, and improving physical assets, with a focus on engineering and economic analysis based upon quality information, to identify a structured sequence of maintenance, preservation, repair, rehabilitation, and replacement actions that will achieve and sustain a desired state of good repair over the lifecycle of the assets at minimum practicable cost (Title 23 U.S.C. 101(a) (2), MAP-21 § 1103).

Pavement and Bridge State of Good Repair needs are identified, quantified, and prioritized through the TAMP process. Projects to address SGR repair needs are selected from the TAMP for inclusion in the TIP/STIP.

SYSTEM RELIABILITY

Highway travel time reliability is closely related to congestion and is greatly influenced by the complex interactions of traffic demand, physical capacity, and roadway “events.” Travel time reliability is a significant aspect of transportation system performance.

Operational-improvement, capacity-expansion, and to a certain degree highway road and bridge condition improvement projects, impact both congestion and system reliability. Demand-management initiatives also impact system reliability.

The level of travel time reliability (LOTTR) is expressed as a ratio of the 80th percentile travel time of a reporting segment to the “normal” (50th percentile) travel time of a reporting segment occurring throughout a full calendar year. Segments that have a ratio less than 1.5 are considered “reliable.” The performance measure, as defined in Title 23 CFR 490.507, is the percent of the person-miles traveled (PMT) on Interstate and non-Interstate NHS that are reliable.
The CTDOT adopted the following targets on December 16, 2022:

### System Reliability Performance Measure

<table>
<thead>
<tr>
<th>Target</th>
<th>Current Condition (State)</th>
<th>2-year targets (2024)</th>
<th>4-year targets (2026)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent PMT on Interstate that are reliable</td>
<td>86.2%</td>
<td>78.6%</td>
<td>78.6%</td>
</tr>
<tr>
<td>Percent PMT non-Interstate NHS that are reliable</td>
<td>90.0%</td>
<td>84.9%</td>
<td>84.9%</td>
</tr>
</tbody>
</table>

**Table 2.5 System Reliability Performance Measure Target Summary**

The CTDOT and the CNVMPO will program projects in the TIP/STIP to meet the targets by considering system reliability in the projects that are selected. Over time, and as quantifiable impacts begin to be observed and measured, the targets will become a formal part of the project selection process.

**FREIGHT MOVEMENT**

This measure considers factors that are unique to the trucking industry. The unusual characteristics of truck freight include:

- Use of the system during all hours of the day;
- High percentage of travel in off-peak periods; and
- Need for shippers and receivers to factor in more ‘buffer’ time into their logistics planning for on-time arrivals. [23 CFR 490.607].

Freight movement will be assessed by the Truck Travel Time Reliability (TTTR) index. This index is the regional average of the highest ratios of the 95th percentile travel time for a road segment to the 50th percentile travel time for five statutorily defined time periods:

- AM peak period
- Mid-day period
- PM peak period
- Overnight
- Weekends
This is a measure of truck travel time reliability, not congestion. Segments of the highway that are regularly and predictably congested will not have a high TTTR index number. Rather, those segments of highway where delays are unpredictable and severe are scored highest. Prioritizing reliability over congestion came from stakeholder outreach with the freight industry where predictability was deemed more important for scheduling. The TTTR index only applies to roads on the National Highway System.

The CNVMPO has access to the data needed to calculate the TTTR. Truck travel times for the Interstate System is included in the FHWA’s *National Performance Management Research Data Set (NPMRDS)*.

The CTDOT adopted the following targets on December 16, 2022:

<table>
<thead>
<tr>
<th>Freight Movement Performance Measure Target Summary</th>
</tr>
</thead>
<tbody>
<tr>
<td>Target</td>
</tr>
<tr>
<td>Truck Travel Time Reliability (TTTR) for Interstate</td>
</tr>
</tbody>
</table>

*Table 2.6 Freight Movement Performance Measure Target Summary*

**AIR QUALITY**

The USDOT requires that states and MPOs assess the impact of their transportation systems on air quality and specifically the impacts from vehicle exhaust emissions. The performance measure for air quality is based only on an assessment of projects selected for funding under the FHWA’s Congestion Mitigation and Air Quality Improvement (CMAQ) program.

The CMAQ program’s purpose is to fund transportation projects or programs that contribute to the attainment or maintenance of National Ambient Air Quality Standards (NAAQS). The TIP/STIP will program projects to meet the targets by selecting appropriate CMAQ eligible projects including: congestion reduction and traffic flow improvements; ridesharing; transit improvements; travel demand management; and bicycle and pedestrian facilities.

The CTDOT adopted the following targets on December 16, 2022:
<table>
<thead>
<tr>
<th>Emissions Component</th>
<th>2-Year (2024)</th>
<th>4-Year (2026)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Volatile Organic Compounds (VOC) Emissions Reduction (kg/day)</td>
<td>87.346</td>
<td>87.346</td>
</tr>
<tr>
<td>Nitrogen Oxide (NOX) Emissions Reduction (kg/day)</td>
<td>81.978</td>
<td>81.978</td>
</tr>
<tr>
<td>Particulate Matter PM2.5 Emissions Reduction (kg/day)</td>
<td>6.290</td>
<td>6.290</td>
</tr>
</tbody>
</table>

Table 2.7 Air Quality Performance Measure Target Reductions Produced by CMAQ Projects

2.8 AIR QUALITY CONFORMITY DETERMINATION

Due to the interconnectedness of MPOs within Connecticut and the misalignment of boundaries for non-attainment areas and MPOs, air quality modeling is completed on a statewide basis by the CTDOT. In February of 2023, the CTDOT released their updated modeling outcomes based on the proposed projects and priorities of the CTDOT and the eight MPOs within the state. The result of this analysis shows notable declines in all three of Connecticut’s non-attainment emissions, and confirms that projects identified within NVision50 and its counterparts from the Connecticut MPOs further advance the goals of improving air quality within the region.

The full air quality conformity determination, including detailed process and modeling information, can be found as Appendix D to this document.
2.9 TITLE VI AND ENVIRONMENTAL JUSTICE

The NVCOG’s efforts under Title VI and the Environmental Justice Executive Order 12898 aim to make transportation planning accessible to all NVCOG residents and neighbors, regardless of race, ethnicity, nationality, income, or English proficiency. Since the publication of the previous MTP, the NVCOG has created a separate community engagement office to strengthen public outreach efforts. The objectives of this office are to provide greater opportunities to the public to participate in the transportation planning process and enhance dissemination of information regarding transportations projects, plans and programs.

TITLE VI PROGRAM

*Title VI of the Civil Rights Act of 1964* prohibits discrimination on the basis of race, color, or national origin in programs and activities receiving federal funds. As a direct recipient of FTA funds and FTA grant recipient for the Valley Transit District’s capital program, the NVCOG is required to follow Title VI rules with respect to its transit capital and planning program as well as the host agency of the CNVMPO and as the co-host and participating agency member of the Greater Bridgeport and Valley MPO. The primary impact of Title VI for MPO activities is to require transportation planning and programming to proactively consider the needs of ethnic and racial minority populations through inclusion in the transportation planning process, and evaluation of the equal availability of transportation opportunities to all residents. Submission of Title VI documentation reports, provision of translated materials, on-demand interpreters, and formal discrimination complaint reviews are all primary means of compliance.

The following are specific activities carried out by the NVCOG to comply with Title VI requirements.

- NVCOG updates its [Title VI and Environmental Justice analysis](#) triennially. The most recent update was published and endorsed by the NVCOG Board in June 2022.

- **Language Assistance Plan**: NVCOG completed a Language Assistance Plan as part of the Title VI Plan development, using the "Four Factor Analysis" detailed in the FTA Title VI Circular. The process requires the NVCOG to determine the number and proportion of the population with Limited English Proficiency (LEP). The LEP analysis also determined if certain non-English speaking populations required special consideration under the Department of Justice’s Safe Harbor provision. Safe Harbor provisions apply if the eligible LEP population in a given language exceeds 5% or 1,000 members of the eligible population for transit district’s services. If these thresholds are attained, vital written materials will be translated to accommodate their needs. According to the findings of the
analysis, the most prevalent LEP and Safe Harbor population in the service area speak Spanish.

- The Language Assistance Plan will be continuously monitored, evaluated, and updated. NVCOG offers translations of all newly published documents and offers interpretation at all public hearings and events, upon request. The NVCOG has also provided notices of the rights of residents in plain sight on NVCOG-owned transit vehicles operated by the Valley Transit District and in its offices.


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**ENVIRONMENTAL JUSTICE**

*Environmental Justice* amplifies the provisions found in Title VI of the Civil Rights Act of 1964. Executive Order 12898 directed each federally funded agency to identify any disproportionately high and adverse health or environmental effects of its programs on minority and low-income populations. In turn, MPOs, as part of the United States Department of Transportation’s certification requirements, are charged with evaluating their plans and programs for environmental justice sensitivity, including expanding their outreach efforts to low-income, minority, and other disadvantaged populations. The intent is to ensure that the MPO’s transportation projects, plans and/or programs do not adversely or disproportionately impact EJ-defined communities, that the residents of these communities are not overburdened by investments in the transportation network and that fair and equitable investments in the transportation system located in these communities are made.

Executive Order 12898: *Federal Actions to Address Environmental Justice in Minority Populations and Low-Income Populations*, established the following Environmental Justice (EJ) principles for all federal agencies and agencies receiving federal funds, such as MPOs:

- To avoid, minimize, or mitigate disproportionately high and adverse human health and environmental effects, including social and economic effects, on minority populations and low-income populations
- To ensure the full and fair participation by all potentially affected communities in the transportation decision-making process.
• To prevent the denial of, reduction in, or significant delay in the receipt of benefits by minority and low-income populations.

The NVCOG updated and adopted the *Environmental Justice Policy for the Naugatuck Planning Region* in October 2020. The policy embodies the Environmental Justice provisions as set forth by E.O 12898. A key aspect of the policy to create and implement a comprehensive public outreach strategy for all nineteen towns in the Naugatuck Valley planning region, above and beyond the minimum requirements of state and federal regulations. The adopted EJ provisions apply to all NVCOG activities regardless of funding source, to the activities of entities using NVCOG funds or facilities and to all actions of the CNVMPO, as well as NVCOG activities conducted on behalf of the Greater Bridgeport and Valley MPO.

The NVCOG EJ Policy uses the concept of *Equity Emphasis Area (EEA)* to identify areas of particular concern to measure performance and identify neighborhoods where particular low-impact transportation improvements might have outsized benefit. The EEGs also enable NVCOG to identify potential partners in the public outreach process who may be able to better inform and connect these communities with the transportation planning process.

The NVCOG EJ Policy is considered a vital transportation document and has been translated into Spanish and is available on the NVCOG website.
President Biden’s January 2021 Executive Order 14008: *Tackling Climate Change at Home and Abroad* created the government wide *Justice40 Initiative*, establishing the goal of directing at least 40% of the benefits of federal investments to flow to disadvantaged communities. The initiative aims to bring resources to communities most impacted by climate change, pollution, and environmental hazards.

The *Justice40 Initiative* provides an opportunity to address transportation infrastructure and public service gaps to better serve communities. Through this initiative NVCOG will work to identify and prioritize projects that benefit our communities facing barriers to affordable, equitable, reliable, and safe transportation. When developing projects and making selections, consideration will be given to the positive and negative impacts projects will have on disadvantaged populations, as well as the inclusion of these communities in a meaningful public participation process.

The White House Council on Environmental Quality (CEQ) released the Climate and Economic Justice Screening Tool (CEJST). The tool defines and maps disadvantaged communities for the purpose of informing how Federal agencies guide the benefits of certain programs, including through the *Justice40 Initiative*. A *Historically Disadvantaged Community* is a group of individuals living in geographic proximity to one another or sharing common conditions or group experiences that experience cumulative burden across economic, social, and environmental factors. The tool uses a methodology and datasets that identify census tracts that are economically disadvantaged and overburdened by pollution and underinvestment in housing, transportation, water and wastewater infrastructure, and health care. A census tract qualifies as *Historically Disadvantaged Community* if it is above the threshold for one or more environmental or climate indicators and the tract is above the threshold for the socioeconomic indicators.\(^4\) NVCOG has begun to incorporate the identified disadvantaged tracts into our EJ analysis and mapping as well. The following map shows the (see Map 2).

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Map 2.5 Historically disadvantaged communities within the NVCWG region Source: Climate and Economic Justice Screening Tool
AREAS OF PERSISTENT POVERTY

The US Department of Transportation created a mapping tool to identify *Areas of Persistent Poverty*. These areas are defined as those in which more than 20% of the residents live at or below the poverty line. Persons and/or households that earn less than the income needed to meet basic costs of living are disadvantaged communities that are marginalized, underserved, and overburdened. Mobility is critical to the health, welfare, and well-being of a community. Today, car ownership and having a vehicle available is almost a requirement for residents to travel around the region. Those earning less than the poverty line typically lack access to a private vehicle and rely on public forms of transportation. The lack of access poses a significant transportation barrier that causes disparities in access to employment opportunities, services, health care, food, and other basic services. Those without mobility choices are at a great disadvantage economically, socially, and in terms of health and welfare.

The NVCOG uses the USDOT mapping to target transportation improvements in areas most in need of alternative transportation options and enhanced mobility choices. The Areas of Persistent Poverty in the region are depicted in the following map, Map 3.
Map 2.6 Areas of persistent poverty Source: USDOT Areas of Persistent Poverty Mapping Tool
ENVIRONMENTAL JUSTICE ANALYSIS

Metropolitan Planning Organizations (MPOs) are responsible for developing and maintaining a short-term Transportation Improvement Program (TIP) for the metropolitan planning area and a long-range program of future improvements, referred to as the Metropolitan Transportation Plan (MTP). The TIP lists all highway and transit improvement projects in the metropolitan planning area programmed to receive federal assistance from the Federal Highway Administration and the Federal Transit Administration over a four-year time horizon. The program of projects in the metropolitan TIP represents the first five years of the MTP and are, by regulation, financially constrained. The MTP is the MPOs vision for future transportation improvements beyond the horizon of the TIP. As such, the actions are more illustrative and less financially constrained. However, the program is intended to identify improvements to address deficiencies and issues, provide mobility options and choice, and ensure access to jobs, healthcare, education, and all other services to all residents of the region.

NVCOG seeks and considers the needs and interests of individuals, groups, and communities traditionally underserved by transportation system policies and investments. The NVCOG has established an Environmental Justice Analysis process that evaluates the programmed and planned transportation improvement projects for the potential impact on areas with racial minorities at a proportion higher than the average for the region and populations with incomes below the federal poverty level. The first step is to define small geographic areas, referred to as Equity Emphasis Areas, on which the analysis is conducted. Unlike the Justice40 screening tool and the USDOT mapping tool used to identify areas of persistent poverty, both of which are based on census tract level, the Equity Emphasis Areas are based on census block group level. Data collected through the most recent American Community Survey and published by the U.S. Census Bureau are used for the analysis. The smaller geographic area was used to better define areas of concern and properly identify the areas that are most vulnerable. The metrics used to determine Equity Emphasis Areas are where the proportion of the racial or ethnic minority population and or the proportion of low-income individuals/or the percentage of households below the poverty level is one standard deviation from the mean of the region as a whole. Figure 3 shows the Equity Emphasis Areas in the Naugatuck Valley planning area.
The second step in the analysis examines transportation performance in these areas and compares it with performance in all other areas of the planning area. This process helps determine accessibility and mobility in these areas and assess whether persons living or working the areas are being underserved by the transportation system. As projects identified in the metropolitan TIP or MTP are planned and programmed changes in accessibility and mobility are evaluated, and determinations are made regarding whether the changes constitute a benefit or burden to the area. Comparing benefits and burdens within EEAs relative to the rest of the Region determines if a disproportionately high and adverse impact on low-income and minority populations exists.
Map 2.7 Equity Emphasis Areas Source: US Census American Community Survey 2016-2020

EJ communities are Census block groups that score greater than one standard deviation above the mean on the proportion of minority population or the proportion of households making less than 1.5 times the federal poverty level. Red shaded areas met the criteria on both factors; darker blue areas met the criteria on one of the factors.
The *Emphasis Equity Areas* were used to analyze the FFY 2021-2024 metropolitan TIP for the NVCOG planning area for disproportionately high and adverse impacts on low-income and minority populations by comparing the location of projects in these areas compared to the rest of the Region. As of June 2022, the metropolitan TIP has a total of $499,203,451 programmed for the FFY 2021 through 2024 timeframe. The projects were mapped and overlaid on the Environmental Justice map for the region (Map 4). The total population within EEA of the region is 110,521, representing 24.5% of the total population of the NVCOG municipalities 450,376. The goal is to ensure that the allocation of transportation investments is commensurate with the proportion of population living in an EEA.

Equity Emphasis Areas in the Naugatuck Valley region are frequently concentrated in and around older, industrial town centers. Because of the age of these communities, significantly more funding is required to maintain the highway infrastructure in a state of good repair than in the areas of more recent development. Importantly, most of the highway projects currently underway within the region are designed more for preservation of the existing system with minor improvements than for significant expansion of capacity.

A total of $328,706,089 is programmed in the current TIP for highway improvements. Of this total amount, $229,409,059 is programmed within areas identified as an Equity Emphasis Area.
this suggests a substantially higher percentage of highway-related investments are target in an area of concern, the majority of this spending is influenced by two projects: the rehabilitation and future reconstruction of the I-84 and Route 8 Interchange in Waterbury and the approximate $25 million reconstruction of Route 34 in Derby. Furthermore, the I-84/Route 8 interchange project is intended to improve traffic flow through the area and may not provide a direct benefit to those living in vicinity of the interchange. However, residents will experience improved air quality from the reduced congestion on the highways and less frequent use of local streets to bypass problems through the interchange. The Route 34 project will directly improve travel and conditions in an EEA. Although Route 34 will be expanded to include an extra travel lane in either direction, significant improvements are being made to calm traffic through the downtown area, support pedestrian and cyclist activity and safety, and install various streetscape elements to enhance aesthetic qualities along the street and make Route 34 more of a complete street.

Investment in public transit services is critical to ensuring access and mode choice to vulnerable populations that do not have a private vehicle available for use. Without a viable and effective public transit system, many residents in an Equity Emphasis Area would not have access to jobs and basic services. Because of the number varying transit operators in the region, investments in transit services may not be perfectly aligned within the region alone. The TIP has about $170,497,361 programmed for bus and rail capital and operating projects within the region. Of this, nearly $119,348,153 is targeted at services within EEA communities, yielding a similar result of 70.0% being programmed in areas of concern. This allocation in EEAs is also much higher than the population in these areas. However, the result is not unexpected as the bus systems operating in the region serve the core downtown areas of the region, including Bristol and Waterbury. These bus services are also designed to connect to regionally significant services, including hospitals and institutions of higher education, which are also clustered around downtown Bristol and Waterbury as well as points in the lower Valley area.

Beyond the timeframe of the TIP, the goal of the MTP is to ensure the delivery of transportation investments are equitably distributed across the region and that residents of Equity Emphasis Areas receive a proportional level of investment in improvements and are not over- or disproportionately burdened by a transportation improvement. The assessment of equity in transportation investments is not solely based on location but more on who receives the benefits from the investment. A transportation improvement project may be located in an EEA, but the project may cause residential displacements or major disruptions during construction disparate to the likely benefits.
Public participation is integral to good transportation policies, programs, and projects. To prevent disproportionately high and adverse effects on minority or low-income populations early in the planning process, NVCOG makes efforts to encourage high community and stakeholder engagement in the design phase of projects. This is especially important for projects that are located in areas with a disproportionately high minority and/or low-income population.

The following are representative of public involvement NVCOG uses:

- Provide ample opportunity through effective public notices and outreach activities to engage this segment of the population and their respective representation in the early planning phases of a project.
- Identify concentrations of protected classes of people by mapping demographic data.
- Utilize geographical information systems (GIS) to map transportation investments in relation to low income and minority areas with an intent to identify, highlight and analyze projects within these areas; respective to the Metropolitan Transportation Plan (MTP or Transportation Improvement Program (TIP).
- Incorporate Environmental Justice considerations into MTP and TIP criteria to ensure these issues are addressed in the early phases of the planning process.

Furthermore, NVCOG’s Public Outreach Policy, which was updated in February 2020, provides a framework for engaging the public in the regional transportation planning and programming process. It is the official policy for how the NVOG will disseminate information to the public and stakeholders, ensuring adequate time for them to provide input.
The MTP is the product of collaboration between NVCOG, CTDOT, its member communities, and the public and has been informed by consultation with stakeholders throughout the region. To develop the MTP, the NVCOG gathered input from the diverse groups that make up the region using a variety of methods and means.

- **Mobility Project Reporter**: This is an online application developed on a GIS platform that allows the public to submit problems or observations related to local mobility and transportation for consideration in future planning projects. Users can submit new suggestions or review and vote on existing suggestions submitted by other users. This tool is continuously available on the NVCOG website and will continue to be maintained and monitored past the publishing of this report.

- **Online Survey**: In conjunction with the CT MetroCOG, NVCOG staff developed and collected feedback via an online survey within the ESRI Survey123 platform. This survey, focused on mobility and safety within the region, was published in both English and Spanish for residents and visitors to both the CNVMPO and GBVMPO regions. A total of 687 responses were received during the collection period, and a summary of these responses can be found in Appendix B. To publicize this survey, post cards in English and Spanish were distributed in libraries, town halls, and public facilities throughout the region, and NVCOG staff actively promoted it during appearances at local festivals and civic meetings. Members of the NVCOG Board, the Transportation Technical Advisory Committee (TTAC), Regional Planning Commission (RPC), and community groups were also asked to share survey details.

- **MTP Update Webpage**: A separate webpage was created on the NVCOG website to inform visitors to the site that the long-range transportation plan for the region was being updated. The webpage provides links to the transportation survey, the Mobility Project Reporter, a public draft of the MTP for review and comment, and a summary of transportation within the region and how it will be impacted by this document.

- **Social Media**: NVCOG Communications Staff actively share information related to the MTP and transportation within the region on Facebook and LinkedIn. Feedback received through these platforms is included as comments received in writing.

- **Public Events**: To further share the online survey and gather feedback in real time, NVCOG staff attended Waterbury’s Harry Potter Day event, Bristol’s Mum Festival, and Shelton’s Shelton Day during the fall of 2022. During these events, in addition to
distributing survey post cards, staff engaged with residents and noted their transportation priorities and major concerns.

- NVCOG Board, CNVMPO, TTAC, and RPC Meetings: Progress on updating the MTP was presented at monthly meetings of the NVCOG Board and the CNVMPO, as well as at the bi-monthly meetings of the RPC and TTAC. The chief elected officials of the NVCOG member municipalities comprise the Board and CNVMPO. The RPC is made up of planners and/or planning officials of NVCOG member cities and towns and the TTAC members are the local municipal engineers and/or public works officials. All meetings are open to the public. Members of these boards and committees collaborated with NVCOG staff to finalize the proposed program of projects. Both the TTAC and the RPC endorsed a recommendation to the CNVMPO to adopt the MTP.

- Public Information Material: To ensure that information about the MTP could be easily accessed by residents and interested stakeholders, in addition to a public posting of the draft document, a presentation was consistently posted and made available during the public review period for viewing. This included graphic representations of the most important aspects of NVision50, a self-paced guided tour of the plan’s major components, and clear information about how to share feedback.

In addition to the above listed methods, beginning January 17, 2023 and ending February 7, 2023, the NVCOG posted sections of this report for public review and comment outside of the standard 30 day comment period. Ending of February 7th with the posting of the complete document, a 38-day public comment period officially opened. During that period, the NVCOG website included access to the draft MTP and a summary of the draft MTP, a short visual executive summary, and updates about the MTP planning process. Public notice was posted in the Republican-American, the major regional newspaper, on February 8, 2023, and translated into Spanish and posted in La Voz, a major regional Spanish language newspaper, on February 13, 2023. A public information meeting was held February 16, 2023, during the comment period to present the transportation vision for the region, review recommended actions to realize the vision, and solicit comments, and an additional virtual listening session was held on March 9, 2023, to solicit feedback from the community. During the entirety of the public comment period, instructions for providing comment via email, telephone, written mail, and online were maintained on the NVCOG website. The CNVMPO adopted the MTP at its March 17, 2023, meeting, along with formally adopting the Air Quality Conformity Determination attached to this document as Appendix D. The public was afforded an opportunity to address the MPO before a vote on the MTP was taken. A review of all public comments submitted to the NVCOG during the comment period and staff responses is available in Appendix C.
3.0 TRANSPORTATION ISSUES & GOALS

Each day, there are more than 2 million trips into, out of, and within the Naugatuck Valley region. Most of those trips are made in private vehicles. Rail, bus, and walking are also important ways for people to move about in the region, but there are challenges to making those options viable for most travelers. As the region’s population grows during the next 25 years, congestion and delays on roadways will worsen if patterns don’t change. At the same time, the region’s aging infrastructure will need to be repaired or replaced. Though additional federal funding provided by the Infrastructure Investment and Jobs Act (IIJA), also known as Bipartisan Infrastructure Law (BIL), provide an increase in funding to projects throughout the region and country, the law does not cover all aspects of the transportation system and falls short of the full cost of maintaining our aging infrastructure.

Data indicate that the region’s population is growing and getting older. Between 2010 and 2020, the percentage of people 18 and older in the NVCOG region increased from 76.9% to 79.4%. This trend is expected to continue over the next 25 years. As the region’s population ages, travel patterns and needs will change, requiring the region’s infrastructure to adapt.

Trends further suggest that many people are moving back to cities, where transit options are more plentiful. The populations of Bristol and Waterbury, which are the major urban centers in the region, increased during the decade from 2010 to 2020. The same happened in Shelton, Seymour, and Oxford. All other municipalities in the region saw a decrease in their population. More and more, young adults want to live where there are more transportation options and daily activities like work, retail shopping, entertainment, and services are within walking/rolling distance. A possible consequence of this trend is that disadvantaged groups, who often rely on public transit, could be displaced from urban cores to areas with fewer transit options. However, with well-coordinated policy between land-use and transportation, it is possible this trend will revitalize once vibrant city centers, provide additional transit options to many residents, and create communities where walking/rolling or biking are attractive mobility options.

How individuals buy goods and services is also changing fast. Because of the COVID-19 pandemic, consumers rely more than ever on online shopping. This trend is increasing home deliveries, which are made primarily by smaller trucks, and reducing deliveries to retail centers. The resulting change in traffic pattern is bringing more large vehicles to roads less designed to handle them, increasing congestion and risk to vulnerable users.

Technology may help to ease or exacerbate the issues identified above. Although autonomous vehicles are likely years away from widespread adoption, they could change travel patterns, traffic volumes, and parking requirements. These changes are hard to predict, but our infrastructure decisions today may impact the way these vehicles interact with our road network in the future. Connected vehicles, with their advanced communications systems, could improve safety by reducing crashes, improving driver behavior, and reducing congestion. Location-based vehicle regulation is widely available on micro-mobility devices, and its potential risks and safety benefits may be hard to judge for many years. The region needs to remain abreast of changing technology in transportation and take advantage of it when possible.
3.1 TRANSPORTATION ISSUES

The transportation system of the Naugatuck Valley planning region is diverse and includes a mature network of highways and roads, a passenger rail line, multiple freight rail operators, fixed-route, local bus services, multi-use greenways and trails, a general aviation airport, and pedestrian facilities.

To identify issues within the region’s transportation system, NVCOG staff used a combination of data-based research, public engagement, and stakeholder meetings. With these data sources, the following were repeatedly identified as the most pressing and concerning issues for the region:

- **Aging Infrastructure**

  Many elements of the region’s transportation infrastructure, along with those that deliver essential utilities and services throughout the region, have reached or passed their intended lifespans. Highways in the region, including Interstate 84, Interstate 691, and Route 8, increasingly do not meet modern standards for safety and operation. The age of these highways means that critical pieces of their infrastructure, particularly bridges, will need rehabilitation or replacement.

  While the CT Department of Transportation, individual municipalities, and the region have all worked to bring the region’s infrastructure to a state of good repair, additional funding is necessary to ensure that this work can be continued and maintained.

- **Lacking Mobility Alternatives**

  As is true across the country, the NVCOG region depends heavily on automobiles for mobility. For many, however, preference, differing abilities, or cost prevent them from having consistent access to a car, requiring them to rely on the region’s public transit system, sidewalks, and cycling facilities. Though mobility alternatives have expanded in recent years, it is still difficult for many without a car to accomplish their necessary daily tasks. To address this issue, NVCOG needs to use a multi-modal approach, improving rail, bus, bicycle, sidewalk, and micro-mobility options.

- **Recurring Congestion and Travel Delay**

  Because of the region’s automobile dependence, one of the most commonly reported issues from all forms of engagement is roadway congestion and resulting delays. No road in the region is immune, although congestion is most clear on Route 8 and Interstate 84. As the region pursues Transportation Management Area (TMA) status, additional details on major road congestion, Peak Hour Excessive Delay, Travel Time Reliability, and Truck Travel Time Reliability will be gathered in the region’s Congestion Management Process (CMP). In this report, projects were selected for congestion mitigation based on feedback from residents, municipal staff, and publicly available sources such as Google Maps’ average congestion feature.
• **Roadway Safety**

Using a data-based approach, the NVCOG regularly monitors traffic safety and develops strategies and projects aimed to address noted concerns. Roadway safety is a pressing issue across the country, and the NVCOG region is no exception. Traffic fatalities and serious injuries happen far too often on the region’s roads, which has prompted strong response from the NVCOG’s Policy Board. In September of 2022, the region adopted a Vision Zero Goal, establishing a list of priorities for the region aimed at reducing and eventually eliminating fatalities. More information on this goal and resulting implementation plan can be found in Section 3 of this chapter.

• **Pedestrian and Cyclist Safety**

Walking/rolling is the most basic form of transportation, and nearly everyone is a pedestrian of some form during most trips. Although most New England towns and cities initially developed around walking, and many retain basic pedestrian-supportive infrastructure elements, pedestrian safety remains a challenge. Data indicate that more people walk/roll to work in urban areas like Waterbury and Bristol. But these areas also tend to have disproportionately high numbers of pedestrian-related crashes, mostly because the pedestrian infrastructure is inadequate. NVCOG has committed to prioritizing investment in amenities that will make sure people can safely walk/roll and ride a bicycle in the region. This includes clearly marked crosswalks, pedestrian signals, functional sidewalks, and separated bike lanes.

• **Waterbury Rail Line**

The Waterbury Line is a tremendous asset in the Naugatuck Valley planning region. It connects Waterbury to the New Haven main rail line in Bridgeport, where passengers can transfer to New York City and New Haven. Despite the inter-regional connections it provides, the Waterbury Line is underused because of infrequent service and lack of basic amenities. In June 2022, service increased to twelve inbound (toward Manhattan/away from Waterbury) trains and ten outbound trains on weekdays, as well as two substitute express buses. Despite additional weekday service, headways can be as long as 2 ½ hours, with average headways of more than 1 ½ hours. Weekend service is even less frequent. The current level and quality of service is not convenient or attractive for most riders.

Additional information about the current state of the Waterbury Line and its operations is in chapter 5 of this document.

• **Fragmented Bus Service**

CTtransit’s Waterbury and New Britain & Bristol divisions provide fixed route bus service in the Central Naugatuck Valley MPO region, with Greater Bridgeport Transit extending into the larger Naugatuck Valley region. Express bus routes connect the region to
CTfastrak. Bus service in the region is often fragmented with unreliable arrival times and connection opportunities, which is a challenge to presenting bus transit as a viable option. Bus routing improvements occur infrequently, and many areas remain underserved or have no bus service at all. Respondents to the MTP mobility survey have said that the region’s bus service is slow, too infrequent to be reliable, and the lack of real time arrival information makes it difficult to plan trips. In addition, many stops lack amenities such as shelters or benches. Currently, there are no direct local bus connections between Waterbury, Bristol, the lower Valley, and other central Connecticut municipalities. As of the preparation of this report, bus fares have been suspended statewide by legislative action, and options for retaining fare-free service or re-instating fares are under review in Hartford.

- **ADA Paratransit Service Gaps**

Federal regulations require fixed-route bus operators to provide complementary services to the elderly and individuals with mobility impairments that prevent them from using a regular fixed-route bus. MPOs and transit operators have conducted planning efforts to develop a *Locally Coordinated Human Services Transportation Plan (LOCHSTP)*. Throughout the region, limited fixed-route service and funding constraints prevent ADA and DAR services from reaching all who may need these services, and the NVCOG will be continuing studies to expand service throughout the region.

In addition to physical service gaps, the presence of multiple operators makes it difficult to coordinate services and ensure meaningful coverage. Similar to fixed-route operations, consolidation, or at least rationalization, of service governance will provide benefits to system operating costs and to users.

- **Expand and Maintain Multi-use Greenway and Trail Facilities**

Paths for walking/rolling and cycling, or active transportation corridors, are a valuable alternative to driving and help create livable communities by connecting them via non-motorized means. Building multi-use greenways and trails has substantial economic, health, and environmental benefits. Trails provide outdoor recreation and tourism opportunities, promote physical fitness and healthy living, preserve open spaces, and improve air and water quality. While residents of the region benefit greatly from the development of active transportation facilities, completing the planned system of trails faces many challenges. Those include financial constraints, available rights-of-way, tight geographies, and lack of available data for use by planning and zoning commissions, economic development coordinators, and voters.

NVision50 puts equity at the center of all planning activities, utilizing seven major categories to define progress toward addressing inequities of the past.
3.2 TRANSPORTATION GOALS

Utilizing a data-first methodology, including a heavily publicized survey designed to gain insights and priorities from the public, NVCOG has identified transportation concerns and issues facing the region. The next step is to lay out the goals and long-term vision for transportation in the region, identifying priorities for investments and projects, and ensuring that the existing system is utilized effectively.

From the assessment of the existing transportation systems and trends, a vision for future travel and mobility in the Naugatuck Valley planning region emerged:

The NVCOG Planning Region Vision...

To advance the goal of Vision Zero, acknowledging that even one fatality or serious injury on our transportation system is too many. The commitment to Vision Zero is a commitment to the value of those traveling within the region, and by utilizing a multi-disciplinary approach crashes resulting in fatalities and serious injuries can be avoided.

To invest in and maximize the utilization of existing infrastructure, ensuring that facilities of all kinds, including roads, highways, sidewalks, and rail, are maintained in a state of good repair, and used in the most effective way.

To ensure accessible and safe mobility for all, regardless of mode choice. The NVCOG defines mobility equity as “mobility for all ages, mobility for all abilities, mobility for all incomes, and mobility from anywhere to everywhere.”

To facilitate economic growth and revitalization through the efficient movement of freight into and throughout the region.

The goals of the MTP remain consistent with work the NVCOG has undertaken in recent years and with the current investment of state and federal dollars. These goals are expanded upon below:

- Progress the goal of Vision Zero

  To work toward the goal of zero fatalities and serious injuries within the transportation system.

  Objectives:
  a) Utilize a data-based approach to identify locations with the highest number of fatal or serious injury crashes, then focus investments and improvements to these areas.
  b) In coordination with CTDOT, USDOT, and private partners, expand education to drivers and non-motorized users.
  c) Work with all appropriate departments to ensure effective enforcement of traffic laws throughout the region.
d) Maintain a focus on equity and accessibility, ensuring that mobility is safe and guaranteed for all.

e) Continue collaboration with the Connecticut Vision Zero Committee, along with municipalities and CTDOT, to ensure that appropriate actions can be taken at every level of government to achieve this goal.

- **Preserve and Maximize Value of the Existing Highway System**

To maintain an efficient highway system that will provide the public with a high level of mobility, maintain the principal expressway and highway system in a state-of-good repair, address common locations of collisions, and focus on projects designed to the latest standards of safety and efficiency.

**Objectives:**

a) Focus federal investments into achieving and maintaining a state of good repair on existing infrastructure.

b) Integrate Intelligent Transportation Systems (ITS) and ensure ITS projects conform to the National and State ITS Architecture, standards, and protocols. Ensure that projects and programs all receive a thorough review for their impact on accessibility and equity.

c) Where necessary, utilize improved traffic incident management (TIM) strategies

- **Congestion Management**

To develop and maintain a congestion management plan as the CNVMPO pursues TMA status and ensure programming of projects for areas of highest concern along the roadway network.

**Objectives:**

a) Use existing transportation facilities to maximize efficiency, safety, and positive local community impact.

b) Construct intersection improvements with a focus on vulnerable user safety and efficient operations. Where appropriate, consider alternatives such as roundabouts that reduce wait times and improve safety.

c) Implement traffic signal modernization and coordination.

d) Consider Transportation Systems Management and Operations (TSMO) strategies and Travel Demand Management (TDM) actions, such as ridesharing and promoting telecommuting and alternate work schedules.

- **Ensure Transportation System Security**

To ensure that users of the transformation feel secure, using a combination of new technologies and traditional approaches.
Objectives:

a) Install monitoring equipment on-board transit vehicles to monitor operations and activities.

b) Install equipment at transit stations such as monitored cameras and blue-light call stations to monitor waiting areas and provide easy access to all forms of emergency response.

c) Assess the vulnerability of critical transportation infrastructure.

d) Where appropriate, implement additional roadway security features, such as truck inspection stations and hazardous material response equipment.

- Evaluate and Utilize Advanced Technology

To better manage transportation operations, enhance safety and mobility, ensure greater travel time reliability, and provide more detailed and up-to-the-minute information to travelers and system operators through the application of various Intelligent Transportation Systems (ITS) actions.

Objectives:

a) Integrate ITS features into future projects, ensuring ITS projects conform to the National and State ITS Architecture, standards, and protocol.

b) Expand roadside infrastructure that monitors road conditions and provides real-time traveler information to motorists. Particularly, expand the CTDOT’s monitoring and variable message system to Route 8.

c) Continue upgrades to the rail system to ensure that all aspects comply with modern standards for the type of traffic they carry.

d) Continue to monitor advances to vehicles, ensuring that pilot studies and rollout of advanced features occurs in a manner that prioritizes the safety of operators and vulnerable users.

- Preserve and Enhance Public Transportation Services

To maintain essential local bus, passenger rail, and paratransit services by providing full funding for operations, replacing capital equipment on a life-cycle cost basis, renovating and rehabilitating facilities and infrastructure to a state-of-good-repair, and improving service through rationalized and better coordinated routes and reduced headways.

Objectives:

a) Improve choice of travel modes by increasing service options and decreasing service headways. This will reduce highway congestion and provide greater mobility for those who cannot or prefer not to drive.

b) Promote rail and bus transit as easy, safe, and convenient modes within the region, encouraging users to switch some trips to transit when possible.
c) Replace passenger rail equipment with modern, clean vehicles and coaches with enhanced passenger amenities.

d) Encourage the CTDOT to continue investigating the electrification of the passenger service portion of the Waterbury Line to improve speeds and reduce noise and air pollution along the route.

e) Expand the public transit system within its service area and beyond, by improving transportation access and mobility, marketing those services, and developing transit services to suburban employment centers and service-heavy areas.

f) Promote ridesharing and increased vehicle occupancy through public campaigns, enablement technology, and incentives like those currently provided by CTrides.

g) Improve awareness and coordination of public transportation options available in the region.

- **Expand Multi-Modal Opportunities**

  To expand opportunities for travelers to easily switch between modes, providing first/last mile options and high-quality transit services in between.

  **Objectives:**

  a) Identify, develop, and enhance multi-modal transfer and connection points.

  b) Work with transit providers to better coordinate transfer times, focusing on realistic and well-timed pulses at critical locations between services.

- **Enhance the Efficient Movement of Freight and Goods**

  To expand and enhance opportunities for expediting movement of freight.

  **Objectives:**

  a) Improve the safety, environmental performance, and economic efficiency of freight movement and truck deliveries throughout the Naugatuck Valley planning region.

  b) Identify freight movement bottlenecks and constraints to efficient freight movement. Utilize the Congestion Management Process to regularly evaluate performance and program improvements to these areas.

  c) Reduce truck-related congestion by improving infrastructure for alternative modes of freight transport, including rail, air, and sea.

  d) Improve safety for truckers and other drivers by providing adequate facilities for rest breaks.

  e) Promote development of intermodal freight centers.

  f) Deploy ITS elements to enhance the efficient movement of goods into, out of and through the region.

  g) Monitor efficacy of the state’s recently enacted heavy vehicle user fee.
• **Enhance Bicycle and Pedestrian Facilities**

To encourage and promote the increased use of bicycling and walking/rolling as a mode of transportation.

**Objectives:**

a) Increase the number of walkable communities through infrastructure improvements, transit-oriented development, and updated village/city center zoning codes.
b) Develop and expand bicycle paths and routes to provide a viable transportation alternative as an extension of the road network.
c) Promote the construction of the Naugatuck River Greenway, extension of the Middlebury Greenway, and completion of the Steele Brook Greenway connection to the Larkin Trail.
d) Provide comfortable, connected, and safe walkways for pedestrians.
e) Provide adequate and safe paths and routes for cyclists.
f) Enhance the aesthetic quality of existing transportation facilities.
g) Serve as the liaison to and administer the Naugatuck River Greenway Steering Committee.

• **Environmental Protection**

To implement actions to mitigate and alleviate natural and cultural environmental impacts of transportation project.

**Objectives:**

a) Promote clean modes of transportation including walking/rolling, cycling, and micro-mobility devices such as e-scooters and e-bikes, and connections between these modes and the region’s transit network.
b) Monitor and maintain the region’s highway network to address congestion and minimize motor vehicle emissions.
c) Continue to program transportation projects designed to achieve the region’s air quality targets as identified in the 1990 Clean Air Act amendments.
d) Support the Connecticut *State Implementation Plan for Air Quality* and assist in efforts to achieve and maintain the National Ambient Air Quality Standards (NAAQS).
e) Promote and program the expeditious implementation of Transportation Control Measures.
f) Support the adoption of lower emission vehicles across the transportation network, including personal vehicles, trucks utilized for moving freight, and the transit network...
Civil War Monument, Naugatuck Green
g) Ensure no goal, objective, directive, recommendation, or transportation improvement project contradicts the attainment of the NAAQS or increases the frequency or severity of existing violations of the NAAQS.

h) To maintain and improve and expand public transportation service to improve efficiency, reduce energy consumption and motor vehicle emissions.

- **Sustainability**

  To develop a long-range transportation plan consistent with the Regional Plan of Conservation and Development and State Plan of Conservation and Development that links local land use management, transportation improvements, sustainability and livability initiatives and principles.

  **Objectives:**

  a) Create, promote, and support strong, sustainable, and livable communities, connecting them with active transportation corridors.

  b) Target development to areas with existing infrastructure and coordinate the type, intensity, amount, location, and timing of new development to transportation system capacity.

  c) Integrate transportation planning and land use planning as part of a major regional growth management policy to reduce the potential effects of urban sprawl.

  d) Enhance the unique characteristics of all communities by investing in healthy, safe, and walkable neighborhoods.

  e) Promote transit oriented and supportive land use development plans.

  f) Develop and implement a Complete Streets policy and program that accommodates all travelers and modes.

  g) Undertake a regional guidebook for streetscape elements, improving the comfort and safety of the sidewalk network and assisting in economic development of municipal centers.

- **Promote Economic Development and Revitalization**

  To improve transportation infrastructure critical to the economic vitality of the Naugatuck Valley planning region.

  **Objectives:**

  a) Develop local transportation infrastructure that supports economic expansion, such as complete streets, cycle paths, and road safety improvements through downtown areas.

  b) Provide transportation services to employment centers and expand employment opportunities.

  c) Ensure that employment throughout the region, regardless of surrounding development patterns, can be reached through multiple modes.
• **Environmental Justice**

To identify and address disproportionately high and adverse human health or environmental effects of the transportation programs, policies, and activities on minority and low-income populations, and identify strategies and techniques for meaningful engagement of populations meeting the needs for environmental justice.

**Objectives:**

a) Avoid, minimize, or mitigate disproportionately high and adverse human health and environmental effects, including social and economic effects, on minority populations and low-income populations.

b) Ensure the full and fair participation by all potentially affected communities in the planning decision-making process.

c) Prevent the denial of, reduction in, or significant delay in the receipt of benefits by minority and low-income populations and ensure that populations negatively impacted by transportation infrastructure receive commensurate benefit in return from its presence.

d) Provide additional public outreach to minority and low-income populations for projects within the region including providing meetings and/or pamphlets in other languages. The NVCOG Limited English Proficiency (LEP) plan provides additional details on this effort and will be maintained as part of the broader public outreach and Title VI efforts.

• **Ensure Transparency and Proactive Public Involvement**

To fully engage residents and stakeholders in identifying planning priorities, developing programs and projects, and publishing final products, and ensure meaningful access to participation in planning and policy decision-making processes for disadvantaged populations in our planning region.

**Objectives:**

a) Carry out a proactive public involvement process that promotes region-wide citizen participation, minority involvement and equal employment opportunity.

b) Provide timely public notice and effective public involvement in the development of transportation plans, programs, and projects.

c) Maintain and enhance the NVCOG’s website, ensuring it provides clear and detailed information about projects in the region.

d) Publish reports and documents in an electronic format, with paper copies available to those who want them.

• **Project specific goals over the next 5 years**

The following is an excerpt list of projects that can be constructed within the next 5 years. The projects all can be completed within these 5 years, have sources of funding readily
available for them, and are fiscally constrained. The full list of projects can be viewed in Appendix A.

a) Pavement Rehabilitation along I-84 (Waterbury)
   This project will reconstruct and rehabilitate pavement along I-84 between South Elm Street and Washington Street to bring that section of roadway into a state of good repair. The estimated cost is $70,000,000 and is identified as a major project of statewide importance by the CTDOT.

b) Corridor Improvements near Memorial Boulevard (Bristol)
   This project will bring improvements to traffic flow, safety, and multi-modal users along Memorial Boulevard and Route 72 through downtown Bristol. This project is identified as a major project of statewide importance by the CTDOT and is estimated to cost $10,000,000. This project will build off of the currently under-construction improvements to the Route 72 and Route 69 interchange to the west of this project’s limits.

c) Roundabout Construction along Route 6 at Route 61 and Quassapaug Road (Woodbury)
   This project will construct a new roundabout at the intersection of Route 6, Route 61 and Quassapaug Road. The current intersection is a safety concern with several crashes within the past couple of years. The estimated cost is $4,000,000, and is identified as a major project of statewide importance by the CTDOT.

d) Relocation of Naugatuck Train Station (Naugatuck)
   This project will construct a new train station in Naugatuck south of Maple Street along Old Firehouse Road. This will allow for a more suitable station for the WBL and the potential to facilitate development downtown. The estimated cost is $25,000,000 and currently identified funding sources included the FTA 5307 and 5337 programs.

e) Waterbury Station Improvements (Waterbury)
   This project will renovate an indoor waiting area at the former Waterbury Union Station. This will provide passengers waiting for the next train a place to wait away from the elements in a safe location. The estimated cost is $12,597,000 and will be paid for through state funding sources.

f) Exchange Place Improvements (Waterbury)
   This project is the second phase of a downtown reconstruction project in Waterbury, the first phase being constructed along East Main Street. This project will include a
section of North Main Street, South Main Street, and Bank Street, and will include sidewalk improvements, streetscape elements to improve the pedestrian and cyclist experience, and roadway reconstruction as necessary to achieve these goals. The estimated cost is $10,000,000 and is approved through the LOTCIP program.

g) West Main Street/NRG Phase II (Waterbury)
This project will construct the second phase of the Naugatuck River Greenway in Waterbury, connecting Eagle Street north to West Main Street. Additionally, it will support the implementation of the West Main Street Study’s recommendations, improving pedestrian safety, adding bicycle facilities, and addressing traffic flow and safety issues. This project will cost $25,000,000 and is being funded 100% under a recently awarded RAISE grant.

- Project specific goals beyond the next 5 years

The following is a list of projects that can be constructed after the next 5 years. These projects are not fiscally constrained and are all meaningful projects to accomplish in the future. Several of these projects can be viewed in Appendix A.

a) New Mix (Waterbury)
The NewMix is an ongoing study which will lead to a complete reconstruction of the I-84 interchange with Route 8. The study will determine how the MixMaster will be replaced at the end of its useful life following the recent improvements. The current estimated cost is $3,000,000,000.

b) Relocation of bridge crossing Housatonic River from Stevenson Dam (Oxford)
This project will relocate Route 34 off the Stevenson Dam and onto a new bridge across the Housatonic River. The estimated cost is $70,250,000.

c) Additional Waterbury Branch Line Equipment (Various) 
This project will obtain additional locomotives and rolling stock for the Waterbury Branch Line. This will facilitate additional trains during the day which will decrease the headways between trips along the WBL. This project is a priority for the region if funding can be found or made available. The estimated cost is $97,983,000.

d) Central Connecticut Line Passenger Service (Various)
This project will upgrade the Central Connecticut Line to passenger service. The Central Connecticut Line runs between Waterbury and Berlin passing through Plymouth, Bristol, Plainville, and New Britain. The estimated cost is $985,000,000.
e) Torrington Passenger Service (Various)
This project will upgrade the section of rail line north of Waterbury up to Torrington for expanded commuter service to Torrington. This section of rail line only sees freight operations and tourism exertion service by the Railroad Museum of New England.

f) Electrification of Passenger Rail Service (Various)
Per the 2022 update of the CTDOT rail plan, it is a priority for the NVCOG region to see the electrification of all passenger rail service throughout the state, including the Waterbury Line and potential future service within the region. This will reduce noise and air pollution, increase speeds, and address reliability issues along the Waterbury Line.

g) Completion of Naugatuck River Greenway (Various)
These series of projects will connect existing pieces of the NRG to create a continues recreational trail along the Naugatuck River. This will create an active transportation corridor for all the municipalities the trail passes though and provides a safe place for various forms of active transportation. The estimated cost is approximately $76,634,000.

h) Track upgrades to WBL (Various)
This project will upgrade the tracks along the WBL between Milford and Waterbury to Class 4 standards, which will permit passenger train speeds of 80 miles per hour. Currently, the WBL has Class 3 standards which only permits passenger train speeds of 60 miles per hour. There is no cost estimate for this project at this time.
3.3 VISION ZERO

Each year, thousands of people are seriously injured or killed in preventable traffic accidents on American roads. Based on data from the University of Connecticut’s Crash Data Repository, 102 people died in crashes on NVCOG roadways from the beginning of 2020 to the end of 2022, and 552 people were seriously injured during the same period. Each one of these losses impacted families and communities, and the NVCOG region is committed to ensuring these losses do not occur in the future.

Traditionally, decision-makers considered traffic deaths inevitable, and traffic safety focused on preventing collisions and perfecting human behavior, emphasizing the individual responsibility of roadway users. In recent years, however, a rapidly growing number of states, cities, and regions have embraced Vision Zero, a fundamentally different approach to traffic safety that utilizes a multi-disciplinary approach to eliminate fatalities and serious injuries. It uses a Safe Systems approach, which is a holistic strategy that focuses on safer people, safer roads, safer vehicles, safer speeds, and post-crash care. Vision Zero recognizes that people make mistakes and emphasizes policy and design to ensure these mistakes do not result in crashes in which people die or are seriously injured. Vision Zero encourages cross-disciplinary collaboration among planners, engineers, policymakers, and public health officials. It also seeks to minimize vehicle miles traveled (VMT) to reduce the potential for roadway crashes.

Within the NVCOG region, and the country, fatalities are concentrated in areas with larger minority populations and lower average incomes. This disparity is one of the significant equity issues within the region. The NVCOG must address this disparity to ensure that the burdens of the transportation system do not fall unfairly on specific communities.

The NVCOG Board adopted a resolution committing to a goal of zero traffic deaths, following the principles of Vision Zero, in September 2022. All projects and priorities in this document must consider safety/Vision Zero as a priority during concept development and design. NVCOG staff also regularly participate in the State’s Vision Zero Council (VZC), an interagency working group that develops statewide policy to further the goals of Vision Zero. VZC subcommittees focus on engineering, enforcement, education, and equity.

Core elements of Vision Zero include:

- **Public, high-level, ongoing commitment** – Key elected officials and leaders of public agencies commit to eliminating traffic fatalities and serious injuries within a specific timeframe. Agency leaders prioritize safety through a collaborative working group and other resource sharing efforts.
- **Authentic engagement** – Employ meaningful, accessible, and equitable community engagement toward implementing Vision Zero strategies.
• **Strategic planning** – Develop, approve, and use a Vision Zero Action Plan to guide work. The Plan should identify specific goals, measurable strategies, and responsible stakeholders with clear timelines.

• **Project delivery** – Decision makers, planners, and designers secure funding and advance projects and policies that emphasize safe and equitable multimodal travel. Prioritize roads with the most pressing safety issues.

• **Complete Streets for all** – Complete Streets is a holistic approach to planning, designing, and building a street environment that enables safe, well-connected access for all users. For additional information, see Chapter 9 Section 3 of this document.

• **Context-appropriate speeds** – Set and manage traffic speeds to achieve safe roadway conditions and protect all users.

• **Equity-focused analysis and programs** – Prioritize engagement and investment in traditionally underserved communities and adopt equitable traffic enforcement policies.

• **Proactive, systemic planning** – Use a systems-level approach to identify and address risk factors, avoid crashes, and mitigate crash severity.

• **Responsive, hot spot planning** – Create and regularly update a map of the region’s fatal and serious injury crash locations to guide priority actions and funding. In the past, NVCOG has identified and mapped crash locations in the RTSP.

• **Comprehensive evaluation and adjustments** – Regularly evaluate and share project performance to inform priorities, budgets, and updates to the Action Plan.

This plan aims to address some of the engineering steps in the region’s Vision Zero goal, with all programmed projects focusing on improving safety, especially for vulnerable users. The programmed projects also aim to provide additional options for mode-choice, which will both expand mobility for residents and help reduce the total number of miles driven, especially by those who would prefer not to drive. A few key pieces of the NVCOG’s plan are detailed below:

• **NVision Zero** – The region’s public campaign aims to educate residents about the Vision Zero goal, the strategies planned to improve safety, and to provide essential data about safety within the region.

• **TTAC Safety Sub-Committee** – The Transportation Technical Advisory Committee will establish a sub-committee focused on safety. This group will review key projects for their impact, help to establish a quick-build improvement guidebook, and serve as the technical advisors to the NVCOG Board.

• **Enforcement Sub-Committee** – The enforcement sub-committee will comprise members of municipal law enforcement agencies. This group will focus on sharing best practices
around speed and driving safety enforcement, as well as provide additional input on quick-build safety improvements.

- **Updated Reporting** – Because Vision Zero depends on a data-driven approach, the NVCOG will provide bi-annual data with a breakdown of crashes by user type, location, and severity.

- **Education** – The region will work in conjunction with school districts, Departments of Parks and Recreation, and advocacy groups to encourage an elementary school curriculum for safe habits as pedestrians and a middle school bicycle safety education course.
4.0 HIGHWAY PLANNING

The core of the region’s transportation system, and by far the most heavily used piece, is the network of expressways, arterials, and supporting roadways that provide access to, though, and within the region.

4.1 EXISTING CONDITIONS

The Naugatuck Valley Planning region, like many in the United States, is crossed by and reliant on an aging and increasingly congested road network. 60 miles of expressway make up the spine
of this system, with Interstate 84 providing the primary East/West route through the region, Interstate 691 providing an alternate route east and connection to Interstate 91, and CT Route 8 serving as the primary north/south route. In conjunction with 360 miles of arterial roads, this network serves as the primary means of transportation for most residents and visitors to the NVCOG area, as well as the main route for freight traffic through the region. These highways are a vital connection between the NVCOG planning region and surrounding communities.

Interstate 84, to the west, connects the region to Danbury and the New York City Metropolitan area, ultimately terminating near Scranton, Pennsylvania. To the east, I-84 provides access to Hartford, where it intersects with Interstate 91, before terminating at the Massachusetts Turnpike, which ultimately connects to Boston and the remainder of Southern New England. I-84 is the most heavily trafficked road in the region, with 2018 volume of nearly 194,000 vehicles per day according to CTDOT traffic monitoring stations.

Through downtown Waterbury, I-84 carries both east and west traffic over a stacked viaduct called the Mixmaster because of the significant amount of mixing traffic. Though innovative at its time, this design has been detrimental to the City of Waterbury. The highway disconnected downtown and the northern half of the city from the formerly industrial south side. Finally, the roadway is inadequate for modern highway safety. Tight entrance and exit ramp proximity, a lack of shoulders, and limited sightlines plague the highway and are compounded by the aging and deteriorating conditions of the structure. CTDOT is currently performing a major rehabilitation on this structure and anticipates a full replacement and modernization program in the next 30 years.

Connecticut Route 8 is the primary north/south route through the region, and is the only limited access highway in the majority of NVCOG towns. To the south, Route 8 terminates at Interstate 95 in Bridgeport. North of the NVCOG region, the Route 8 Expressway ends in Winstead, where it continues into Massachusetts as a two lane arterial road. Traffic along Route 8 peaks in Waterbury at an estimated 80,000 vehicles per day in 2018. Within the NVCOG region, but outside of the CNVMPO, Route 8 traffic also spikes at the Commodore Hull Bridge over the Housatonic River. This location, with an estimated 77,000 vehicles per day, is frequently congested.

Much like Interstate 84, Route 8’s construction has proven extremely detrimental to many of the communities it serves. Throughout the Valley, towns and cities were cut off from their riverfronts, downtowns separated from neighborhoods, and communities subjected to excess noise and pollution. These problems are particularly prominent in Derby, Seymour, Naugatuck, and Waterbury.

Interstate 691 is a spur route that connects Interstate 84 in Cheshire to Interstate 91 in Meriden, then continues as Connecticut Route 66 to an interchange with Connecticut Route 9 in
Middletown. This is an important truck route from the industrial and warehouse zones in northern Cheshire and a vital connection for freight from the rest of the region. Within the NVCOG region, traffic volumes peaked at 61,500 just east of the Route 10 interchange in Cheshire. The full peak, however, occurs near the interchange with Interstate 91 east of the region with a total of 82,000 vehicles per day.

The full highway network includes 120 miles of Expressway and 360 miles of arterial roads which facilitate the flow of traffic within and between municipalities. Some of the principal arterial routes within NVCOG are State Routes 10, 34, 63, 68, 69, 70, 72, 113, 115, 188, 229, U.S. Route 6, Pershing Drive (SR 727), and Waterbury South Main Street (SR 847). The following map shows the region’s major roads.
Map 4.2 Average annual daily traffic on the region’s expressway network
COMMUTING PATTERNS

As a result of COVID-19, commuting patterns are much more difficult to identify than in previous years. Though many residents work outside of the region and many of the region’s jobs are filled by workers who live outside of the region, an increase in remote work, telework, and gig work has modified many of the traditional commuting expectations.

The Naugatuck Valley Planning Region, however, does have a high percentage of workers that must be in person, including healthcare, manufacturing, and higher education. These positions, however, often do not align with traditional work hours, which contributes to how difficult it is to pin down peak hour commuting. As a result, the NVCOG has reduced its focus on commuting as a generator of traffic volume and relied more on real world traffic counts. Additionally, the traditional planning ethos of focusing on the commuting peak hour has left many people underserved by the transportation system. By focusing on full-day system reliability and safety it can be better assured that low-income and non-employed residents benefit equally from long-term projects.

The one metric considered in this area is the in/out movements of employees through the region. Because this number focuses on all employees and not just those in traditional office settings, conclusions drawn from it will not unfairly burden those traveling outside of the peak hour, and providing access for all employees is critical to the metropolitan transportation planning goal of supporting an economically vibrant region. Based on 2020 ACS data, there are 166,382 total employees that work within the NVCOG area. Of these, 51.6% live and work within one of the 19 towns that make up the region, while the remaining 48.4% travel into the region for work. These 80,493 individuals are essential to the companies that call the NVCOG region home and maintaining easy access into the region for them is a priority for this plan, especially using public transit modes.

Similarly, of the 220,757 employed individuals that live within the NVCOG region, 61.1% work outside of the 19 towns that make up the NVCOG. For the 134,868 individuals commuting to an employment site in Hartford, New Haven, Bridgeport-Stamford, or the New York Metro area, safe and quick connections to these regions is equally important. Addressing unemployment and underemployment within the region require this access to be improved further. The goal for the region is to improve public transit connections to these job sites.

TRENDS

The COVID-19 pandemic increased the pace of disruptive trends in commuting patterns that had already begun. These changes, tied with broader patterns in the types of jobs held by NVCOG residents, have dramatically and permanently impacted travel patterns in the region. Demand is
now spread over a much larger portion of the day, with significant morning and evening peaks seeing slight reductions as volumes throughout the rest of the day increased.

For those who are still commuting, rising housing costs and limited availability of both rental and owned housing stock have been leading to increasingly long commutes. As a relatively affordable region in a very expensive state, this has meant that commuters have sought homes in the Naugatuck Valley despite their commutes to Hartford, New Haven, Bridgeport, Stamford, and New York City.

Reckless and aggressive driving has become a significant problem since the onset of the COVID-19 pandemic. In 2020, significantly reduced traffic volumes allowed for higher speeds and more dangerous driving in areas that typically were congested, and these habits have carried through the return of pre-pandemic volumes.

SAFETY

The NVCOG has adopted a regional approach to highway safety and will continue to work with CTDOT and our municipal members to best ensure that our transportation system is safe. The region’s Vision Zero goal dictates that fatalities and serious injuries are avoidable, and it is the policy of the NVCOG and member municipalities to work toward eliminating these events. A full Vision Zero implementation plan is in development and will establish collaborative and ongoing steps that can be taken to avoid fatalities.

Vision Zero dictates a data-driven approach to safety. This includes regular reporting on crash data in the region, identification of serious injury and fatality hot spots, and development of implementation plans to address dangerous areas both in a quick-build and long-term fashion.

Figure 4.1 The Vision Zero approach to traffic safety. Resources such as this are available from the Vision Zero Network, visionzeronetwork.org
NVCOG additionally participates in regional and statewide initiatives to improve enforcement, education, and emergency response.

For Vision Zero planning purposes, the region looks separately at the three major limited access roadways and the rest of the transportation system. Because of their limited access nature, the region’s freeways do not have as direct a negative impact on vulnerable users, but still represent significant barriers to the goal of zero fatalities.

Map 4.4 Crash frequency on the limited access expressway network, UConn Crash Data Repository
As demonstrated by the above maps, crashes in the region are in urban centers, providing a need for additional protection for vulnerable users. Cyclists and pedestrians are uniquely at risk in a crash involving a car as they do not have the protection of the vehicle.
Map 4.6 Crash frequencies for cyclists
Because cyclists are considered vehicles, they are often expected to ride within travel lanes. While this can be safe and comfortable for cyclists on slow speed, low volume roads, most of the region’s popular cycling routes have a higher volume of cars and travel speeds are faster, which means that cyclists should be separated from car traffic. Information provided by the Institute for Transportation Engineers suggests that separated bike lanes or shared use paths are desirable on roads with more than \ (~7,000 \) vehicles per day or where the speed limits exceed 25 mph. Further information on this topic is included in Chapter 6 – Active Transportation within this document.

![Figure 4.2 Guidance from the Institute of Transportation Engineers regarding bicycle facilities](image-url)
Similarly, those walking/rolling throughout the region are both especially vulnerable and often do not have safe space along the region’s roads. Sidewalks can be incomplete or poorly maintained, and many are disrupted by utilities and roadway signs that provide small or interrupted space. Crosswalks pose a unique threat to pedestrians as well, with vehicles attempting to turn right-on-red, long wait periods before pedestrian crossing, and crossings that are often too short for many individuals.

Map 4.7 Pedestrian crash frequency within the NVCOG region
4.2 PERFORMANCE-BASED PLANNING

In the last two decades, states and MPOs, including the CNVMPO, have come to rely on performance data to guide planning, programming, and strategic decision-making. This approach is called performance management, and the 2012 federal Moving Ahead for Progress in the 21st Century Act (MAP-21) required states and MPOs to include it in transportation planning documents. The Fixing America’s Surface Transportation Act (FAST Act) of 2015 re-emphasized the performance management requirements of MAP-21. In addition, the USDOT published the Final Rule on implementing performance-based transportation planning in May 2016. The rule requires the CTDOT, CNVMPO, and transit operators to use specific measures to document expectations for future performance.

Performance-based planning and programming refers to the application of performance management within the transportation planning and programming process to achieve desired performance outcomes for the multimodal transportation system. Performance-based planning uses goals, objectives, and trends analysis to develop strategies and priorities in the Metropolitan Transportation Plan (MTP), Congestion Mitigation and Air Quality Improvement Program (CMAQ), and other performance-based plans. Recipients of Federal-aid highway program funds and Federal transit funds must link the investment priorities contained in their TIP to achieving performance targets that are in the statewide transportation plan. Throughout the performance-based planning process, public involvement and data are critical.

Performance management and performance-based planning and programming increases the accountability and transparency of the Federal-aid Program and offers a framework to support improved investment decision-making by focusing on performance outcomes for national transportation goals. The FHWA and FTA established national performance measures in areas of safety, infrastructure condition, congestion, system reliability, pollution emissions, freight movement, transit safety and transit state of good repair.
The following stages are core elements of the performance-based planning and programming process:

- **Strategic direction** – Where do we want to go?
- **Planning analysis** – How are we going to get there?
- **Programming** – What will it take?
- **Implementation and Evaluation** – How did we do?

**STRATEGIC DIRECTION**

In transportation planning, stakeholders and the public set a strategic direction based on a vision for the future.

- **Goals and objectives** – Goals address key desired outcomes. Objectives are specific, measurable statements that support achieving those goals and shape planning priorities.

  NVCOG’s goals for the 2023-2050 MTP are: to progress the goal of Vision Zero, manage congestion, improve safety, ensure transportation system security, advance technology, preserve and enhance public transportation services, expand multi-modal opportunities, enhance the efficient movement of freight and goods, enhance pedestrian and bicycle facilities, mitigate environmental impacts, promote sustainability, promote economic development and revitalization, practice environmental justice, and ensure transparent and active public engagement.

  Specific objectives for these goals are listed in Chapter 3.2 of this document.
- Performance measures – Performance measures support objectives and allow agencies to compare alternative improvement strategies and track results over time. NVCOG adopts CTDOT’s performance measures in the areas of highway safety, transit, pavement and bridge condition, system reliability, freight movement, and air quality.

**PLANNING ANALYSIS**

Based on performance data, public involvement, and policy considerations, agencies conduct analysis to develop investment and policy priorities.

- Identify trends and targets – The agency sets preferred trends and/or specific targets for each performance measure. These are based on past trends, forecasting tools, and information on possible strategies, available funding, and other constraints. NVCOG adopts CTDOT’s performance targets, which are identified in Chapter 2.6 of this document.
- Identify strategies and analyze alternatives – Performance measures help the agency assess strategies and prioritize options. This may include scenario analysis.
- Develop investment priorities – The MTP and other long-range plans guide strategies that will help reach performance targets.

**PROGRAMMING**

Programming involves selecting investment priorities to include in the TIP/STIP and/or Capital Plan that will reach the performance targets and desired outcomes.

- Investment plan – This connects long-range plans, like the MTP, to projects selected in the TIP/STIP. CTDOT publishes an Investment Plan as part of the Transportation Asset Management Plan.
- Resource allocation and program of projects – Prioritizing projects helps to identify specific investments for the TIP/STIP or Capital Plan. Projects should show how they can meet performance objectives.

**IMPLEMENTATION AND EVALUATION**

These steps should be ongoing.

- Monitoring – Gathering data on actual conditions.
- Evaluation – Analyzing data to determine if strategies are meeting goals.
- Reporting – Agencies should tell stakeholders, policymakers, and the public how well transportation systems and plans are doing.
4.3 HIGHWAY PERFORMANCE MEASURES

The Federal Highway Administration has established a series of performance measures designed to ensure the nation’s highways and roads are maintained in a safe and usable condition. These performance measures are identified below in three categories; safety, congestion, and system condition.

SAFETY

The Federal Highway Administration has codified highway safety into a series of five performance measures, which in Connecticut are monitored at the state and MPO level. The five performance measures are: 1. Number of fatalities, 2. The rate of fatalities, 3. Number of serious injuries, 4. The rate of serious injuries, and 5. Non-motorized fatalities and injuries. The CTDOT and the CNVMPO will collaborate to program appropriate Highway Safety Improvement Program (HSIP) safety projects. Projects will include:

1. **Programmatic highway safety improvements**: Projects or programs that are conducted regularly throughout the state such as signing and pavement marking programs.

2. **Programmatic driver safety activities**: Projects or programs that are conducted regularly on an ongoing basis. These include Highway Safety behavioral programs such as Impaired Driving, Occupant Protection, Distracted Driving, Speeding, Motorcycle Safety, and Teen Driving grants for State and Municipal Police Departments using National Highway Traffic Safety Administration (NHTSA) funds.

3. **Location-specific highway safety projects**: This includes roadway safety improvements selected to correct known safety problems at locations with a high frequency or severity of crashes.

The Safety Performance Management Measures regulation supports the Highway Safety Improvement Program (HSIP) and requires State Departments of Transportation and MPOs to set HSIP targets for 5 safety performance measures that cover all public roadways regardless of ownership or functional classification.

1. Number of fatalities
2. Rate of fatalities
3. Number of serious injuries
4. Rate of serious injuries
5. Number of non-motorized fatalities and non-motorized serious injuries.
The CTDOT, upon review of the 5-year rolling average for each measure, has set ambitious targets despite a recent rise in roadway injuries and fatalities. The penalty for missing those targets is a lack of ability to flex dedicated safety money to other transportation projects, something the CTDOT has already decided against. This gives the state more power to set and meet aggressive targets. The NVCOG and CNVMPO endorse the aggressive stance and will continue advocating for a Vision Zero setting a date when the targets for fatalities and serious injuries are zero. Within the NVCOG region, this target is currently set at 2060.

<table>
<thead>
<tr>
<th>Measure</th>
<th>2022 Target</th>
<th>2023 Target</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Number of fatalities</strong></td>
<td>270 fatalities/year</td>
<td>270 fatalities/year</td>
</tr>
<tr>
<td><strong>Rate of fatalities</strong></td>
<td>.850 fatalities/100 Million VMT</td>
<td>.850 fatalities/100 Million VMT</td>
</tr>
<tr>
<td><strong>Number of serious injuries</strong></td>
<td>1,300 serious injuries/year</td>
<td>1,300 serious injuries/year</td>
</tr>
<tr>
<td><strong>Rate of serious injuries</strong></td>
<td>4.30 serious injuries/100 Million VMT</td>
<td>4.30 serious injuries/100 Million VMT</td>
</tr>
<tr>
<td><strong>Number of non-motorized fatalities and non-motorized serious injuries</strong></td>
<td>280 fatalities and serious injuries/year</td>
<td>280 fatalities and serious injuries/year</td>
</tr>
</tbody>
</table>

Table 4.1 Safety Performance Measures and Targets

An analysis of crash data within the region during the period of the previous MTP yields the following results:
### Table 4.2 Crash data analysis during previous MTP period within NVCOG

<table>
<thead>
<tr>
<th>Year</th>
<th>Number of fatalities</th>
<th>Number of serious injuries</th>
<th>Number of non-motorized fatalities and non-motorized serious injuries</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>32</td>
<td>174</td>
<td>43</td>
</tr>
<tr>
<td>2020</td>
<td>38</td>
<td>171</td>
<td>34</td>
</tr>
<tr>
<td>2021</td>
<td>30</td>
<td>207</td>
<td>30</td>
</tr>
<tr>
<td>2022</td>
<td>31</td>
<td>175</td>
<td>29</td>
</tr>
<tr>
<td>Total</td>
<td>131</td>
<td>727</td>
<td>136</td>
</tr>
</tbody>
</table>

For comparison, the data table presented in the 2019 CNVMPO MTP is below:

<table>
<thead>
<tr>
<th>Year</th>
<th>Number of fatalities</th>
<th>Number of serious injuries</th>
<th>Number of non-motorized fatalities and non-motorized serious injuries</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>20</td>
<td>175</td>
<td>26</td>
</tr>
<tr>
<td>2015</td>
<td>48</td>
<td>171</td>
<td>33</td>
</tr>
<tr>
<td>2016</td>
<td>40</td>
<td>210</td>
<td>37</td>
</tr>
<tr>
<td>2017</td>
<td>43</td>
<td>172</td>
<td>38</td>
</tr>
<tr>
<td>Total</td>
<td>151</td>
<td>728</td>
<td>134</td>
</tr>
</tbody>
</table>

### TRENDS

At the regional, state, and national level, traffic injuries and fatalities have increased during the past several years. At all levels of government and academia, research has been done to identify the cause of this increase, especially since traffic volumes decreased during the COVID-19 pandemic. While it is impossible to know the exact reasons, it is commonly believed that a reduction in congestion has allowed motorists to drive faster, and that frustration and stress from life impacts caused by the pandemic have caused drivers to calculate the risk of driving differently.
In addition to higher speeds and reckless driving, the movement of residents back to urban areas, plus pandemic related need for outdoor activities have resulted in larger numbers of pedestrians and cyclists in the transportation system. While this is a positive that should be encouraged to continue, the current system is not designed for the safety of these users and must be updated to ensure cyclists and pedestrians are safe.

SYSTEM CONGESTION

Congestion occurs when more people are driving, cycling or walking than a road, bike path or sidewalk can accommodate. In our region, congestion is a significant challenge for moving people and goods, especially on our limited access freeways and interstates. According to the FHWA, congestion has many causes, each of which impact how it can be alleviated. The following measures are meant to identify congestion and its causes. From these analyses, locations specific projects and programs can be proposed.

Metropolitan Planning Organizations representing urban areas with populations greater than 200,000, also known as Transportation Management Areas (TMAs), must maintain an ongoing Congestion Management Process (CMP) to ensure that future programming of projects can address issues of system reliability and delay. As the CNVMPO pursues TMA status for the Waterbury Urban Area, the region will develop a comprehensive CMP that addresses the region’s expressways, major arterial roadways, and considers the impacts of transit on congestion. For the purposes of this plan, however, a more limited focus will be placed on congestion along the region’s expressways, with additional data collected and presented on travel time reliability on the national highway system network.
Data in this section is pulled from the National Performance Measure Research Data Set (NPMRDS), a tool used by MPOs to measure critical data.

The MixMaster, Waterbury

Figure 4.4 Photo Source: CTDOT MixMaster Rehab Project
LIMITED ACCESS EXPRESSWAYS

Interstate 84

Interstate 84 provides the region’s primary east-west route and is a primary connector between New York and the rest of New England. This highway is vital for travelers and freight.

Utilizing full year data for 2022, the congestion scan provided by the NPMRDS for Interstate 84 within their region shows minimal delays in most locations, with congestion mostly focused around the MixMaster in Waterbury, between exits 23 and 17.

Interstate 691

Only a short section of this spur route is in the NVCOG region, but this segment passes through the heavily shipping and warehousing focused northern end of Cheshire and is vital to the economy of the region.

Though not available through the NPMRDS, congestion is common during morning and evening peaks at the interchange between Interstate 84 and Interstate 691. A proposal to improve ramp geometry and capacity is included in the project listing.
CT Route 8

As the primary north-south route in the region, Route 8 is also vital to the area and suffers from regular congestion at key spots, notably at the Route 8/Interstate 84 interchange and at the Commodore Hull Bridge over the Housatonic River between Shelton and Derby.
Two additional measures used to track highway functionality are the Level of Travel Time Reliability (LOTTR), which looks at how consistent travel times are along the system, even if that consistency includes recurring delays, and Truck Travel Time Reliability (TTTR), a similar measure for the movement of freight. These measures will both be examined further in the region’s forthcoming CMP.

LOTTR

The second measure of congestion is Travel Time Reliability (TTR). The TTR is defined as the ratio of the longer travel times (80th percentile) to a “normal” travel time (50th percentile), using data from FHWA’s National Performance Management Research Data Set (NPMRDS). NVCOG analysis identified the relevant portions of the NHS that are reliable and unreliable. The reliability of a road segment is an important factor in how drivers assess the congestion on their commute. Regular congestion is seen as less offensive than unpredictability. Nowhere is this truer than in the freight industry.

The level of travel time reliability (LOTTR) is an extension of the TTR; it is expressed as a ratio, of the 80th percentile travel time of a reporting segment to the “normal” (50th percentile) travel time of a reporting segment occurring throughout a full calendar year. Segments that have a ratio less than 1.5 are considered “reliable.” The performance measure, as defined in title 23 CFR
490.507, is the percentage of the person-miles traveled on the Interstate section and the non-Interstate NHS that are reliable.

FHWA has identified 90% reliability as the target for travel time reliability. Within the NVCOG region, for the year 2022, both the interstate and non-interstate NHS met this measure, with interstate LOTTR at 97.2% and non-interstate NHS LOTTR 95.6% reliable. As can be seen on Map 8, reliability issues within the region are located mostly along non-interstate arterials. These roads are vital connections between cities in west-central Connecticut, and efforts to improve connection between these cities via public transit and non-motorized facilities to better accommodate all travelers on these roads.
TRUCK TRAVEL TIME RELIABILITY (TTTR)

Reliability for truck travel is a critical measure for the trucking industry, and reliability on the region’s highways can contribute to growth or stagnation of the region’s economy. Truck travel time reliability uses a similar process to travel time reliability, not penalizing a region for congestion but instead for sporadic congestion. The Federal Highway Administration identifies a truck travel time reliability target of 1.5 as preferred. Within the CNVMPO the TTTR is 1.65, slightly above the national target.

Projects identified within this plan work to address locations of sporadic congestion to improve travel time reliability for all users, especially for the freight industry that does not necessarily use the expressway system during peak hours. As can be seen in the below image from the CMPRDS, the least reliable sections of the network are on the approach to Waterbury on Interstate 84. Additional information about truck travel time reliability will be presented in the forthcoming Waterbury Urban Area CMP.

![Truck Travel Time Reliability Index for CT - Naugatuck Valley Council of Governments](image)

**Figure 4.8 Truck Travel Time Reliability within NVCOG**
BRIDGEPORT-STAMFORD CMP

In addition to data across the CNVMPO, portions of the region are part of the Bridgeport-Stamford TMA, and therefore are covered under the TMA wide Congestion Management Process. NVCOG staff, along with staff from the CT MetroCOG and WestCOG, prepared the 2023 Bridgeport-Stamford CMP in conjunction with NVision50 and their respective MTPs. This process identifies the most significant issues within the TMA and the strategies proposed by the MTPs of the three MPOs to address these issues. The full CMP was adopted by the CNVMPO Board at the February 17, 2023, meeting and is included as Appendix E of this document.

SYSTEM PRESERVATION AND MAINTENANCE

Preservation is essential to maintaining the smooth operation and reliability of the highway network. While this work does not add capacity, it allows the infrastructure to function as designed. To help track the state of the highway network, FHWA developed pavement and bridge condition measures. The four performance measures for pavement condition include (1) the percent of the Interstate system in Good, (2) the percent of the Interstate system in Poor condition, (3) the percent of the non-Interstate National Highway System (NHS) in Good, and (4) the percent of the non-Interstate NHS in poor condition. The two performance measures for Bridge condition include (1) the percent of NHS Bridges in Good, and (2) the percent of NHS Bridges in Poor condition.
**FHWA Measure for Pavement Condition:** Percent of the Interstate System and the non-interstate National Highway System (NHS) pavement in lane miles that are in good and poor condition.

<table>
<thead>
<tr>
<th></th>
<th>Current Condition (State)</th>
<th>2-year targets</th>
<th>4-year targets (2025)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent interstate in <strong>good</strong> condition</td>
<td>68.6%</td>
<td>72.0%</td>
<td>70.0%</td>
</tr>
<tr>
<td>Percent interstate in <strong>poor</strong> condition</td>
<td>0.2%</td>
<td>1.0%</td>
<td>1.3%</td>
</tr>
<tr>
<td>Percent Non-Interstate NHS in <strong>good</strong> condition</td>
<td>37.9%</td>
<td>37.0%</td>
<td>35.0%</td>
</tr>
<tr>
<td>Percent Non-Interstate NHS in <strong>poor</strong> condition</td>
<td>1.8%</td>
<td>2.7%</td>
<td>3.5%</td>
</tr>
</tbody>
</table>

Table 4.4 Pavement Condition within NVCOG

**FHWA Measure for Bridge Condition:** Bridges (deck area) on the National Highway System (NHS) that are rated as good and poor condition.

<table>
<thead>
<tr>
<th></th>
<th>Current Condition (State)</th>
<th>2-year targets</th>
<th>4-year targets (2025)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Percent in <strong>good</strong> condition</td>
<td>14.1%</td>
<td>14.2%</td>
<td>14.5%</td>
</tr>
<tr>
<td>Percent in <strong>poor</strong> condition</td>
<td>7.7%</td>
<td>6.2%</td>
<td>6.0%</td>
</tr>
</tbody>
</table>

Table 4.5 Bridge Condition within NVCOG

CTDOT in collaboration with the CNVMPO will program projects to meet the targets using the Department’s Pavement Management System and the Bridge Management System, which uses a systematic look at conditions to develop optimal strategies. These strategies are included in the CTDOT Transportation Asset Management Plan (TAMP).
Transportation Asset Management Plan (TAMP) acts as a focal point for information about the assets, their management, long-term expenditure forecasts, and business management processes. CTDOT is required to develop a risk-based TAMP for the NHS to improve or preserve the condition of the assets and the performance of the system (23 U.S.C. 119(e) (1), MAP-21 § 1106). MAP-21 defines asset management as a strategic and systematic process of operating, maintaining, and improving physical assets, with a focus on engineering and economic analysis based upon quality information, to identify a structured sequence of maintenance, preservation, repair, rehabilitation, and replacement actions that will achieve and sustain a desired state of good repair over the lifecycle of the assets at minimum practicable cost. (23 U.S.C. 101(a) (2), MAP-21 § 1103).

Pavement and Bridge State of Good Repair needs are identified, quantified, and prioritized through the TAMP process. Projects to address SGR repair needs are selected from the TAMP for inclusion in the STIP and TIPs.

Between the DOT’s commitment to improving current pavement conditions and the passage of major federal infrastructure spending, it is expected that the state of good repair for pavement and bridges will improve in the coming decades. However, this trend could be offset by the shift to electric vehicles with their increased weight, along with more on-road freight movements, which will lead to additional wear on the region’s roads. The NVCOG will continue advocating for a state of good repair and fix-it-first spending within the region. Over the four year period of current goals both the percentage of pavement in good condition and pavement in poor condition increase. Utilizing preservation funding available through NVision50, however, the region believes that it is possible to reduce the percentage in poor condition by 2050.

The NVCOG is committed to improving the region’s roads and highways in a way that supports freight and passenger movements without doubling down on mistakes of the past. This includes advocating for maintenance over roadway expansion, very limited and targeted expansions only in the places where they will have the greatest impact, and addressing the lasting impacts of highway construction on our municipalities and the health of our residents. Even with the influx of federal money, it is expected that transportation dollars will be insufficient to accomplish all the state’s goals, so prioritizing those projects that improve mobility and quality of life is essential. The following action items are some of the NVCOG’s priorities for the highway system.

- Utilizing well studied engineering solutions, implement safety improvements that reduce the severity of crashes when they happen, building off a safe-systems approach that prioritizes safety.
• The region will seek to maximize efforts as part of the Federal Local Bridge program, the State Local Bridge Program, and On-System Bridge Maintenance with the goal of getting all the region’s bridges to a state of good repair.

• Improve pavement conditions across the region, with an extra focus on local roads in municipalities with the least resources to maintain their infrastructure.

• Promote solutions that improve incident management and the transfer of real time traffic information to improve reliability.

• Endorse small, targeted capacity increases in locations where these enhancements are likely to have the biggest impact on travel time and not negatively impact vulnerable communities.

• Encourage road diets and safety improvements on urban streets, integrating the tenets of a complete streets program to better serve all users and encourage non-motorized travel.

• Promote enhancements to public transportation, including shorter headways on the region’s buses and more frequent and reliable service on the Waterbury Rail Line. Expanding services and improving station and stop amenities is included as a critical component of this goal.

• Encourage municipalities to welcome and push for transit-oriented development around the region’s existing public transit assets, helping to remove vehicles from the road and therefore better utilizing the highway capacity that exists today.

• Encourage the adoption of cyclist training for all students at a young age, focused on both safety and technical skill to make cycling a more viable alternative for more of the population.

• Develop and encourage a curriculum for pedestrian safety within schools to ensure those walking/rolling are doing so safely from a young age.

• Coordinate with CTDOT to address high hazard areas, particularly on the many downtown streets located along state routes.
5.0 PUBLIC TRANSIT SYSTEMS

The Naugatuck Valley region is served by a range of public transportation options, including local, fixed-route bus services, commuter rail, paratransit services for the elderly and mobility impaired, and express bus services.

Local, fixed bus route services are operated by two primary operators:

- Three divisions of CTtransit – Waterbury, Bristol-New Britain, and New Haven
- Greater Bridgeport Transit Authority (GBT).

Paratransit services in the majority of the NVCOG region are provided by the Greater Waterbury Transit District (GWTD). The Valley Transit District (VTD) offers this service to the lower Valley communities of Ansonia, Derby, Seymour and Shelton.

Commuter rail services are operated along the Waterbury branch of Metro North Railroad under contract to the State of Connecticut, which owns the railroad right-of-way and funds the capital and operating costs of the service.

5.1 FIXED-ROUTE BUS SYSTEMS

CTtransit’s Waterbury division provides most of its services within the NVCOG region and is centered on a pulse point at the Waterbury Green. This pulse point is served every 30 minutes by all the routes in the system allowing a relatively convenient transfer between the division’s 28 local routes. In addition to the City of Waterbury, Waterbury division routes provide access to some portions of Cheshire, Watertown, Naugatuck, Wolcott, and Middlebury.

Two local routes operated by CTtransit’s New Haven division extend into the NVCOG region: New Haven division Route 229 provides a connection between downtown New Haven and downtown Waterbury primarily via Route 10 through Hamden and Cheshire, while Route 255 provides service to downtown New Haven from Derby, Ansonia, and Seymour. Three routes of the CTtransit-Bristol/New Britain division provide local service within Bristol and one route connects downtown Bristol with downtown New Britain. Four routes of the GBT system extend into the lower Valley area, providing service to the major corporate office and retail areas in Shelton as well as the Derby-Shelton rail station.

Although a substantial portion of the region is covered by local bus service, significant gaps remain between the urban core areas, such as the absence of a connection between Waterbury and the lower Valley towns, as well as between downtown Waterbury and downtown Bristol. Additionally, Oxford, Woodbury, and Southbury do not have any bus transit services within their borders. NVCOG will investigate the addition of micro and flex transit within these municipalities.
Four express bus routes operated by CTtransit’s – Hartford division offer service within the region primarily oriented to Hartford-bound commuters. Two express routes originate in downtown Waterbury, one in downtown Bristol and one in Cheshire. The CTfastrak bus rapid transit (BRT) provides these routes a high-speed connection to downtown Hartford via the dedicated busway between New Britain and Hartford. In addition, a limited-stop bus route was initiated in 2017 between Torrington and Waterbury with stops in Thomaston. Another express route runs between Waterbury and Meriden. This route creates a connection between the Waterbury Branch Line (WBL) and the Hartford Line, as well as connecting to other local bus routes in Meriden and Waterbury. Local and express bus operations in the Naugatuck Valley region are shown in the map below.

Map 5.1 Fixed route buses within the NVCOG Region
The CTtransit-Waterbury Division system provides the most service in the region with 28 routes, plus three commuter-oriented “tripper” routes providing access to suburban employment opportunities. CTtransit-Waterbury contracts with North East Transportation (NET) to operate the service. Service is provided seven days a week and generally operates from 6:00 AM to midnight on weekdays, 6:00 AM to midnight on Saturdays, and 9:30 AM to 5:00 PM on Sundays.
The tripper\(^1\) routes operate during the peak hours only in Waterbury and the surrounding communities.

CTtransit-Waterbury routes are presented in the following table.

<table>
<thead>
<tr>
<th>Route</th>
<th>Service Span (Days of the Week/Hours per Weekday)</th>
<th>Peak Headway (minutes)</th>
<th>Towns Served</th>
<th>End to End Travel Time (minutes)</th>
<th>Average Daily Ridership</th>
</tr>
</thead>
<tbody>
<tr>
<td>411 Overlook</td>
<td>7/18</td>
<td>30</td>
<td>Waterbury</td>
<td>15</td>
<td>157</td>
</tr>
<tr>
<td>412 Hill St</td>
<td>7/18</td>
<td>30</td>
<td>Waterbury</td>
<td>15</td>
<td>72</td>
</tr>
<tr>
<td>413 Oakville</td>
<td>7/18</td>
<td>60</td>
<td>Waterbury, Watertown</td>
<td>30</td>
<td>254</td>
</tr>
<tr>
<td>416 Bucks Hill/North Main St</td>
<td>7/18</td>
<td>30</td>
<td>Waterbury</td>
<td>30</td>
<td>352</td>
</tr>
<tr>
<td>417 Thomaston Ave</td>
<td>6/10.5</td>
<td>30</td>
<td>Waterbury</td>
<td>20</td>
<td>114</td>
</tr>
<tr>
<td>418 Long Hill Rd</td>
<td>7/18.5</td>
<td>30</td>
<td>Waterbury</td>
<td>15</td>
<td>179</td>
</tr>
<tr>
<td>421 Walnut St</td>
<td>7/18</td>
<td>60</td>
<td>Waterbury</td>
<td>15</td>
<td>94</td>
</tr>
<tr>
<td>422 Wolcott St</td>
<td>7/18</td>
<td>60</td>
<td>Waterbury</td>
<td>30</td>
<td>419</td>
</tr>
<tr>
<td>425 Hitchcock Lake</td>
<td>7/18</td>
<td>60</td>
<td>Waterbury, Wolcott</td>
<td>30</td>
<td>196</td>
</tr>
<tr>
<td>426 East Main St – Fairlawn/Meriline</td>
<td>5/12.5</td>
<td>60</td>
<td>Waterbury</td>
<td>60</td>
<td>277</td>
</tr>
<tr>
<td>428 East Main St – Scott Rd</td>
<td>7/10</td>
<td>50</td>
<td>Waterbury</td>
<td>20</td>
<td>148</td>
</tr>
<tr>
<td>431 East Mountain</td>
<td>5/12</td>
<td>60</td>
<td>Waterbury</td>
<td>15</td>
<td>20</td>
</tr>
<tr>
<td>432 Hopeville/Sylvan Ave</td>
<td>5/12</td>
<td>60</td>
<td>Waterbury</td>
<td>15</td>
<td>51</td>
</tr>
<tr>
<td>433 Hopeville/Baldwin St</td>
<td>7/18.5</td>
<td>30</td>
<td>Waterbury</td>
<td>15</td>
<td>323</td>
</tr>
<tr>
<td>436 Town Plot/Congress Ave</td>
<td>7/18.5</td>
<td>30</td>
<td>Waterbury</td>
<td>15</td>
<td>345</td>
</tr>
<tr>
<td>441 Town Plot/Highland Ave</td>
<td>7/18</td>
<td>60</td>
<td>Waterbury</td>
<td>15</td>
<td>85</td>
</tr>
<tr>
<td>442 Chase Parkway</td>
<td>7/18</td>
<td>60</td>
<td>Waterbury, Middlebury</td>
<td>12-25</td>
<td>112</td>
</tr>
<tr>
<td>444 Bunker Hill Ave</td>
<td>7/18</td>
<td>60</td>
<td>Waterbury</td>
<td>15</td>
<td>187</td>
</tr>
<tr>
<td>445 Watertown Ave</td>
<td>7/13</td>
<td>60</td>
<td>Waterbury, Watertown</td>
<td>30</td>
<td>208</td>
</tr>
</tbody>
</table>

\(^1\) Tripper service means regularly scheduled mass transportation service which is open to the public, and which is designed or modified to accommodate the needs of school students and personnel, using various fare collections or subsidy systems. (49 CFR 605.3)
The CTtransit Waterbury network on average has longer headways compared to other bus networks within the state. A sampling of CTtransit New Haven routes has an average headway of 26 minutes. CTtransit Hartford has an average headway of 29 minutes when comparing routes of similar size and scope to New Haven’s. Doing the same for CTtransit Waterbury, the average headway is 35 minutes. CTtransit Waterbury has the largest headway out of nearby transit operators with their routes. The network also lacks rider amenities such as transit shelters at many locations and real-time bus tracking. The NVCOG is working closely with the City of Waterbury and NET to provide funding for improved rider amenities. The current system provides lots of service area but the long headways between buses deter riders from using the system. An update to the 2023 WATS study will explore alternatives to the system to decrease headways, increase service, and rationalize routes and route planning. Routes with less than 50 daily riders should be investigated to increase their ridership with improvements decreased headways or improved route planning. These improvements will be invested in the 2023 WATS study.

Recent capital improvements include a new maintenance facility and new fare system. The new maintenance facility is located at 761 Frost Bridge Road in Watertown. The new fareboxes include automatic vehicle location and automatic passenger counters.

CTtransit Waterbury will be deploying 10 battery electric buses replacing 10 diesel buses in kind. This will allow CTtransit to test the new 35-foot battery electric buses within the hilly terrain that is found within the Waterbury division. The bus facility in Watertown will be upgraded to accommodate these new buses and their technology. The goal is to prepare the entire transit network into a 100% battery electrification. CTDOT has committed funds for this project, but a
temporary moratorium has been placed for battery electric bus acquisition. As mandated by the Connecticut Legislature, non-alternative fuel buses cannot be purchased starting in 2024.

In 2017, the NVCOG completed the Waterbury Area Transit Study (WATS). The study evaluated options for the location of the bus pulse point and opportunities for improved service within existing resources. The WATS also identified the costs of expanding the system to fully meet the needs of the residents of the service area, particularly with respect to providing high quality, acceptable frequency service.

WATS developed recommendations for immediate, short-term, mid-term and long-term modifications. Some of the actions are stand-alone and do not rely on changes made to other routes. However, many of the recommendations build upon each other and are dependent on previous phase actions being implemented. Short-term recommendations include restructuring the Naugatuck tripper routes, providing all-day service between Naugatuck and Waterbury, improving on-time performances. Long-term recommendations included a potential commuter bus route from Waterbury to Shelton via Route 8. In order for the recommendations to be implemented, funding would need to be identified and CTDOT would be responsible for the implementation of service changes.

NVCOG would like to perform another transit study within Waterbury to update and expand WATS. The goal of the next study will be the implementation of the findings within the WATS study.

![Figure 5.1 Waterbury Service Improvements for Corridor Communities; NVCOG WATS](image)

- **Immediate**
  - Restructure the Naugatuck Routes to provide all day service
  - Implement Lakewood Road (Waterbury) service
  - Combine routes
  - Reduce service on under-performing routes & eliminate low ridership deviations

- **Short**
  - Rationalize routes
  - Enhance weekend service

- **Mid**
  - Extend regular route structure
  - Decrease headways
  - Expand span of service

- **Long**
  - Improve frequency in Naugatuck
  - Add commuter routes
  - Connect Greater Waterbury bus service with lower Valley area
  - Consolidate CTtransit-Waterbury with Valley Transit District

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NVision50 Chapter 5-125
CTTRANSIT-NEW HAVEN

CTtransit-New Haven contracts with HNS Management to operate 24 local bus routes and two commuter shuttles in New Haven and the surrounding communities. Service is provided seven days a week and generally operates from 5:00 AM to 1:00 AM on weekdays and Saturdays, and 6:00 AM to midnight on Sundays. The system operates using a radial system with most routes beginning and ending at the green in downtown New Haven and traveling outward from the city center on major roadways. Two of these routes continue into the Naugatuck Valley planning region.

Route 229 extends from Union Station in New Haven to downtown Waterbury via Hamden and Cheshire. It travels along Whitney Avenue, Route 10, Route 68, and Route 70 to East Main Street in Waterbury before terminating at the Green. Route 229 operates Monday through Sunday, with 18 round trips daily. Peak hour headways are 30 minutes, and a 60-minute headway is provided in the off-peak hours on weekdays. Saturday frequency is 60 minutes. The first trip to Waterbury is at 5:15 AM and the last return trip is 8:05 PM. It travels through a mix of residential and commercial areas.

Route 255 extends from New Haven along Route 34 to serve downtown Shelton, Derby, Ansonia and Seymour. It has two deviations plus one express route and connects with bus routes operated by the Greater Bridgeport Transit (GBT) and Waterbury branch line commuter rail service at the Derby-Shelton rail station. It travels through the downtown areas of Shelton, Ansonia and Seymour and provides connections with commuter rail stations in Ansonia and Seymour. The first bus departs at 6:00 AM and the last bus starts its route from the valley towns at 7:42 PM.

The route operates Monday through Saturday; there is no Sunday service. On weekdays, there are 16 round trips daily to Seymour with 30-minute headways during the peak periods and 60-minute in the off-peak timeframe. The Saturday frequency is 60 minutes.

In addition to the two routes described above, the CTtransit-New Haven operates a part-time extension of Route 243 to Seymour via Whaley Avenue, Route 63 and Route 67. It passes through Woodbridge before terminating east of downtown Seymour at the terminus of Route 255. Two trips are made in the morning from New Haven, Monday through Friday, and one return trip is offered in the evening. At other times, connections can be made to Route 255. The extension does not operate on Saturdays or Sundays.
Map 5.3 CTtransit New Haven Routes within the NVCOG Region

CTtransit-New Haven routes are presented in the following table.

<table>
<thead>
<tr>
<th>Route</th>
<th>Service Span (Days of the Week/Hours per Weekday)</th>
<th>Peak Headway (minutes)</th>
<th>Towns Served</th>
<th>End to End Travel Time (minutes)</th>
<th>Average Daily Ridership</th>
</tr>
</thead>
<tbody>
<tr>
<td>229 Waterbury/Whitney Avenue</td>
<td>7/16</td>
<td>30</td>
<td>New Haven, Hamden, Cheshire, Waterbury</td>
<td>73</td>
<td>551</td>
</tr>
<tr>
<td>255 Ansonia-Seymour</td>
<td>6/15.5</td>
<td>30</td>
<td>New Haven, West Haven, Orange, Shelton, Derby, Ansonia, Seymour</td>
<td>58</td>
<td>467</td>
</tr>
</tbody>
</table>

Table 5.2 CTtransit New Haven ridership data
CTtransit-New Haven conducted an alternatives analysis bus study called the “Move New Haven Transit Mobility Study” to develop and evaluate transit improvements for the Greater New Haven Region. The study was completed in 2019 and recommended converting the most utilized routes, 212, 238, 243, and 265 to BRT. Additionally, it recommended creating cross-town routes and improved bus stops throughout the region. There have been very few capital improvements since the construction of the new maintenance and operations facility in 2010. The state is in the process of deploying technology upgrades to the entire CTtransit fleet. In April 2017 real-time bus arrival information on the New Haven fleet was made available to smartphone holders. Other technologies installed include automatic passenger counters, automatic annunciation. CTtransit has recently upgraded its fare system with contactless smartcard technology, fare capping, and mobile payments. New fareboxes have been installed on CTtransit-New Haven buses. The new technology was deployed system wide with a mobile application.

In 2021, CTtransit in New Haven acquired 12 battery electric buses. The delivery and facility upgrade for the buses were completed in Fall of 2021.

CTTRANSIT-BRISTOL/NEW BRITAIN

CTtransit-Bristol/New Britain Division provides fixed-route transit service to the towns of New Britain, Bristol, Plainville, and Berlin. Only the City of Bristol is located within the Naugatuck Valley planning region; the other three municipalities are located in the Capitol planning region. The system operates 12 fixed bus routes. Some routes provide connections to CTtransit’s Hartford and Meriden Divisions, as well as CTfastrak services and CTtransit Commuter Express routes. Operations are contracted out by the CTDOT to the New Britain Transportation Company (NBT). Although the service is primarily oriented toward downtown New Britain, where riders can transfer to the CTfastrak service, three routes are basically local routes within Bristol. Route 541 connects downtown Bristol to the Tunxis Community College via Farmington Avenue. Transfers can be made at the college to Route 503, which continues through Plainville to downtown New Britain. The other two local Bristol routes are relatively short loop runs wholly within the city; one serves Bristol Hospital from downtown and the other connects a residential area (Gaylord Towers) just west of downtown. All three Bristol routes begin and end at the Bristol City Hall. In addition, Route 502 connects downtown Bristol directly with downtown New Britain via Route 72 through Bristol and Plainville and Black Rock Avenue in New Britain. Although the service is primarily oriented toward downtown New Britain, where riders can transfer to the CTfastrak service, three routes are basically local routes within Bristol. Route 541 connects downtown Bristol to the Tunxis Community College via Farmington Avenue. Transfers can be made at the college to Route 503, which continues through Plainville to downtown New Britain. The other two local Bristol routes are relatively short loop runs wholly within the city; one serves Bristol Hospital from downtown and the other connects a residential area (Gaylord Towers) just west of downtown. All three Bristol routes begin and end at the Bristol City Hall. In addition, Route 502
connects downtown Bristol directly with downtown New Britain via Route 72 through Bristol and Plainville and Black Rock Avenue in New Britain.

Figure 5.2 The former Forestville Train Station, Bristol

Map 5.4 CTtransit Bristol-New Britain Routes within the NVCOG Region
CTtransit-Bristol-New Britain routes are presented in the following table.

<table>
<thead>
<tr>
<th>Route</th>
<th>Service Span</th>
<th>Peak Headway (minutes)</th>
<th>Towns Served</th>
<th>End to End Travel Time (minutes)</th>
<th>Average Daily Ridership</th>
</tr>
</thead>
<tbody>
<tr>
<td>502 Black Rock Avenue</td>
<td>7/19.5</td>
<td>60</td>
<td>Bristol, Plainville, New Britain</td>
<td>38</td>
<td>92</td>
</tr>
<tr>
<td>541 Bristol Local</td>
<td>7/16.5</td>
<td>60</td>
<td>Bristol</td>
<td>27-30</td>
<td>90</td>
</tr>
<tr>
<td>542 Bristol Hospital</td>
<td>5/18</td>
<td>60</td>
<td>Bristol</td>
<td>16</td>
<td>3</td>
</tr>
<tr>
<td>543 West Street</td>
<td>7/16.5</td>
<td>60</td>
<td>Bristol</td>
<td>7</td>
<td>14</td>
</tr>
</tbody>
</table>

Table 5.3 CTtransit Bristol-New Britain ridership data

**CTfastrak**

CTfastrak is the first bus rapid transit system in Connecticut. The service features a 9.4-mile dedicated guideway for buses between the downtown New Britain bus station and Hartford, a heavily congested corridor in central Connecticut. In downtown Hartford, buses circulate through downtown on city streets. Several CTfastrak-branded bus routes extend from New Britain station and provided limited stop service. In addition, commuter express bus route use the CTfastrak busway between New Britain and Hartford.

The dedicated busway has ten BRT stations that provide amenities more common with commuter rail stations. Buses are uniquely branded as CTfastrak service and stations are located along the busway.

One CTfastrak-branded bus route operates within the Naugatuck Valley planning region: Route 102. This route extends from the New Britain CTfastrak station to downtown Bristol. It operates from downtown Bristol along South Street, Pine Street and Route 72. Limited stops are provided, and the route operates as a non-stop, express bus along the divided section of Route 72 through East Bristol and the expressway section of Route 72 from the Connecticut Commons in Plainville to New Britain.

**CTtransit Express Bus Services**

CTtransit operates 23 express bus routes to Hartford from throughout the state. These routes operate primarily along interstate and other expressways and make limited number of stops, usually at state-designated park-and-ride lots. Three express bus routes operate from cities and towns in the Naugatuck Valley planning region:

- **Route 923 – Bristol Express**: Operates from downtown Bristol along South Main Street and Pine Street with limited stops and then operates non-stop on Route 72 to the CTfastrak station in New Britain. It continues along the busway to downtown Hartford.
• **Route 928 – Southington/Cheshire/Waterbury Express**: Operates from the Waterbury rail station and through downtown Waterbury with limited stops and then operates non-stop on I-84 to the parking and ride lot at I-691 and then along Route 10 to the park and ride lot at Route 10 and I-84. It continues along I-84 and Route 72 to the CTfastrak station in New Britain. From New Britain, the route operates on the busway to downtown Hartford.

• **Route 940 – Waterbury/Meriden**: Operates a direct route from downtown Waterbury to the Meriden Transit Center. This route starts at the Waterbury train station and uses I-84 and I-691 to travel to Downtown Meriden. The route is notable for only having less than 5 stops local stops between the Waterbury train station and Meriden.

To provide additional commuter express service to Bristol, Route 928 would be adjusted to operate along Route 229 from I-84 to provide a connection to larger employers, especially Amazon and ESPN, in Bristol. The route would make limited stops along Route 29 and continue non-stop along Route 72 to the CTfastrak station in New Britain.

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**GREATER BRIDGEPORT TRANSIT (GBT)**

The Greater Bridgeport Transit Authority (GBT) operates a total of 17 bus routes, two of these routes are express routes, and one route is the interregional Coastal Link in Bridgeport and surrounding communities of Fairfield, Stratford, and Trumbull. The system is radial with most routes beginning and ending at the Bridgeport Transit Center. A time pulse-point is operated on the hour and the half hour to allow for transfers. Service is provided seven days a week and generally operates 5:30 AM to 11:30 PM on weekdays, 5:00 AM to 11:30 PM on Saturdays, and 8:00 AM to 8:00 PM on Sundays.

The downtown Bridgeport bus terminal has 17 bus bays, a 3,000 square foot in-door waiting area, heated shelters on the platform, and real time information signs. Real-time schedule information is available on-line through their bus tracker.
Map 5.5 Greater Bridgeport Transit Routes
CTtransit-Bristol-New Britain routes are presented in the following table.

<table>
<thead>
<tr>
<th>Route</th>
<th>Service Span (Days of the Week/Hours per Weekday)</th>
<th>Peak Headway (minutes)</th>
<th>Towns Served</th>
<th>End to End Travel Time (minutes)</th>
<th>Average Daily Ridership</th>
</tr>
</thead>
<tbody>
<tr>
<td>Route 15 - Hawley Lane/Shelton/Derby</td>
<td>7/15.75</td>
<td>60</td>
<td>Bridgeport, Stratford, Trumbull, Shelton, Derby</td>
<td>54</td>
<td>87</td>
</tr>
<tr>
<td>Route 22X - Downtown Shelton via Route 8</td>
<td>5/11.75</td>
<td>3.5 Trips/day</td>
<td>Bridgeport, Trumbull, Shelton</td>
<td>37</td>
<td>13</td>
</tr>
<tr>
<td>Route 23 - Shelton via Rt. 110</td>
<td>5/13.5</td>
<td>60</td>
<td>Derby, Shelton, Stratford, Bridgeport</td>
<td>45</td>
<td>43</td>
</tr>
</tbody>
</table>

Table 5.4 GBT ridership data

While not officially members of the GBT, three routes extend into and serve the cities of Derby and Shelton. Route 15 is aligned through the East Side of Bridgeport and Stratford to the Hawley Lane Mall in Trumbull. From the mall, it runs along Route 8 for a short distance and then along Bridgeport Avenue through Shelton. It terminates at the Derby-Shelton rail station, providing a connection to commuter rail service operated on the Waterbury Branch Line and CTtransit-New Haven Route 255. Route 22X is an express bus route between downtown Bridgeport and the Shelton corporate office area. It operates along Route 8 to Shelton and then along Bridgeport Avenue. A loop is made through the corporate office parks located on Trapp Falls Road, Research Drive and Commerce Drive. This route provides only three morning and three evening runs on a 60-minute headway. Travel time between downtown Bridgeport and the Shelton Corporate Park is about 28 minutes. The route is oriented towards downtown Bridgeport and does not continue to downtown Shelton, downtown Derby or the Derby-Shelton rail station. The third GBT route serving the lower Valley is Route 23. It traverses the Bridgeport South End and length of Stratford along Route 113 and Route 110. In Shelton it provides access to the corporate office parks located along Constitution Boulevard. It continues to the Derby-Shelton rail station via Route 8.

The NVCOG is working on an assessment of possible alternate transportation modes to better serve the Route 8 and Waterbury branch rail line corridors (www.rt8corridorstudy.com). A key focus area of the study is to investigate transit enhancements to the Bridgeport Avenue corporate corridor in Shelton. The corridor is home to a mix of corporate office parks, retail centers and higher density residential developments, including a recently completed high-rise complex. About 11,000 people work within the corridor, with roughly 17% traveling from the Naugatuck Valley area. Because of the limited transit options, commuters are auto-dependent.

Currently, the GBT Route 22X provides express service between the Bridgeport Transit Center (BTC) in downtown Bridgeport and the Shelton Business Park. The service currently operates only during the morning and afternoon peak periods, operating with three trips in the morning and
four in the afternoon. The route is oriented toward downtown Bridgeport with service providing a connection from Bridgeport to the Shelton Corporate Park in the morning and the reverse commute in the evening. A 60-minute headway is provided with the first morning trip leaving the BTC at 6:35 am. The route run is aligned along the Route 8 Expressway from Downtown Bridgeport to exit 11, where it continues service along Bridgeport Avenue.

To improve connections and access along Bridgeport Avenue, service and operations on GBT Route 22X would be enhanced by continuing the current routing north to the Derby/Shelton Station, thereby, providing a contiguous route between the BTC and the Derby/Shelton Station. The connection from the Shelton Corporate Park area would operate either along Bridgeport Avenue, through Downtown Shelton to the Derby/Shelton Station or on Route 8. In either option, the buses would operate in general travel lanes. To attain good travel times and institute a service similar to a BRT system, the number of total stops would be limited. This service would facilitate both southbound and northbound trips. The current GBT Route 22X service is more conducive for those traveling north in the morning and south in the evening. Additional buses would be operated to permit the same levels of service in each direction. Separate southbound service would be operated simultaneously with the northbound operations, instead of the current structure, whereby the northbound bus reverses its direction and operates as the southbound bus. Adding buses to the route will permit more frequent service and shorter headways. The major advantage to this style of system is that it would only require route definition and asset allocation to implement.

GBT has recently purchased two battery electric buses in 2020 and are in regular service today. The purchase included two bus charging stations for these vehicles. The second phase of the project will include three more battery electric buses as well as three more charging stations for these buses. The end goal of the project will include infrastructure for up to 11 electric battery buses for the fleet.

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**BUS RAPID TRANSIT SYSTEM**

As part of the alternate transportation assessment, a longer term vision for enhanced bus service along the Route 8 corridor is being considered. This option involves the development and implementation of a Bus Rapid Transit (BRT) system between Derby/Shelton rail station to the Bridgeport station. While commuter rail service is provided on the Waterbury branch line between these stations, the line is located on the east side of the Housatonic River and trains must merge onto the main New Haven rail line. This alignment limits the number and frequency of trains that can be operated and increases travel times.

A BRT would provide a more frequent and direct connection between the Naugatuck Valley and downtown Bridgeport, as well provide a high quality transit service to the office and industrial parks located along Route 8. The BRT system options address and focus on travel between the
Derby/Shelton station and downtown Bridgeport and opportunities to provide better and more attractive public transit service along the Bridgeport Avenue corporate, commercial, retail, and residential corridor. The existing bus services are limited, operating at 60-minute headways and either providing only peak period service or operating all day with long travel times. The BRT concepts would provide improved and extended service, shorter headways, and shorter travel times.

Two BRT systems are being considered:

- **Shoulder Running BRT:** This type of BRT system would operate within and along the outside shoulder of Route 8. In this case, the right hand shoulder would be designated as a bus only lane. The BRT would operate in an express fashion with a very limited number of stops located in close proximity to the bus lane. The intent is to maximize travel speeds and minimize delays caused by station stops and off-route diversions. The BRT would function similar to the GBT Route 22X Enhanced, as described above, except it would operate on dedicated bus only lanes, as opposed to operating in the general purpose travel lanes. The bus only lane, typically referred to as a “reserved bus lane” or “bus on shoulders,” would afford the buses an opportunity to by-pass congestion and maintain a free-flow speed.

  The major concern with a shoulder-running BRT is the shoulder width. Along some sections, the BRT might have to travel within the general purpose travel lanes, which would expose the buses to the same level of congestion as experienced by general traffic. When it exits Route 8, it would operate along Bridgeport Avenue and merge into general traffic and use more traditional bus stops.

- **Median Running BRT:** This type of BRT system is comprised of a wholly separated facility running down the center of Route 8. The proposal is to construct a busway within the center right-of-way of Route 8. Unlike the shoulder running system, no adjustments would be made to the shoulder area of the highway. Instead, a new, dedicated busway would be constructed. This system will largely eliminate conflicts with merging traffic and roadway congestion. Access to and from the busway would be via grade-separated ramps that connect to an adjacent station stop or local roads.

  The recommended width of the busway is 16 feet. The unobstructed vertical clearance over a busway is a minimum 15.5 feet with a preferred clearance of 16.5 feet. For a bi-directional, two lane busway, a raised separator should be installed. This would result in typical cross section width of 34 feet.

  Route 8 south of the Commodore Hull Bridge is a combination of an older section built
in the 1960s and newer sections completed in the early 1980s. The advantage of the newer section, approximately from the underpass of Constitution Boulevard to the merge with Route 25, is that the median ranges between approximately 65 feet and over 100 feet, more than sufficient space to accommodate a two-lane, bi-directional busway. The constrained section is from the Commodore Hull Bridge to the Constitution Boulevard underpass, a distance of just under one mile (±0.91 miles). The northbound and southbound travel lanes are separated by a “Jersey” style barrier; no median is provided.

BRT buses would travel along the separated facility for about 6.5 miles where the facility would end and merge into the overlap section of Route 8/25. At that point, BRT buses would use the general travel lanes and exit the expressway at exit 3 (Main Street) in Bridgeport. Local streets would be used to travel to the Bridgeport Transit Center, the terminus of the BRT route and transfer point to local bus service operated by the GBT and commuter rail service operated along the New Haven main line.

The median running BRT system would function more similar to a rail system and stations would be located directly along the busway or in close proximity. Strategically located transit hubs could be built to provide a convenient station with circulator shuttles utilized to bring riders to and from their final destinations.
5.2 DIAL-A-RIDE AND PARATRANSIT SERVICES

The Naugatuck Valley planning region benefits from several transit districts operating throughout the region. Transit districts may be formed at any time under Chapter 103a of the General Statutes of Connecticut. Under state statute, a transit district is a civil division of the state for purposes of governmental administration and a legal entity. Transit districts are formed to provide public transportation for a municipality or group of municipalities. Within this framework there is a great amount of flexibility as to where and what services the district chooses to provide.

COMPLEMENTARY ADA PARATRANSIT SERVICE

The federal Americans with Disabilities Act of 1990 (ADA) requires transit districts that operate regular fixed-route bus services to provide complementary paratransit services to persons that are unable to use the regular bus services. This complimentary service is available to all certified ADA-eligible residents that have origins and destinations within ¾ of a mile of a local fixed route. Within the region, a number of transit services are available for individuals who, because of their disability, are unable to travel on the fixed route public transit service operated. This section reviews the complementary services provided for elderly and disabled rides for each of the region’s fixed route transit systems and transit districts.

The Greater Waterbury Transit District (GWTD) was formed under Chapter 103a of the General Statues of Connecticut with the expressed purpose of providing service for elderly and disabled residents. The district comprises Cheshire, Middlebury, Naugatuck, Prospect, Southbury, Thomaston, Waterbury, Watertown, and Wolcott. The GWTD provides non-ADA paratransit services and dial-a-ride services for its member communities.

The North-East Transportation (NET) operates the complementary ADA paratransit program linked to the CTtransit-Waterbury fixed-route service. Responsibilities include screening and interviewing ADA-eligible clients, scheduling trips, filing complaints, and operating and maintaining the ADA fleet of vehicles. Capital stock is owned by CTtransit. Additionally, NET provides paratransit service to Gaylord Hospital in Wallingford with FTA New Freedom funding.

The Valley Transit District (VTD) is one of the few transit districts in the state that was incorporated by a special act (SA 71.71). It is comprised of four communities: Ansonia, Derby, Seymour, and Shelton. The special act grants the VTD all the same powers afforded under Chapter 103a of the general statutes. The GBT and CTtransit-New Haven operate fixed-route bus services in the lower Valley communities that comprise the VTD. The District operates the complementary ADA services for these routes, mirroring the fixed route services, Monday through Friday. However, the Greater New Haven Transit District (GNHTD) and GBTA must operate the complementary ADA service on the weekends to meet ADA requirements.
The VTD responsibilities include interviewing and certifying ADA eligible clients, scheduling trips, filing complaints, and operating and maintaining the ADA fleet of vehicles. It also coordinates with GNHTD and NET to provide inter-district trips. In both cases VTD will provide the outgoing trip and the rider must coordinate with the relevant partner district to schedule the return trip.

The NVCOG is the direct recipient for funding from the Federal Transit Administration for capital and planning projects within the lower Valley area. As such, the NVCOG owns all the capital equipment and rolling stock for the VTD, while the VTD is the operator for the transit district. Fourteen handicapped accessible minivans are operated by the VTD.

The VTD also operates free shuttle buses from Derby/Shelton rail station to job centers along Bridgeport Avenue. This service is funded under the FTA’s Jobs Access Reverse Commute (JARC) program.

The Greater Hartford Transit District (GHTD) is a quasi-municipal corporation operating under the authority of Chapter 103a of the Connecticut General Statutes. The District has broad powers to acquire, operate, finance, plan, develop, maintain and otherwise provide all forms of land transportation and related services including the development or renewal of transportation centers and parking facilities. While not a member of the District, the city of Bristol is provided with the complimentary ADA service by the GHTD, under contract to the CTDOT. The GHTD contracts with First Transit, a private operator, for the provision of its consolidated service.

The fare for complementary ADA services is $3.50 per trip for all of the transit districts operating within the region. Rides must be scheduled one day in advance and the hours of operation mirror local fixed route service in order to comply with the ADA.

NON-ADA PARATRANSIT SERVICE

In addition to the required complimentary ADA paratransit services, expanded paratransit services are provided within the region. These services are referred to as “non-ADA paratransit dial-a-ride service” to differentiate it from the services required by the ADA.

The GWTD provides the non-ADA service to all municipalities within its district regardless of local fixed route services. The same eligibility requirements as ADA-paratransit apply, but the services are available to riders who have origins and destinations beyond the ¾-mile service buffer stipulated for the complimentary ADA service. While the service area is expanded, hours of operation mirror the complimentary ADA service. The NET operates the non-ADA paratransit dial-a-ride program for GWTD. Operation and certification for this program is conducted jointly with the complimentary ADA service. Buses are also shared by clients of both programs.

The fare paid by non-ADA riders depends on municipal and state subsidies. Municipalities have the option to contribute $1.75 per trip, triggering a $1.75 state match. If the municipality makes
the $1.75 contribution the rider will pay $3.50 a trip. However, if the municipality decides not to contribute $1.75 per trip, the cost for the passenger is $7.00 per trip. Rides must be scheduled one day in advance.

**DIAL-A-RISE SERVICE**

The VTD operates a dial-a-ride service Monday through Friday, 6:00 am to 5:30 pm. The program is operated independently from the complementary ADA service, because the two programs have different funding sources. This service is available for both the general public and elderly and disabled riders. However, the fare for the general public is $4.50 per trip. ADA-eligible riders and those using the service to commute to work or to travel to a medical appointment pay $3.50 per trip. Reservations must be made one day in advance.

The town of Southbury operates a dial-a-ride program that provides trips throughout the GWTD region. This service is funded through the FTA New Freedom (NFI) program.

**MUNICIPAL GRANT PROGRAM**

The Municipal Grant Program (MGP) provides matching state funds to expand elderly and disabled transit services within a municipality. To receive funding a municipality must demonstrate that it is either already providing services or contracting to provide services of or above the value of the grant allocation.

Within the GWTD each municipality is operating a local bus for seniors and disabled residents. The municipality may or may not charge a fare to riders for this service. They use their expenditures on this local service as a match for the grant, then assign their portion to the GWTD who contracts with NET to provide a district-wide dial-a-ride service. Riders are not charged a fare for the service provided by the GWTD.

Under the MGP, NET operates two buses a day and provides service to each municipality at least one day a week. The NET takes reservations for Naugatuck, Waterbury, Thomaston, and the local senior centers in Cheshire, Middlebury, Prospect, Watertown, and Wolcott take reservations for their residents and forward them onto NET for scheduling.

While service is limited, this current set-up has been favored in the past for two reasons:

- Outside of the GWTD most towns limit this type of service to their municipal borders, whereas, the GWTD offers trips within an eight-town region.
- There is flexibility to move unused resources around the region. If a member town does not fully book its designated service hours, riders from other towns are able to book rides for the unused hours. Waterbury residents often get hours on days beyond their official days. Reservations are first come first serve and can be made during the week prior the municipality’s day of service.
The VTD is the local provider of most elderly and disabled transit services. As such, member municipalities generally do not operate extensive municipal bus services. Member towns have allocated their respective MGP allocations to the VTD to expand its existing service and provide certain rides free of charge during all hours of operation. Municipal dues are used as a match for the MGP.

The remaining municipalities within the Naugatuck Valley planning region use the MGP funds to match existing local funding and expand the paratransit services they are able to offer. The following municipalities currently receive and use MGP funds directly:

- Bethlehem
- Bristol
- Oxford
- Plymouth
- Southbury
- Thomaston
- Woodbury

**LOCALLY FUNDED MUNICIPAL PROGRAMS**

Each municipality within the region provides a variety of services for their residents, often overseen by a local senior center. For an exhaustive list of services available, the Kennedy Center has compiled a guidebook available on their website\(^2\). Additionally, the Connecticut United Way operates a 211 number that residents throughout region may call for information about how they may be able to find transportation in their community.

**FARE-FREE BUS SERVICE**

Due to rising fuel prices in March of 2022, the State of Connecticut suspended the gas tax and implemented fare free bus service. The program was originally spanning from April 1\(^{st}\) to June 30\(^{th}\), but it was first extended to November 30\(^{th}\), and then extended further to March 31\(^{st}\), 2023. Because of this, bus ridership began to climb, with bus ridership numbers exceeding pre COVID pandemic levels, which saw a reduced number of riders when the COVID-19 pandemic began.

The removal of fares on all bus services within the state allows many more people to utilize the service by allowing financially unstable individuals use the system for free. Additionally, free fares can get riders to try the bus system who may not normally do so. If these riders decide to continue

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\(^2\) [www.thekennedycenterinc.org/what-we-do/programs-services/mobility-services/mobility-management-project.html](http://www.thekennedycenterinc.org/what-we-do/programs-services/mobility-services/mobility-management-project.html)
using buses, there is a beneficial impact by taking a car that would normally be driving off the roadway.

The removal of fares has some other challenges associated with it. With the loss of ridership income, there is a reduction in funding for bus transit agencies. This can lead to reduced service or less capital improvement over time, which would dampen new ridership. Another issue is related to equity. While the free bus fares are beneficial, the impact it has on equity is less known. The free fares may assist those who are financially stable disproportionally to those who are financially unstable. If this is the case, this is further increasing the wealth gap, not closing it.
5.3 COMMUTER RAIL

Commuter rail service through the Naugatuck Valley region is operated over the Waterbury branch rail line (WBL) of the New Haven main rail line (NHML). The NHML and its branch lines are owned by the State of Connecticut. The Metro-North Railroad (MNR) operates commuter rail service along the NHML and its branch lines under a service agreement with Connecticut Department of Transportation. The agreement also requires MNR to maintain the right-of-way, facilities, and equipment.

Passenger rail service on the WBL dates back to 1849. Service was originally provided by the Naugatuck Railroad later purchased by the New York, New Haven & Hartford Railroad (NYNH&H) in 1885. In 1969 the NYNH&H went bankrupt and merged into Penn Central Transportation. The new entity declared bankruptcy one year later and the New York Metropolitan Authority (MTA) and State of Connecticut began subsidizing the New Haven line and its branches. In 1976 Conrail was formed to operate the service, but by 1983 Conrail became a non-financially viable operation. With the passage of the Northeast Rail Service Act in 1981, MTA and CTDOT formed the Metro-North Commuter Railroad.

The NHML runs between New Haven and Grand Central Terminal in New York City. Three branch lines feed into the NHML:

- New Canaan Branch Line between New Canaan and Stamford – four stations along its 7.9 mile section.
- Danbury Branch between Danbury and the South Norwalk rail station in Norwalk – seven stations along its 24.2 mile section.
- Waterbury Branch Line (WBL) between Waterbury and Bridgeport – six stations along its 27.1 mile section.

The WBL is the longest of the three branch lines and connects with the main line at the Devon wye. Connecting service to Stamford and New York City is available at the Bridgeport station. While daily service is offered on the WBL, frequency and quality of service is constrained by the existing infrastructure.

The WBL is maintained at FRA Class 3 track standards. This classification limits speeds on the line to a maximum of 59 mph. The line consists of an unsignalized, non-electrified single track with no passing sidings. The CTDOT completed infrastructure improvements along the WBL in 2020. The improvements consisted of installing a centralized traffic control signal system and Positive Train Control (PTC). By-pass sidings were constructed along four sections of track to permit bi-directional movement. The total investment amounted to about $115 million. Before these improvements were implemented the WBL was considered “dark” territory and only one train could operate on the line at any given time.
While the Waterbury stop is the end of the passenger line, tracks extend beyond the WBL and are used by freight service. The Naugatuck Railroad Company operates sightseeing tourist trains over the Torrington Branch that extends from the end of the WBL to Torrington, as well as limited freight service. In addition, the Terryville Secondary, the common collective name of the 24.3 mile section freight rail line that runs between Waterbury and Berlin, splits from the Torrington Branch a short distance from the end of the WBL. The line is owned and operated by the Pan Am Southern (PAS) Railway. The PAS also owns yard and tracks adjacent to the Waterbury commuter rail station.

SERVICE

In 1976 there were only eight trains daily (four in each direction), this increased to twelve by 1993. Seven new train trips were added in 2022, increasing the total daily service to 22 trips. Two additional Waterbury bound trips are provided by buses and serve all stations along the line. Waterbury Line service terminates at Bridgeport, requiring riders continuing their trip to transfer to a mainline train. Six WBL trains stop at Stratford; two inbound morning train and four outbound trains. Service to and from Stratford is primarily to discharge passengers in the inbound direction and receive passengers in the outbound direction.

Weekend service consists of only 12 trips: six in each direction.

Following the installation of the signal system, the maximum speed allowed by FRA regulations is 59 mph. This speed restriction may be modified to require slower speeds along several sections
because of track condition and at-grade crossings. The slowest speeds occur through the Devon wye. Trains can travel at only 10 mph. The segment with the greatest average speed is between the Devon Wye and Derby-Shelton station, because it is the longest segment, allowing the train to operate at maximum speeds over a longer length of Class 3 tracks.

**EQUIPMENT**

Since the WBL is not electrified, service is operated by diesel-powered locomotives. Most train sets consist of three coaches plus the locomotive. The equipment is shared with the Danbury branch line and sets have recently been shifted from use on the Shoreline East which permitted the increase in service on the WBL. The FRA regulations require diesel equipment to be inspected each day. The rail yards at Stamford and New Haven are the only ones capable to inspect, fuel and maintain the equipment. Currently all WBL locomotives, coaches, and cab cars are stored at the Stamford yard. This necessitates the deadheading of trainsets between Stamford and Waterbury each morning before revenue service can start. The equipment returns to Stamford after the last train arrives at Waterbury.

In the event of equipment mechanical issues, planned outages or issues on the WBL, bussing is instituted. While the MTA relies on the CTtransit New Haven division to provide bus service as needed, unplanned outages can strain their ability to meet service requirements.

Communication issues have been reported between MTA and CTtransit New Haven resulting in last minute needs and/or unneeded busses. With the infrastructure improvements that have
been completed in the past few years, the frequency of outages and problems that require alternate bus service has been greatly reduced.

INFRASTRUCTURE
The WBL consists of a single track over its 27-mile stretch. There are numerous crossings, including 19 road over passes and 16 at grade crossings. The WBL crosses over 15 features: nine public roads and six river crossings. In addition, approximately 51 below-grade structures existing along the WBL. These include culverts, pipes, and other underground structures. The at-grade crossings of public roads have signs, lights, and gates to protect crossing traffic when activated. However, the private road crossings are either unprotected or only have signs installed. In either case, there are no active warning systems in place.

There are 16 interlockings along the WBL that provide connections to rail spurs, sidings, or other rail lines. Six of these interlockings are active and the remaining ten are inactive. Of the six active interlocks, one provides a connection to a siding in Devon and three provide access to spurs to O&G Industries, Hubbard Hall, and Kerrite. WBL connects to two other rail lines using a wye. The Devon Wye provides access to the New Haven Main Line tracks and is operable in both the northbound and southbound directions. The Maybrook Line (freight) connects to the WBL at the Derby Wye, but it appears the interlocking is currently disconnected, and repairs are needed to make it operational.

STATIONS
In addition to Waterbury, the WBL has stops at Naugatuck, Beacon Falls, Seymour, Ansonia, and Derby-Shelton. The condition of the stations is generally poor and passenger amenities are limited. There are no dedicated station buildings at any of the stations for ticket offices or passenger waiting areas; tickets must be purchased in advanced or on the train. All stations, except Waterbury, feature only low-level platforms, lack canopies and have only small, three-sided, bus-style shelters to protect passengers from poor weather conditions. At the Waterbury
rail station, the high-level platform is shorter than optimal, about 125 feet, but a canopy provides some protection from the weather. The existing shelters are generally in poor condition, with evidence of attempts to remove graffiti. Platforms are in need of re-painting or re-staining, and there is evidence of rust on railings.

- **Waterbury:** The Waterbury rail station is located near the City’s downtown area on the west side of Meadow Street. It consists of a short, high level platform, canopy, two shelters and a parking lot. Ramps provide accessibility from the parking area to the platform. It is adjacent to the old Union Station, which is now owned and occupied by the Republican-American newspaper. The station is easily accessible from I-84 and Route 8, as well as main city streets. Two express bus routes and two local bus routes connect at the Waterbury rail station. The express bus routes link to the CTfastrak in New Britain, while one of the local bus routes provides limited stop service to Torrington. Parking is located adjacent to and south of the platform. There are no ticket vending machines installed at the station, but an information kiosk displays static bus and train information and trash and recyclable bins are in place at the station. The parking lot was recently reconstructed and access and egress from the lot better defined. Parking spaces are defined, and pedestrian paths and bus stop locations are clearly designated. The new parking lot has enhanced security and visibility. The CTDOT is also exploring the possibility of converting a portion of the old Union Station into a climate-controlled, indoor passenger waiting area.

Figure 5.6 Platform at the Waterbury Train Station
• **Naugatuck:** The Naugatuck rail station is located on Water Street and is two blocks from the downtown area and adjacent to the former Naugatuck station building now being used as a restaurant. Route 8 is located on the opposite side of the Naugatuck River from the station but provides good access to the area via the Maple Street Bridge. It consists of a small, low-level platform with a single, open sided shelter. Parking is limited, not defined and sometimes in conflict with spaces designated for the restaurant. There are no defined walks or paths to the platform. Bus service is not provided to the station. The CTDOT is developing plans to relocate the station a short distance to the south as part of a redevelopment effort. The new location would better accommodate commuter parking.

• **Beacon Falls:** The Beacon Falls station is located on Railroad Avenue across the Naugatuck River from the downtown area, a relatively short distance (less than 1,000 feet). However, a walk over the Depot Street Bridge is required and there is a perception that the station is separate from the downtown. The station is easily accessible from Route 8. It consists of a low-level platform, a ramp, stairs and shelter. The parking lot is paved and spaces well marked. Three spaces are designated for handicapped parking. Amenities are few with only trash and recycle bins provided and bicycle racks installed; no ticket vending machines, information kiosk or benches are available. The station is not accessible by local bus service.
• **Seymour**: The Seymour rail station is located on Main Street (Route 115) in the heart of downtown Seymour. The station consists of a low-level platform and a shelter. The shelter is unique among the WBL stations in that it is a brick structure with windows and sufficient roof overhang to protect patrons from the elements. Parking for commuters is available in front of the station, but patrons to local businesses can also park in the area. Additional commuter parking can be found in nearby mixed-use parking lots. However, commuter rail parking is not readily identified and difficult to find. A two-hour time limit is posted at the lot and the mixed use of spaces restricts parking supply. Access to the station is directly from Main Street, with connections to and from Route 8 nearby. However, wayfinding signage is limited and could easily be missed amid the normal sign clutter found in an urban environment. Passenger amenities are limited, and no ticket vending machine is available. One local bus route serves the station; operated by the New Haven division of CTtransit. It connects the lower Valley towns with New Haven. There continues to be interest in the long-term vision of relocating the station from its constrained downtown location to an area north of the downtown as part of a TOD development.

• **Ansonia**: The Ansonia rail station is located on West Main Street in downtown Ansonia, one block from Main Street (Route 115) and along the east bank of the Naugatuck River. The station is not readily accessible from Route 8. Storefronts line the street east of the station and flood control walls line the opposite side of the tracks. Between the flood control wall and the tracks is an abandoned roadway. Weeds have overtaken the old pavement. The boarding area consists of bituminous pavement and a low-level wooden platform. An old wooden canopy overs the boarding area. Three Plexiglas glass shelters line the boarding and provide some protection for passengers. Several shrubs are planted along the backside of the shelters and partially...
obscure them from the street. Sidewalks connect the downtown Ansonia area and the station. Commuter parking is available just south of the station. Passenger amenities are limited, and no ticket vending machine is available. One local bus route passes through the Ansonia downtown area and serves the station. It is operated by the New Haven division of CT*transit* and connects the lower Valley towns with New Haven.

- **Derby-Shelton**: The Derby-Shelton rail station is located on the eastern edge of downtown Derby and is within walking distance of downtown Shelton, which is about a quarter-mile from the station. It is easily accessible from Route 8 and Route 34. The station is also referred to as the Derby-Shelton Multi-Modal Center (DSMMC) because of the local bus transfer point located on site. Multi-modal connections are made to fixed-route bus service operated by the Greater Bridgeport Transit Authority – Route 15 and Route 23 – and CT*transit* New Haven Division – Route 255. The administrative offices and maintenance facility of the Valley Transit District (VTD) are located on the same site as the station. A relatively large parking lot, with space for about 75 vehicles, is available at the station. No fee is required to park at the station. In addition, a canopy covers the low-level platform. The only passenger shelter is a small, unheated Plexiglas shelter. The station building was constructed in 1903 by the New York, New Haven & Hartford Railroad (New Haven Railroad), necessitated by the relocation of tracks of the former New Haven & Derby Line through Derby, and subsequent effort to double-track the line. It is a rectangular-plan brick building capped by an asphalt shingle-clad hipped roof. The interior floor plan featured a large central waiting room with a ticket office, restrooms, and a fireplace. Although the building no longer functions as a train station, the building retains many of its unique historical features and qualities and appears to be historically and architecturally significant as an example of an early-19th century New Haven Railroad station. The Derby Greenway section of the Naugatuck Valley River Greenway Trail is located on the east side the WBL from the DSMMC. However, there is not a well-defined connection between the station and the greenway. Currently, travelers need to exit the station site and walk along the existing sidewalk on the north side of Route 34, cross the on-ramp to Route 8 northbound and follow a short access driveway before reaching the greenway.
While the station functions adequately, passenger amenities are minimal. The existing shelter provides only minimal protection from the elements, as it is open on one side. While a station gateway sign has been installed at the entrance to the area, signage directing users to the station and parking is minimal. No ticket-vending kiosk is available, and train and bus information is limited. Although trash receptacles have been installed, there is track-level trash and litter. A standard bicycle rack has also been installed.

The CTDOT has initiated efforts to improve and rehabilitate several of the WBL stations. In 2021, the CTDOT was awarded a grant under the USDOT RAISE program to install high-level platforms and rehabilitate the grounds and building at the Derby-Shelton station. The total amount allocated to the project is about $24 million. The CTDOT was also awarded funds under the All Station Accessibility Program (ASAP) to install high-level platforms and other passenger amenities at the Beacon Falls, Seymour and Ansonia stations. The project will rehabilitate the station areas to bring them into compliance with American Disabilities Act requirements.

RIDERSHIP
The NVCOG conducted an on-board ridership count and intercept survey on all WBL trains over a three-day period in the fall of 2017. A team of two staff rode every train and counted the number of people who boarded and alighted at each station stop. Based on the count, there were 511 riders who boarded a WBL train and 503 passengers who got off, resulting an estimated daily ridership of 1,114 passengers. Since that survey, ridership on all commuter rail lines in Connecticut declined as a result of the COVID-19 pandemic. Based on ridership available from the Connecticut Commuter Rail Council website, monthly ridership on the WBL totaled 24,195 passengers for February 2020 and decreased to 14,608 in March 2020, as the effects of the pandemic began to take hold. It fell to less than 3,000 passengers for the month in May 2020 before rebounding during the second half 2020, totaling 11,503 passengers for December. While this ridership level represented a 58.6% decrease from the ridership level for the same time the previous year, it was the lowest decrease for any rail line in Connecticut. By comparison, ridership on the New Haven main line decreased 81.6% and ridership on the other branch lines (Danbury and New Canaan) experienced drops of 86.2% and 84.1%, respectively. As the region continues to recover from the pandemic and adjust to the changes in travel patterns precipitated by the pandemic, WBL ridership is approaching pre-pandemic levels. The most recent available data show that ridership for August 2022 was 24,189 passengers, a 72.1% gain over the amount from the same the previous year, but still 23.5% less than the levels recorded in August 2019.
An objective of the on-board count was to determine where passengers were boarding a WBL train and at which station they were getting off the train. The majority of riders (60.9%) board at Waterbury with about 79.8% getting off at Bridgeport, the defined terminus of the WBL. Unless a rider’s destination is at Bridgeport or Stamford, passengers are required to transfer to a main line train to reach their final destination. About 55.2% of respondents indicated that they transfer between a WBL and NHML train, with almost all transferring at Bridgeport (89.7%). The two most common destination stations were Stamford and GCT.

Problems and issues with the WBL service have been well documented at various public forums and news report and continue to be issues. The primary issue voiced by riders relates to the frequency of service on the WBL and concerns with making connections. The CTDOT has started addressing this issue by instituting additional service in 2022. The new service reduced headways and improved PM peak hour connections, but there remain concerns with frequency of service and ability to make connections.

The NVCOG has been researching the feasibility and opportunity of developing a permanent transfer station between WBL and New Haven main line services. Often passengers are reluctant make a transfer between services and prefer “one” seat rides. Because the majority of riders using the WBL already need to transfer to a main line train, establishing a transfer station is not seen as a deleterious problem. Passengers were polled about support or opposition of a transfer station at the point where the Waterbury branch line tracks connect to the main line, known as...

Figure 5.12 Ridership on the Waterbury Line from July 2019 through July 2022; data source: CT Commuter Rail Council
the Devon wye. Overall, 68.1% of the respondents indicated that they would support the concept of a permanent transfer station located at the Devon wye. Of this group, about 39.4% indicated general support without any conditions, whereas 60.6% of the respondents conditioned their support with the need to provide more frequent service or continue to provide through service to Stamford. Of these two groups, providing more frequent service was the more desirable condition and selected by a higher proportion of passengers than the condition to continue to provide a through train to Stamford.

PROGRAMMED IMPROVEMENTS
The CTDOT completed several capital improvements along the WBL in 2021. These actions included installation of a Central Traffic Control Signal system, passing sidings, and improved railroad crossings. Positive Train Control (PTC) was installed concurrently with the signalization system. The signal system and passing sidings provide the opportunity to permit up to 10 trains per hour to safely operate along the branch line at the same time.

On-going, system-wide improvements to the Metro North service area will affect and improve operations along the WBL. These programmed improvements include real-time information at the stations, a new fleet, and upgraded ticket vending machines. Real-time information is operational at all NHML stations and CTDOT is programming $902 million to ramp up the entire rail fleet. In 2022, the CTDOT started operating M-8 trainsets on the Shore Line East system. This permitted the equipment that had been used on SLE to be shifted to the WBL and accommodate the increase in service implemented in 2022.

Long term programmed improvements, as part of the 30 year plan for Let’s Go CT!, include improving service on the branch lines, providing feeder bus routes to rail stations, new diesel fleet equipment, fleet expansion, and maintenance facilities and yards on the branch lines. To improve service along the main line and branch lines the fleet of diesel equipment will be replaced and expanded at a cost of $530 million over the next 30 years. CTDOT is analyzing diesel hauled equipment purchases to replace the aging fleet and is planning to phase in purchases based on need and funding availability.

Specifically for the Waterbury branch line service, the aging fleet of locomotives and coaches currently operating on the line require replacement. Even with the reassignment of equipment from SLE to WBL, the locomotives and coaches operating on the WBL are the oldest on any Connecticut’s rail lines. To fully take advantage of the new signalization system and passing sidings, additional service is needed, and new train sets are needed.
5.4 PASSENGER RAIL IMPROVEMENT PROJECTS

The Waterbury branch rail line is a critical transportation asset of the Naugatuck Valley planning region that is currently underutilized because of the age of equipment operated on the line and limited service provided. Trainsets are old, lack amenities, and are generally considered poorly cleaned and maintained. Service provided on the line remains insufficient to meet the needs of commuters and other travelers and does not offer convenient and attractive connections to preferred destinations. The potential for long layovers if required transfers are missed remains a concern. Station area features are meager with poor station access, low level platforms, basic shelters, and few amenities.

Many of these deficiencies will be addressed within the next five years because of recent awards of USDOT discretionary program funds. The CTDOT applied for and received an award through the RAISE program to rehabilitate the Derby-Shelton station and construct ADA-accessible high-level platforms. Similarly, an award from the US DOT from the All Stations Accessibility Program (ASAP) will fund ADA-accessible platforms and amenities at the Beacon Falls, Seymour and Ansonia stations. These actions are critical first step in transforming the WBL into a modern, state-of-the-art rail system.

To further increase ridership and reduce inefficiencies along the line, modern equipment must be better utilized. While electrification continues to remain the preferred option for new equipment purchases, a small Waterbury yard and maintenance facility should be constructed to allow Waterbury Line equipment to be based along the line. This would further support expansion of the service onto parts of the rail network not currently served by passenger trains.

Outside of the Waterbury Line, there are two critical passenger rail expansions considered priorities within the region. Most importantly, the line that exists between Waterbury and Berlin, passing through Bristol and New Britain, should receive the upgrades outlined in the Central CT Rail Study. Given the expected cost of this project, it is not funded in this plan, but is listed as an unfunded regional priority within Chapter 3. Additionally, extension of Waterbury Line service north to Torrington would provide access for residents of the Valley and Waterbury to the natural resources of northwest Connecticut while also improving access to the vital services and employment opportunities in Waterbury to residents of Torrington and the surrounding communities. This enhancement, under study as part of the ongoing Waterbury Line Needs Assessment, does not yet have a cost estimate and therefore is similarly not included with a funding source in this plan.

A detailed list of recommended improvements and identified funding sources are included in Appendix A.
5.5 PERMANENT DEVON TRANSFER STATION

A critical goal of the Metropolitan Transportation Plan is to improve operations along the Waterbury branch line and provide services and schedules that would be attractive and convenient to commuters and provide a reliable alternative to driving. Enhanced service along the WBL is also critical to realizing revitalization of the downtowns located along the branch line and incentivizing transit supportive developments within the station areas.

The installation of full centralized signal system and construction of four by-pass sidings permits a substantial increase in the number of trains that can operate on the WBL and the CTDOT implemented seven new train trips on the WBL in 2022 to take advantage of the ability to operate trains in both directions. The signal system has the potential to allow ten trains per hour to operate on the line. While that level of service is not being considered, it demonstrates the opportunity to operate service at headways substantially better than currently.

Despite the ability to increase service, a limiting issue continues to be the capacity on the New Haven main line; that is, the number slots available on NHML is limited and the opportunity to add more trains to NHML from the Waterbury line is constrained. While the signal system allows more trains to operate on the WBL, increasing the number of trains with direct service to Bridgeport or Stamford may not be possible to the capacity issues on the main line. In addition, the existing interlocking at Devon between the NHML and the WBL does not allow direct service to New Haven. WBL passengers wishing to travel to New Haven must continue west to Bridgeport, and transfer to an outbound train and backtrack toward New Haven. Furthermore, the schedules are not setup to coordinate this inbound-to-outbound connection, therefore longer than desirable layovers are required.

To increase the frequency of service on the WBL and expand potential transfers and connections with NHML trains, construction of a new, permanent transfer station at the Devon junction is recommended. The new station would provide the ability to increase service to mainline destinations without taking up additional schedule slots on the NHML. Waterbury branch line service would be altered to operate more like a shuttle service. Operations would terminate trains at Devon and the schedule would be retooled to facilitate the transfers. Southbound WBL trains would arrive at Devon several minutes before a NHML train is due to arrive. Similarly, northbound trains would depart Devon after the arrival of a NHML train. The new Devon station would also allow WBL riders to access outbound trains and travel to New Haven without the need to travel in the opposite direction to Bridgeport.

In addition to the expanded shuttle-type service, some WBL trains would continue as through trains on the main line to provide direct service to Bridgeport and Stamford.
The proposed alternative would locate a new Devon station within the Devon “wye” between the WBL track and the interlocking with Track 3 (inbound, local track) of the NHML. High level platforms would be installed along the WBL track and the inbound and outbound local tracks on the NHML. The platforms would be connected to provide seamless transfers. The NHML platforms would be connected via an elevated up-and-over walkway. The connection will require the installation of elevators on both platforms to ensure it is fully accessible. Vehicle parking would be minimal and limited. While a vehicle drop-off and pick-up drive would be provided from Naugatuck Avenue, the intent is to limited access to the station primarily to passengers transferring between the WBL and NHML trains. However, given the proximity of residential neighborhoods, pedestrian access would be accommodated.

Figure 5.13 Context of the Devon Wye within the greater Metro North System
The bridge carrying Naugatuck Avenue over the NHML is scheduled to be replaced as part of the planned Devon draw bridge project. The design of this project has not started. This presents an opportunity to incorporate the proposed Devon transfer station concept into the Naugatuck Avenue Bridge replacement project to ensure access from Naugatuck Avenue into the site and assess the feasibility of using the bridge as the “up-and-over” between the two platforms.

Figure 5.14 Rendering of the proposed Devon Transfer Station in Milford
5.6 MICRO-TRANSIT

Micro-transit is a form of demand-responsive transit service that offers highly flexible routing and scheduling of minibus or van style vehicles that are shared with other passengers, unlike a conventional taxi or ride-hailing service. Unlike Dial-a-Ride or paratransit service, riders do not have to call an operator and request a ride in advance. Micro-transit typically utilizes an application-based service, allowing riders to request a ride in real-time. Most micro-transit services allow users without a smartphone to request a ride by phone. The vehicle picks up riders and delivers them to their destination, with the ability to carry multiple passengers in the same vehicle to different locations. Like standard fixed route service, riders are typically picked up at common pre-determined locations such as conventional bus stops. Due to the demand-response system, however, there is no fixed schedule, and buses do not drive around empty for periods of time like a fixed route, improving system efficiency.

Micro-transit can assist with the “first and last mile problem,” or the issue of how people will get between a transit hub and their origin or destination. In many cases, people can walk to and from transit if it is close enough. However, there are cases where a transit hub may be difficult to access from a passenger’s origin or their destination may be difficult to access from a transit hub. This gap is called the “first and last mile connection”. Micro-transit can take passengers to major transit hubs, such as train stations and bus stops, filling the first and last mile gap and making existing public transit accessible to more members of the community. Micro-transit can also replace fixed-route service in time frames with less demand, such as late nights and weekends. Aside from filling service gaps, micro-transit can reduce the need for additional parking spaces and help achieve climate goals as part of a broader package of solutions.

The potential of micro-transit is particularly significant for rural and lower density suburban communities, which often struggle to have a cost-effective method of transportation that meets the needs of the community. In these circumstances, micro-transit is cheaper to operate than conventional fixed route service, and it can provide better operational coverage in lower density areas. Micro-transit is not a replacement for fixed-route service in areas with sufficient demand.

Currently, no municipalities in the region provide micro-transit service. NVCOG is interested in gauging demand and determining suitability for micro-transit through a pilot program or study but will need to conduct further research to determine where potential locations are the communities in the Valley Transit District and the neighboring communities of Southbury and Oxford.
6.0 ACTIVE TRANSPORTATION SYSTEMS

Streets are an integral part of our cities and towns, providing and facilitating the movement of people and goods. The road network in the Naugatuck Valley planning region is extensive, totaling about 2,580 miles. It serves to connect neighborhoods and provides access to businesses, jobs, schools, and a wide range of public and private services. Connections to neighboring cities and towns, regions, as well as interstate travel are facilitated by an expressway system consisting of I-84, I-691 and Route 8, and a network arterial street.

The goal of transportation improvement programs has usually been to make the highway and road networks operate more efficiently, with efficiency defined as improving the flow of traffic. Often, the needs of pedestrians, bicyclists, those rolling, and others who travel by non-traditional, motorized means have been ignored or minimally considered. In combination, these non-traditional ways of traveling are generally referred to as micromobility. Micromobility is defined as any small, low-speed, human- or electric-powered transportation device, including bicycles, scooters, electric-assist bicycles (e-bikes), electric scooters (e-scooters), and other small, lightweight, wheeled conveyances. In recent years, the popularity and use of electric-assisted devices has increased dramatically, expanding not only the type of device but also the number of people using them.

Road design standards, with the emphasis on moving traffic and vehicular safety, have made the street environment an intimidating place for anyone not in a car or other motorized vehicle. The focus of streets as the sole environment for motorized vehicles has changed with greater emphasis on travel needs of all users regardless of mode, age, and abilities, supported by and well connected to a strong public transportation system. Federal transportation acts have provided dedicated funding for active transportation projects and have required planners to consider all travelers. Connecticut state laws and policies also require transportation projects to consider the needs of bicyclists and pedestrians and promote bicyclist and pedestrian safety. In 2021, the state established the Vision Zero Council, an interagency work group tasked with developing statewide policy to eliminate transportation-related fatalities and severe injuries involving pedestrians, bicyclists, transit users, motorists, and passengers. In addition, the state has implemented a “complete streets” policy and promote “Share the Road” campaigns. The goal
of these federal and state actions is to create an interconnected, hierarchical network of safe, accessible, convenient, and protected transportation facilities that accommodate all users.

6.1 REGIONAL PEDESTRIAN PLAN

Walking is the most basic form of transportation. Most New England towns and cities were initially developed around walking, and many New England towns and cities retain basic elements supportive to pedestrians. Nearly all people are pedestrians of some form during all trips, whether it is walking to and from their car in a parking lot, walking to a transit stop, or walking to and from work. Walking also tends to be the most accessible form of transportation: no special equipment is typically required, provided the built environment is supportive. Of course, this does not apply to persons who are unable to walk. Special accommodations are needed to ensure people with a mobility impairment and those who are dependent upon wheelchairs or other means of physical assistance can travel safely. For that reason, these persons are also considered pedestrians in this plan.

In addition to transportation, walking, jogging, and running are healthy habits one can incorporate into daily routines. The US Department of Health and Human Services (HHS) recommends all adult Americans maintain thirty minutes of physical activity each day ("PHYSICAL ACTIVITY GUIDELINES FOR AMERICANS", DHHS 2008) and adding a short walk into one’s day is for many the easiest way to accommodate this level of activity.

Research shows that people walking in business districts are more likely to spend more time and spend more money in local establishments, ("CONSUMER BEHAVIOR AND TRAVEL MODE CHOICES,” Clifton et al., 2012) because it is easier to make purchases at multiple stores and because users would otherwise need to change travel modes to reach destinations outside of the business district. Further, mixed use development often creates walkable environments that often leads to improved property values and increased small business profitability.

In the Naugatuck Valley planning region, only about 1.7% of commuters walk to work (American Community Survey 5-year estimates 2016-2020, US Bureau of the Census). This is lowest walk rate of any region in the state, including the non-urbanized regions.

The goals of the pedestrian safety program and plan area:

- To increase the safety and well-being of residents of the Naugatuck Valley planning region who walk to work or for any other purpose by improving infrastructure and transportation policies.
- To encourage more residents of the Naugatuck Valley planning region to walk to work or for any other reason by improving infrastructure, creating aesthetically pleasing and
safe street environments, and revise land use policies that promote mixed-use developments and pedestrian facilities and amenities.

- To build a more resilient, equitable, and economically vibrant transportation system by providing more balanced and accessible modal choice.
- To develop consistent policies for the future development and planning of pedestrian-related projects and programs.

**PEDESTRIAN SAFETY**

Crash data involving pedestrians in motor vehicle crashes were extracted from the CTDOT Crash Data Repository hosted and maintained by the University of Connecticut. The most recent crash data available (2019 through 2021) indicate that over the last couple of years the number of crashes involving pedestrians has decreased. In 2019, a total of 195 pedestrians were involved in crashes with a motorized vehicle in the Naugatuck Valley planning region. By 2021, that number had declined to 140 crashes, a decrease of 28.2%. The annual average number of pedestrian crashes in the region is 163.7 per year.

The most critical concern with the incidence and frequency of crashes involving pedestrians is that a crash involving a pedestrian typically results in injury, and more likely a serious injury. Pedestrians hit by a vehicle are exposed to severe injury and death, especially when vehicle speeds are high. This exposure is illustrated by the fact that pedestrians are overrepresented in fatal crashes, not only in Connecticut but nationally. Over the three-year analysis period, about 20%

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Table 6.1 Pedestrian Vehicle Crashes within NVCOG region Source: CTDOT Crash Data Repository
of the pedestrian-involved crashes resulted in a fatality or serious injury, with 20 crashes resulting in a fatality. These statistics are unacceptable, and efforts need to focus not only on reducing these number but eliminating all fatal and serious injury pedestrian crashes. As the total number of pedestrian crashes decline, the incidence of these crashes causing death or serious injury also decline. Over the past three years, the number of pedestrians who died from injuries sustained in the crash or were seriously injured went from 38 in 2019 to 28 in 2021, a decrease of 26.3%. 2020 was an especially dangerous year as 10 pedestrians were killed in a crash with a vehicle. In 2021, four people died in a pedestrian-vehicle crash. A positive trend but that remains unacceptable.

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Table 6.2 Fatal and Serious Injury Pedestrian-Vehicle Crashes within NVCOG region Source: CTDOT Crash Data Repository

Not unexpectedly, the incident of pedestrian-involved crashes is highly correlated with urban density. Built-up areas, especially the downtowns of the region’s cities, tend to experience
higher numbers of pedestrians and higher traffic volumes on streets. Urban centers also have various pedestrian safety elements, such as sidewalks, crosswalks, and pedestrian signals, that are designed to protect pedestrians and make the areas safer for people walking. Despite these features, pedestrians have greater exposure in downtown areas than more suburban locations.

The urban core area of Waterbury is a major concern. Over the three-year analysis period, 66.8% of the pedestrian-vehicle crashes occurred in Waterbury and over half of the pedestrian fatalities and serious injuries occurred in the city. Despite having pedestrian safety features, such as pedestrian signals, crosswalks and sidewalks, a disproportionately high number of pedestrian-related crashes are occurring in Waterbury. This suggests that the condition of pedestrian safety features may be poor – crosswalks that are no longer clearly marked or pedestrian signals that either are not functioning properly or do not meet current standards. Further, many of the streets in these core areas are in a state of disrepair that generally makes the transportation experience, regardless of mode choice, stressful.

There are two typical locations for a pedestrian crash in the region: suburban-style shopping streets and high-vehicle-traffic urban streets.

Suburban-style shopping centers, particularly ones with transit access, are overrepresented in the proportion of pedestrian crashes given their higher pedestrian activity. These areas typically have poor access management (high number of driveways, wider driveways) onto primary roadways, a lack of sidewalks and safe crosswalks, and high automobile crash volumes. Poor access management increases the exposure of pedestrians to conflicts with vehicles.

High-vehicle-traffic urban streets have high absolute numbers of pedestrian accidents, as well as the overwhelming majority of pedestrian activity in the region. Dangerous urban streets and their intersections typically have wide turning radii, confusing signalization, poorly marked transit stops, and poorly delineated road markings.

The CTDOT is presently installing curb ramps on several of their roadways with pre-existing sidewalks in the region as part of their ADA Transition Plan (A final draft of the state ADA Transition Plan can be found at: https://portal.ct.gov/-/media/DOT/documents/ddbe/CTDOT-ADA-Transition-Plan-092019.pdf. Implementation of the plan may be on hold due to the state budget. Several municipalities in the NVCOG region have ADA Transition Plans of their own, though implementation of these plans has been mixed with regards to pedestrian accessibility. While the NVCOG has not develop an ADA Transition Plan under federal law, the NVCOG is involved in funding capital projects that would trigger the need to ensure ADA compliance. Further, any pedestrian-related planning activity should be inclusive to all pedestrians, regardless of ability status.
Pedestrian Demand and Deficiencies in the Naugatuck Valley Planning Region

To determine pedestrian demand in the region and better understand which areas have the highest propensity for walking, the NVCOG used the methods adopted by the City of Portland, OR. Portland’s approach developed Pedestrian Potential and Pedestrian Deficiencies Indices for identifying high pedestrian demand and safety-related barriers to walking. Under this framework, the NVCOG created two separate datasets: (1) a Pedestrian Demand Index to identify locations of high pedestrian demand or potential demand, and (2) a Pedestrian Deficiencies Index to identify locations with poor, incomplete, or unsafe pedestrian infrastructure or environments.

The Pedestrian Demand Index looks at various factors known to increase the likelihood of walking in order to identify roadways where there is a high demand for walking. The index will help NVCOG, municipal leaders, and local advocacy groups better understand where there are likely to be pedestrians currently, and where small improvements to the streetscape or the zoning code may increase the number of pedestrians.

Three factors are considered in the calculation of the Pedestrian Demand Index:

- **Policy Factors**: These relate to current state, municipal and regional policy that emphasizes pedestrian activity, such as local Plans of Conservation and Development.
- **Proximity factors**: These relate to areas where there are walkable destinations and infrastructure to support pedestrian activity.
- **Environmental Factors**: These relate to areas where existing land use densities are above a threshold to support pedestrian activity.

The NVCOG used its Geographic Information System (GIS) to map areas in the region relative to the above factors. The information was combined to create a regional map showing the Pedestrian Demand Index. The Pedestrian Demand Index indicates several high-priority pedestrian areas in the region, mostly in the historic downtown cores of NVCOG cities. Of particular note are the historic cores of Waterbury and Bristol, which score the highest and have multiple locations with a score of 100.
Map 6.1 Pedestrian Demand within NVCOG region
The complement to the Pedestrian Demand Index is the Pedestrian Deficiencies Index. This latter index looks at factors known to increase the danger of serious injury or death for pedestrians and is used to locate areas where there is a demonstrated need for safety improvements. The map combines areas with a high probability of people walking and a demonstrated need for safety improvements. The Pedestrian Deficiency Index is based on three factors that are considered primary dangers to pedestrians:

- **Speed Factors**: Travel speeds are depicted for all roads in the region, with higher travel speeds receiving higher negative scores.
- **Sidewalk Factors**: These relate to the availability and continuity of the sidewalk network, with areas with gaps in its sidewalk network receiving a higher negative score.
- **Safety Factors**: These factors are defined as proximity to pedestrian-related crashes.

Unlike the Pedestrian Demand Index, the Pedestrian Deficiencies Index is more difficult to measure because of the difficulty in measuring the quality of the pedestrian environment. For example, a 5-foot sidewalk with a grass buffer may be safe in a suburban context but may be too small for safe pedestrian use on a downtown street. Other factors, such as signal timing, visibility, snow plowing practices, or the availability of marked crossings also contribute to pedestrian crashes but are difficult to measure. Despite some limitations, there are multiple locations with deficiencies scores that indicate a roadway of great danger to pedestrians.

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**Pedestrian Safety Improvements**

Typical road design, with an emphasis on moving traffic, have made the street environment an intimidating place for pedestrians. They feel insecure walking along a high speed, multi-lane road and are reluctant to cross arterials even when crosswalks are provided. Well-designed pedestrian facilities can change the street setting and create a more walkable environment, where pedestrians feel safe and secure and adjacent traffic is not perceived as intimidating.

Pedestrian facilities are separated areas specifically for pedestrian use and are intended to provide a safe area for people to travel between destinations. The most common pedestrian facility is a sidewalk; and the characteristics that most ensure its usage are continuity and interconnectedness. A well designed sidewalk network is one that provides continuous paths with no gaps within the system where walkers want to go.

While sidewalks are the main thoroughfare for walkers, there are many other pedestrian features that enhance the safety and attractiveness of the area and encourage people to walk. These include:
Map 6.2 Pedestrian Deficiency within NVCOG region
• Pedestrian activated signals to provide protection while crossing. Count-down indicators provide reinforcement that the signal is working and lets walkers know how much time remains to their protection. Pedestrian signals need to be equipped with audible tones to aid persons with vision impairments
• Well-marked and visible crosswalks.
• Buffers between the street and the sidewalk.
• ADA compliant curb ramps.
• Signing.
• Curb extensions at intersections to reduce the walk distance across a street.
• Refuge islands.

Often the best approach to improving pedestrian access and safety is to expand the pedestrian network by building new sidewalks. In some areas, gaps in the sidewalk network exist force pedestrians to intrude onto the road to complete their trip. Addressing sidewalk gaps is typically done \textit{ad hoc}, but a methodical approach of identifying their locations and sourcing funding for construction would allow for quicker improvements.

To function properly, sidewalks must be of an adequate width, have a smooth and stable surface, and provide adequate space for pedestrians to move freely and easily without impediments. Of critical importance is for the sidewalks to be well maintained. Cracks in the pavement or heaves in the surface creates trip hazards and can lead to falls and injuries. Ideally, sidewalks must meet ADA requirements and conform to PROWAG guidelines.

The design of a sidewalk depends on its location and function. In less urban and commercial areas, a four-foot wide sidewalk may be sufficient. However, where high pedestrian traffic is expected, a minimum width of five feet should be provided. Wider sidewalks should be installed in areas near schools, transit stops or other areas with high a concentration of pedestrians and mixed-use activities. A 4-to-6-foot buffer should be provided between the street and the sidewalk.

In downtown areas, the sidewalk area needs to consider adjacent buildings and other amenities that may be placed in the area. In addition to a five-foot pedestrian zone, an additional three feet space should be provided as a frontage zone along the building-side-walk edge. This zone provides space for the opening of doors without intruding into the pedestrian zone. On the street side, a two-to-four-foot zone should be reserved for tree plantings, street furniture, signposts, and other items. This zone provides separation between where people are walking and fixed objects.

Pedestrian signals are a critical safety device. These signals are connected to traffic control signals and alert pedestrians to when it is appropriate to cross a street. In conjunction with the
traffic control signal, the pedestrian signal provides either an exclusive crossing phase when all traffic is stopped or a concurrent phase. The latter situation allows pedestrians to cross while the opposing vehicle traffic has a green light and intersecting traffic is stopped by a red light. The pedestrian phase is timed to allow sufficient time for pedestrians to cross the street. Often the red phase is extended when the pedestrian signal is activated to ensure adequate crossing and clearance intervals. In areas where there is a heavy concentration of the elderly or children, more walk time should be provided. The installation of pedestrian signals must comply with the requirements and guidelines in the *Manual on Uniform Traffic Control Devices (MUTCD)*.

Marked crosswalks are an effective method for improving safety and reducing accidents. Crosswalks indicate the preferred locations for pedestrians to cross a street and provide warning to motorists to expect pedestrians. Typically, crosswalks are installed at intersections controlled by a traffic signal or stop sign. Mid-block locations are acceptable when warranted by high pedestrian activity. Advance stop lines, consisting of a series of white, triangular-shaped pavement markings should be installed in combination with a mid-block crosswalk. Material needs to be visible, non-slippery and not cause a tripping hazard. As part of a complete streets concept, a tactile material should be used, such as concrete pavers or stamped concrete. In either case, the markings must be well maintained to function properly. To better alert drivers of the presence of a pedestrian in a crosswalk or waiting to cross, the installation of Rectangular Rapid Flashing Beacons (RRFB) is warranted. These devices consist of high-intensity beacons located on top of pedestrian crossing warning signs. The flashing beacons are activated by pedestrians waiting to cross. Embedding warning lighting in mid-block crosswalks can also be used to enhance visibility and alert motorists of the presence of pedestrians, but RRFBs are a less complicated action to implement.

To address longer term needs, the entire streetscape environment may require enhancement. The concept consists of assessing the road environment to accommodate all users regardless of mode, age, and mobility ability. This concept is referred to as “Complete Streets” and is intended to transform a street environment from one designed only for motor vehicles to one that will accommodate a wide range of travelers. Typically, the conversion of a road into a “complete” street includes a number of actions. Often, where a road is excessively-wide, the width is reduced to provide fewer travel lanes, accommodate sidewalks, and add bicycle elements. Clearer lane markings, bus stops, traffic calming, or green infrastructure are also common elements. This road narrowing or “Road Diet” may be included as part of a resurfacing or rehabilitation project within existing curb lines. Other possible actions include neckdowns, which are smaller-scale projects where a roadway is modestly reduced in width as the roadway approaches an intersection, in order to provide shorter pedestrian crossings. These types of treatments include bump-outs, curb extensions and median barriers. Implementing pedestrian-related traffic calming projects help to reduce traffic speed and make an area more visible as a
pedestrian space. These actions include raised cross walks, raised intersections, and textured pavement.

Both road diets and neckdowns can be accomplished through interim striping, paint, planters, and flexible delineators in situations where the cost of moving curbs, drains, and other street infrastructure is prohibitive. These low-cost projects may be designed and executed in-house by municipalities in anticipation for more permanent improvements.

In the Naugatuck Valley planning region, a critical area of concern is pedestrian access to transit stops. Improving the bus stop environment and ensuring good access to bus stops serves to improve safety and accessibility for all bus riders. Examples of transit accessibility improvements include ADA-accessible shelters and bus stops; clear accessible pathways from popular destinations to transit locations; curb extensions, bus bays, and bus bulbs to improve boarding times and passenger visibility; and clearly marked crosswalks to transit stops.
6.2 REGIONAL BICYCLE PLAN

In Connecticut, bicycles are considered a type of vehicle and can be ridden on all roads where they are legally permitted. Someone riding a bicycle must adhere to traffic laws as if they were a driving a motor vehicle. At the same time, motorists are required to share the road with bicyclists and provide at least three feet of space when passing a cyclist. The most common bicycle facility is a shared road and because of these responsibilities, all roads that are open to bicyclists should incorporate features that enhance safety and ride quality for bicyclists.

It is not necessary to specifically designate roads as bicycle routes or provide bicycle lanes. But roadways should be maintained and upgraded to ensure riding a bicycle on them is safe and convenient. This lets bicyclists decide which road they want to ride.

What accommodations should be made for bicyclists depends on the type of road and traffic characteristics. Bicyclists can easily use low-volume residential streets because there are few motor vehicles and may not require any separation. This type of road is a shared space used by vehicles, bicyclists, and pedestrians. But for roads that are busy with a lot of fast-moving traffic, special features are necessary and greater separation is required to accommodate bicyclists on higher-volume, higher-speed arterials.

Bicyclists fall into one of three categories ranging from young children to the advanced bicyclist. In between are basic bicyclists who represent the average adult rider. Because of their abilities, advanced bicyclists are more easily accommodated on existing roads. Advanced cyclists generally can ride within the road’s right-of-way and under most traffic conditions. They are confident riding in traffic and do not feel in danger or perceive a safety hazard. This group of riders prefers the freedom to decide how to complete their bicycle trip, as well as the convenience and speed of using higher class roads. Picking a route is more a
function of where the cyclist is going and less dependent on road characteristics. Their trips also 
tend to be much longer than the **basic bicyclist**.

Because only about 5% of the bicycling public is considered advanced, special attention must be 
given to the needs of **basic bicyclists** and children. The design treatments that enhance both 
groups' experience is similar. Bicyclists in these groups are generally less confident of their ability 
to ride in traffic and feel unsafe riding on higher volume and higher speed roads. They prefer low 
volume, low speed roads or designated bicycle facilities that are separated from motor vehicles. 
A trip for a basic bicyclist tends to be between two and five miles. Children typically only ride in 
their neighborhood and tend not to venture beyond familiar areas. These riders are best served 
by neighborhood streets and designated bicycle facilities.

The design approach needs to reflect what type of rider the facility is designed for, the type of 
facility and what are needed to make the roads more friendly to bicyclists. The minimum 
operating space of a bicyclist is assumed to be about 40 inches and the minimum width for a 
bicycle facility is four feet. The vertical clearance from any overhead obstructions should be at 
least 100 inches. which is a little more than eight feet.

The need to implement specific design treatments depends on the characteristics of the adjacent 
roadway. A high volume of traffic and fast operating speeds mean cyclists face greater potential 
risk from passing motorists and create an uncomfortable feeling. Generally, the higher the traffic 
volume and speed, the greater need there is to implement more extensive design treatments to 
accommodate **basic bicyclists**. Children and young bicyclists should avoid these roads.

There are three types of bicycle facilities: shared roadway; bicycle lanes and shared-use paths. 
Shared roadway facilities and bicycle lanes are located on-the-road and share space with 
motorized vehicles or are provided an exclusive space along the edge of the road. Shared use 
paths are specialized, off-road facilities on a separate right-of-way that accommodate multiple 
users.

- **Shared Roadway Facilities**: These provide the minimum level of route designation and 
  separation from motorized vehicles. Bicyclists share the road with motorists and go in the 
  same direction of traffic. No special treatments are made at intersections or where there 
  is on-street parking. These facilities are either unmarked or signed with a standard bicycle 
  route sign along both sides of the road. Recently, it has become common to mark shared 
  roadways where there is insufficient shoulder width with a shared lane marking known 
  as a Sharrow. This marking helps bicyclists know where they should ride on the road and 
  alerts motorists of that cyclists may be using the road.

- **Bicycle Lanes**: A bike lane is a portion of the road specifically designated for cyclists that 
  is marked with specially designed stripes painted on the roadway and signs. They are
always one-way facilities and carry bicycles in the same direction as adjacent traffic lanes. On two-way roads, there are often bike lanes on both sides of the street. Bike lanes are more acceptable to basic cyclists because they provide a more predictable movement for bicycles and motorized vehicles and a greater degree of separation between the two. The minimum width of a bicycle lane is four feet, but if guard rails or curbing are present, the width needs to be at least five feet. Additional width is desirable in urban areas. Where on-street parking is designated, the bike lane should be located between the travel lane and the parking spaces. Parking is prohibited in a designated bicycle lane, so a clear designation for each use must be installed. At intersections, the striping and signage need to encourage positioning bicyclists in the proper lane whether to go straight, turn left or turn right.

- **Shared-use Path:** These facilities provide the most service for bicyclists and require special design considerations. They are called shared-use paths because other users include walkers, in-line skaters, people in wheelchairs, and people with small children in strollers. A shared use path is physically separated from the road and follows an independent right-of-way. Two-way flow of people using paths is provided and one-way sections are typically not allowed. Short one-way sections may be acceptable if they are clearly designated, strictly enforced, and limited to areas where it is necessary. These paths provide a safe place where novice riders and children are separated from motorized vehicles. But the mix and volume of users often creates a challenging environment with the potential for conflict. Because of this, the design of a shared-use path needs special attention. User rules also need to be established and enforced. Additionally, speed limits for cyclists may be needed to ensure that they are a good mix with walkers.

Sidewalks are not considered acceptable for use by most bicyclists and designating a sidewalk as a bicycle facility is not a satisfactory policy. Sidewalks are designed for pedestrians and cannot safely accommodate the higher speeds of bicycles. Mingling pedestrians and bicyclists can result in conflicts. For example, a sudden change in direction by a pedestrian could leave a cyclist with little time to react and pedestrians are sometimes uncertain where on-coming bicyclists are going. Additionally, bicyclists on sidewalks are not readily visible to motorists and when they enter the road-way right-of-way they will be approaching traffic from an unexpected direction. Fixed objects located within or nearby sidewalks like utility poles, signposts, and newspaper vending machine are hazardous for bicyclists. Designating bicycle use is acceptable only for short sections and in exceptional situations where no alternatives are feasible.

Despite these inherent conflicts, state law does not specifically prohibit bicyclists from riding on sidewalks. Instead, laws require that bicyclists yield to pedestrians on a sidewalk and emit an audible signal when overtaking them. But municipalities have the right to enact ordinances to
prohibit the operation of bicycles on sidewalks. Many communities have done so, but the restriction is rarely enforced.

The regional bicycle plan for the Naugatuck Valley planning will be developed as part of and incorporated into a comprehensive plan for active transportation. The plan will identify actions that would make cycling safer in the region. The suggestions fall into four categories:

- **Planning**: These actions consist of endorsing and adopting regulations, ordinances, and policies by member communities to enhance the opportunities for implementing bicycle and pedestrian projects. Specific actions include:
  - Update planning and zoning regulations to encourage the accommodation of bicyclists in new developments.
  - Create and adopt a vision and goals statement that supports bicycling and include in municipal Plans of Conservation and Development.
  - Adopt bicycle facility design guidelines.

- **Infrastructure**: Improve and enhance the physical infrastructure that cyclists use. This includes designated bicycle routes, bicycle lanes and installing signs and pavement markings that warn motorists to the presence of cyclists. Specific actions include:
  - Include bicycle elements, such as bicycle pavement markings, signs, widened shoulder width, and use of a smooth, compacted asphalt material for road surfaces in all road projects.
  - Designate roads that are less than 30-feet wide as “Shared Road” bicycle routes and mark them with sharrows and share-the-road signs.
  - Designate a network of bicycle routes to provide intra-town and inter-town connections. Those routes should use roads with shoulders that are at least four feet wide.
  - Install bicycle racks at strategic locations in the region, including commuter rail stations.
  - Implement a program for on-going maintenance and repair of bicycle facilities.

- **Education**: Take these actions to help inform everyone about the rules of the road for bicycling and the laws that motorists and bicyclists need to follow. Specific actions include:
  - Develop an information and education campaign to communicate the rules of the road and the importance of following all traffic laws.
  - Develop promotional campaigns and events that encourage cycling and teach other users how they can safely share roads with cyclists.
• **Enforcement:** Increased enforcement of traffic laws can encourage motorists to be aware of the street environment and pay attention to people traveling by bicycle. Enforcing traffic laws is a critical element of enhancing bicycle safety. Specific actions include:
  - Monitor speeds in areas that have been identified as the most severe and where critical problems occur. Effectively target driver behaviors that lead to collisions with cyclists.
  - Ensure proper design and construction of bicycle facilities.
  - Develop an information and education campaign to communicate the rules of the road and the importance of following all traffic laws.
6.3 MULTIUSE TRAIL SYSTEM

The Naugatuck Valley’s network of multi-use trails has become an important part of the area’s transportation network. Multiuse trails, also known as shared-use paths, are paved, or compacted off-road facilities that are separated from motor vehicle traffic and designed to accommodate pedestrians, bicyclists, joggers, skaters, and others. They should be accessible to users of all abilities where practicable. Multiuse trails are often viewed as recreational facilities, but with the right design and location, they act as non-motorized expressways for people who...
do not have or would rather not use a motor vehicle. Multiuse trails, in conjunction with a well-connected network of sidewalks and on-road bicycle routes, can provide safe corridors that link residential areas, commercial areas, mass transit and other destinations.

In the Naugatuck Valley planning region, a comprehensive plan for multi-use trails would create a continuous, connected route that lets non-motorized users travel between city and town centers and other destinations. In the center of the region, the Naugatuck River Greenway will serve as the north-south spine, with east-west connections to the Larkin State Bridle Trail, the Middlebury Greenway, the Steele Brook Greenway, the Shelton Riverwalk, and the Sue Grossman Trail. On the east side of the region, the Farmington Canal Heritage Trail traverses Cheshire north-to-south, and is close to connecting Northampton, Massachusetts, to New Haven, Connecticut. The goal is to connect trails, sidewalk networks, and on-road bicycle facilities so that pedestrians and bicyclists have full access to the region using safe, off-road paths.

**Naugatuck River Greenway Trail**

The Naugatuck River Greenway (NRG) Trail will follow the Naugatuck River for approximately 44 miles and link 11 municipalities. The trail will start in Torrington and follow the river south through Litchfield, Harwinton, Thomaston, Watertown, Waterbury, Naugatuck, Beacon Falls, Seymour, Ansonia, and Derby. The NRG will help reclaim the Naugatuck River for recreation, provide an alternate mode of transportation through the region, support tourism and economic development, and improve Valley residents’ quality of life. As of 2022, there are eight sections of NRG Trail open in Torrington, Watertown, Waterbury, Naugatuck, Beacon Falls, Seymour, Ansonia, and Derby. This is approximately 13% of the total planned length of the trail. More sections in various phases of design with plans for construction in the coming years.

The NRG Trail will help communities reclaim the river as a driver of the local economy by drawing tourists to the Valley. Sightseers, cyclists, people using micro-mobility devices, and other recreationalists will provide opportunities for local businesses. At the same time, the NRG Trail will offer area residents active transportation options close to home. Convenient access to the trail will encourage residents to be physically active and keep them connected with nature. Since many of the communities along the planned route are close to each other, the trail will provide a safe and convenient non-motorized alternative to a personal motor vehicle or public transit. These benefits are already evident on the open sections of the NRG, which has become a popular destination and meeting place as well as a popular means of transportation. These benefits will increase as more trail sections are built.

The CT Trail Census (https://cttrailcensus.uconn.edu/), a collaborative statewide volunteer data collection program that NVCOG is supporting, conducts counts of how many people use the NRG Trail. In 2021, the Census counted more than 200,000 trips in Derby near the Division Street trailhead, making it the busiest NRG section and the second busiest multiuse trail in the state.
Design and construction of the NRG Trail happens at the local level, but with oversight and guidance from the NRG Steering Committee (NRGSC). The NRGSC is a volunteer group with members from the eleven NRG host communities, along with regional, state, and federal representatives and stakeholders. The NVCOG hosts and administers the NRGSC.

Since much of the planning and construction is at the local level, the materials, feel and look of the trail may vary from town-to-town based on local needs and desires. Regardless of these differences, it is important to emphasize that the NRG is a single entity that will traverse 11 communities, and NVCOG is working with communities to implement trail standards during design and construction.

The completed trail will have a familiar and consistent system of signage and wayfinding, so visitors will know that they are on a section of the NRG no matter which town they are in. The NRGSC recognized that a well designed and implemented brand and signage program was critical to the NRG. With support and assistance from the NRGSC, NVCOG developed the “Naugatuck River Greenway Uniform Signage and Wayfinding Design Manual”, which includes templates for trail head, route designation, directional, and informational signs consistent with MUTCD standards and guidelines.
Active Construction Projects:

- Derby-Shelton Bridge Improvements (DERB-4): The project includes bicycle and pedestrian improvements and connects the NRG to the Shelton Riverwalk. Construction is underway and expected to continue through the 2023 construction season.
- Thomaston (THOM-4): This section of trail will connect Old Waterbury Road around the WPCA facility to a new pedestrian bridge over Branch Brook. Once design is complete, the project will be funded by the Local Transportation Capital Improvement Program (LOTCIP), a state funding program available to towns and cities.
- Torrington (Portion of TORR-3): The City will connect two open sections of trail along Scoville Street using local funds.
- Waterbury (WTBY-3): Phase II of the Waterbury Active Transportation and Economic Resurgence (WATER) Project includes a 2.3-mile extension of the NRG from the intersection of Eagle Street and South Main Street to West Main Street. This project is funded by a USDOT Rebuilding American Infrastructure with Sustainability and Equity (RAISE) grant.

In 2021, the NRGSC endorsed priorities for future construction. Regional NRG priorities are trail sections that have demonstrable local support, and

- connect two complete or soon to be complete sections of trail, or
- connect a complete or soon to be complete section of trail with an important destination or population center, or
- require little investment or effort to complete.

Regional Priorities:

- Torrington: TORR-2 (East Main Street/ Franklin to East Albert Street)
- Harwinton: LITC/HARW-3 (Campville Hill Road to Wildcat Hill Road)
- Watertown: WTTN-1 (Branch Brook Road to Frost Bridge Road)
- Naugatuck: NAUG-1 (Naugatuck River Access Park to Pulaski Bridge)
- Beacon Falls: BEAC-3 (Route 42 to Toby’s Pond)
- Seymour/ Beacon Falls: SEYM-1/BEAC-5 (Toby’s Pond to Bank Street)

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**Larkin State Bridle Trail**

The Larkin State Bridle Trail (LSBT) is a Connecticut State Park Trail that follows the historic route of the New York and New England Railroad for 10 miles from Naugatuck through Middlebury and Oxford to Southbury. It is a compact stone dust trail originally designated as a bridle path. While it remains popular with equestrians, many bicyclists, walkers, and joggers use it too. The CT Trail Census estimated 33,359 trips on the Larkin Trail in Oxford in 2021. As part of a LOTCIP-funded reconstruction of Hawley Road, which crosses the Larkin Trail in Oxford, improved parking and trail access is under construction. This will provide easier access to the trail for residents and visitors. At its terminus at Route 63 in Naugatuck, the LSBT is within a half-mile of Waterbury’s Phase 1 NRG Trail at Platts Mill Road. Connecting these two points is a regional priority.
Action:

1. Conduct a preliminary engineering study to identify the preferred alignment for a multi-use trail to connect the LSBT to the NRG Trail.

Middlebury Greenway Trail
The Middlebury Greenway follows the historic trolley bed that once connected Waterbury to Woodbury. Generally paralleling Route 64, the trail currently runs 4.5 miles from the intersection of Route 63 and Woodside Avenue near the Waterbury city line, west to the Woodbury town line near Lake Quassapaug. The trail is paved and 10 feet wide. It is popular with bicyclists, joggers, and walkers. The CT Trail Census recorded 72,066 trips on the Middlebury Greenway in 2021.

There are long-term plans to extend the Middlebury Greenway in both directions. To the west, the town of Woodbury recently purchased a decommissioned reservoir and land surrounding it that will be preserved as open space. The property is called the Woodbury Trolley Bed Preserve and has a substantial section of the old trolley bed that is passable as a trail. Woodbury and the NVCOG have discussed connecting downtown Woodbury through the Trolley Bed Preserve to the Middlebury Greenway. A preliminary routing feasibility study and high-level cost estimation have been completed. Completing a section of the corridor between the Preserve and the terminus of the Middlebury Greenway would be challenging because Route 64 has subsumed the trolley bed. Despite the challenges, both towns have expressed interest in making the connection.

At the east end of the Middlebury Greenway, there are conceptual plans to extend the trail along Route 63, providing access to Post University and the Hop Brook Lake Recreation Area. The extension would be within the state right-of-way of Route 63 and proposes a road diet on Route 63.
Action:

1. Conduct a preliminary engineering study to determine the feasibility of connecting the Woodbury Trolley Bed Preserve to the Middlebury Greenway and identify the preferred alignment.
2. Construct an extension of the Middlebury Greenway from its terminus at Woodside Avenue to the Hop Brook Lake Recreation Area, with a spur connection to Post University.

Oxford Route 67

Oxford does not have a traditionally walkable downtown. Route 67, the town's Main Street, does not have accommodations for pedestrians, and it has a high volume of fast-moving traffic. Because of this, the road is unsafe for bicyclists and pedestrians. To improve non-motorized access in the corridor, the Town of Oxford and NVCOG initiated the Route 67 Alternative Transportation Study, with the goal of connecting the Oxford municipal center to Seymour in the south, including the NRG Trail and Seymour train station, and to the Larkin Trail to the north through a series of sidewalks, multiuse trails, and other non-motorized and traffic calming accommodations. The Oxford Board of Selectmen approved the final study report in 2022. This will help the Town plan, prioritize, and fund future improvements. The final study report, including recommended routing and facility types, can be found on the NVCOG website at https://nvcogct.gov/project/current-projects/transportation-planning-studies/oxfordroute67/.

Bristol Trail Study

In 2022, the NVCOG, along with the Capital Region Council of Governments (CRCOG), City of Bristol, and Town of Southington, completed a study of the Connecticut Route 229 corridor, which travels north-south between Route 6 in Bristol and Interstate 84 in Southington. The study recommended traffic calming and safety enhancements, as well as the construction of a complete and continuous cycle track along the route. These recommendations will provide non-motorized access options to the schools, parks, shopping, and services along the corridor, and to ESPN, one of the region’s largest employers.

Aiming to build off the Route 229 Corridor Study, the City of Bristol and NVCOG have begun a study of routing options for a multi-use trail in Bristol. The goal is to propose a route that provides a safe, continuous connection between Rockwell Park in the west to downtown Bristol, continuing east to Route 229. In the future, NVCOG will seek additional funding to design a route from Route 229 to the Farmington Canal Heritage Trail in Plainville.

Action:

1. Identify funding for final design and construction of the Route 229 project, focused on pedestrian improvements and a multi-use side path.
2. Finalize routing and preliminary concepts for a downtown multi-use trail to connect Rockwell Park, the downtown, and the Route 229 path.
3. Initiate study for a route from Route 229 east to the Farmington Canal Heritage Trail in Plainville.

**Steele Brook Greenway Trail**

The Steele Brook Greenway (SBG) Trail is a 4.5-mile trail in Watertown, mostly following an old rail bed that once carried freight and passengers to Watertown from Waterbury. In 2021, Watertown received federal funding under the Transportation Alternatives Set Aside Program to connect two existing sections of trail and construct a new pedestrian bridge over Steele Brook near French Street. The project has not started yet. Long term plans call for the trail to continue into downtown Oakville to the south and follow the rail bed into Waterbury where it could connect to the NRG Trail. The town is also working to connect the SBG trail to the recently completed NRG Trail section at the new CT Transit bus maintenance facility via sidewalks and on-road accommodations on Echo Lake Road.

**Action:**

1. Complete sections of the Steele Brook Greenway Trail and connect the SBG to the NRG Trail.

**Shelton River Walk**

The Shelton River Walk is a paved trail along the Housatonic River with two open sections, one adjacent to Veterans Memorial Park and another behind the residential buildings on Canal Street. There are plans to connect the two sections and expand the trail to the north as new development occurs on the river side of Canal Street. The renovation of the Derby-Shelton Bridge will create a direct connection to the Shelton River Walk and connect downtown Shelton to downtown Derby. Additional efforts by the City to establish a park at the historic canal lock site will provide a terminus to the trail approximately 1 mile north of the Derby-Shelton Bridge. This facility, along with proposed growth within Downtown Shelton, will enhance the need for a direct and safe connection between the Shelton River Walk and the Derby/Shelton Train Station.

**Action:**

1. Complete connection between Shelton River Walk and Derby Greenway, providing access to the Derby/Shelton Train Station.
2. Complete improvements to Canal Street and park around the remaining lock at the end of the canal system.

**Farmington Canal Heritage Trail**

The Farmington Canal Heritage Trail (FCHT) is an 84-mile multiuse trail from New Haven, Connecticut, to Northampton, Massachusetts, that follows the route of the historic Farmington Canal and the Canal Railroad. The FCHT is part of the East Coast Greenway (ECG), a bicycle and pedestrian route that stretches from Maine to Florida. As of 2019, the 7.1-mile section of trail in Cheshire was complete. Cheshire is working to improve pedestrian and bicycle access to the trail.
from residential and commercial areas, especially around the Jarvis Street trailhead. There are plans to connect the FCHT in Cheshire to the Quinnipiac River Gorge Trail in Meriden and potentially to the Airline Trail via Middletown. Coordination and discussions with the Lower Connecticut River Council of Governments (RiverCOG) about these opportunities are underway.

Action:

1. Implement pedestrian and bicyclist access and safety enhancements along the FCHT.
2. Identify preferred routes to connect the FCHT to the NRG.

The Sue Grossman Still River Greenway Trail
The Sue Grossman Trail is not in the Naugatuck Valley planning region but plans for it would enhance the trail network in the area. There are plans to connect the Sue Grossman Trail to the NRG trail in Torrington, and it will eventually connect to the village of Winsted in Winchester, which would extend the NRG’s reach. About three miles of the paved trail are complete between Harris Drive and Lanson Drive in Torrington. The City has funding to design the connections into Torrington and construct the already designed section into Winsted. This extension will provide additional natural resource and recreation connections to residents of the Naugatuck Valley like Highland Lake in Winchester, which is a popular destination in the summer.
7.0 FREIGHT AND GOODS MOVEMENT

In an increasingly interconnected world, the movement of freight into, out of, and through the region is a critical component for economic vitality. Historically a region developed around the strength of freight rail, the shift in the region’s economy and physical development have followed national patterns and now a large majority of freight is shipped via truck over limited access expressways. To support this movement and ensure economic growth is not hindered by freight movements, NVision50 identifies and aims to address issues with capacity, reliability, and ensure that a variety of modes is available for shippers. This includes the region’s highway network, rail network, pipelines, and air and seaports.

7.1 TRUCK BORNE FREIGHT

EXISTING CONDITIONS

The vast majority of freight in Connecticut moves via trucks, with much of that traffic happening on the state’s limited access expressway network. The rise of trucking to move freight since the early 20th century has brought with it both benefits, like the great expansion of markets beyond the traditional rail network, as well as consequences like environmental impacts and safety concerns on the region’s roads. NVision50 takes into consideration the importance of trucking to the region’s economy, aiming to improve parking and rest facilities for drivers while also ensuring that travel times are reliable.

FREIGHT VOLUME

Freight enters, exits, and passes through Connecticut primarily on the state’s highway network. According to the CTDOT’s 2022 Freight Plan, trucks carry 91% of the tonnage and 89% of the value of freight moving throughout the state (2019).

Connecticut serves as a bridge state for freight passing through the Northeast Mega-Region, accommodating the movement of freight from the New York metropolitan area and Mid-Atlantic states into greater New England. As a result, less than half of the State’s truck freight traffic, by weight and value, originates in or is destined to Connecticut.

The principal freight corridor within the Naugatuck Valley region is I-84. I-84 is an important corridor not only to local shippers but to shippers across New England and New York. The following graphics excerpted from the Statewide Freight Plan show current highway freight density in tons. This map shows the critical importance of I-84 as an east-west alternative to the highly congested I-95. While I-91 and I-84 service statewide north-south freight traffic, Route 8 is the regional north-south freight corridor.
Map 7.1 Highway freight density (Tons, prepared by CDM Smith, Based on TRANSEARCH® data for 2019)
Mapping truck routes utilizing CTDOT truck average daily traffic data it becomes clear that Interstate 84 is the primary route for the majority of freight within the region, with Route 8 serving as the secondary route and the network of Arterials and state numbered roads carrying additional traffic.
To illustrate regional freight demand, the following map excludes the Interstate System. In this map, Route 8 stands out as the trunk for freight moving north and south throughout the Naugatuck Valley, from Derby to Thomaston. Route 34, Route 72, and US Route 6 appear as important branches, collecting and dispersing local traffic. In Cheshire, Route 10, Route 68, and Route 70 also emerge as important freight feeders, with Route 10 feeding to I-691. In Bristol, US Route 6, Route 72, and Route 229 can be seen as primary intermunicipal freight connectors. Route 63 and Route 69 both provide important local freight connections within the region.
TRENDS AND DEFICIENCIES

Truck freight volume is forecast to grow substantially over the next 20 years. The following charts show annual freight tonnage in Connecticut for 2019 and projected out to 2040.

Figure 7.1 Total Connecticut Freight Tonnage, 2019 (in Millions, prepared by CDM Smith, Based on TRANSEARCH® data for 2019)

Figure 7.2 Total Connecticut Freight Tonnage, 2040 (in Millions, prepared by CDM Smith, Based on TRANSEARCH® data for 2019)
The state freight plan estimated the change in freight density by route by 2040, using 2019 as a baseline. These projections are illustrated in the following map. The analysis indicates that I-84, and to a lesser extent, I-691 will continue to absorb significant freight traffic in the coming decades.

Map 7.4 Change in Freight Density, 2019 to 2040 (Tons, prepared by CDM Smith, based on TRANSEARCH® data for 2019 and 2040)

Route 8 is not currently included in the Critical Urban/Rural Freight Network. However, ongoing maintenance and improvements to deficient geometry and aging bridges are needed to accommodate projected growth in freight volume along Route 8. Including Route 8 in the NHFN would allow access to federal freight funding for roadway improvements.

LAND USE

Additionally, the junction of I-84 and Route 8 is at the geographic center of the Naugatuck Valley planning region. The interchange between the two expressways provides access for the trucking industry to points through the region, state and larger region of New England and the
entire northeastern United States. Demand for new distribution centers, locations where truckloads of goods are hauled into the region and broken down into smaller loads for further distribution or delivery, is on the rise. Some areas in the region, including parts of Cheshire south of I-691, have used their geographic proximity to develop distribution centers to deliver goods by truck for local retail. Also, the number of these facilities is expected to increase as demand for home delivery continues to rise. Because these facilities are major local freight generators, it is necessary for the region to work closely with municipalities to ensure economic development is supported by regional infrastructure planning. The following map shows the locations of these major freight generators within the region.
RELIABILITY

Regional freight reliability is a priority for freight dependent enterprises. Costs increase as shippers are required to run additional or partially loaded trucks. When enterprises cannot rely on just-in-time shipping, they must carry the additional inventory needed to maintain productivity. As a result, reliability directly impacts how enterprises within the region manage their supply chain and compete in the market. For these reasons, federal rules have identified freight reliability as a national performance measure that all states and MPOs must monitor and target. With recent supply chain issues underscored during the COVID-19 pandemic, freight reliability is more important than ever.

This freight specific reliability measure considers factors that are unique to the trucking industry. Some of these unique characteristics include:

- use of the system during all hours of the day;
- high percentage of travel in off-peak periods;
- need for shippers and receivers to factor in more ‘buffer’ time to their logistics planning for on-time arrivals. [23 CFR 490.607].

The freight specific reliability measure is the Truck Travel Time Reliability (TTTR) index. To calculate this ratio, the 95th percentile travel time is divided by the 50th percentile travel time for each road segment. The highest value from five statutorily defined time periods (AM, mid-day, PM, overnight, and weekends) is then averaged for all road segments on the Interstate system. The TTTR index only applies to roads in the Interstate System.

The TTTR is a measure of reliability, not congestion. Therefore, segments of the highway that are regularly and predictably congested will not have a high travel time reliability ratio. Rather, those segments of the highway where delays are unpredictable and severe are scored highest. This performance measure prioritizes reliability over congestion and was developed in response to stakeholder outreach with the freight industry which deemed predictability most important factor for scheduling. For the next two and four years, the TTTR targets for the region are 1.95 and 2.02 respectively. These targets are matching the targets that CTDOT has.

TRENDS AND DEFICIENCIES

The TTTR index shows irregular truck congestion is expected to increase in the coming years. As a result, the reliability of freight movement through the state and region is expected to decrease. Reliability is best addressed by changing how roads are managed and operated, rather than by expanding the system. Increasingly, highway management involves data, communications, and technologies that help system managers optimize traffic flow, and detect and respond to situations as they arise.
INFRASTRUCTURE CONDITION

The state of region’s highways is perhaps the most visible element of the freight network. Poor highway conditions increase wear and operating costs on vehicles, increase congestion by reducing highway speeds, and reduce safety. In more extreme cases, deteriorated roadways or bridges can lead to road closures or weight restrictions. It is therefore of great importance to the freight industry that the highway network remains in a state of good repair.

Additionally, the NVCOG catalogues height and weight restricted bridges.

Map 7.6 Freight restrictive bridges within the NVCOG region, Data source: CTDOT
TRENDS & DEFICIENCIES
The indices for both bridge condition and pavement condition are expected to improve statewide during the next four years with performance targets to improve the State of Good Repair of Connecticut’s roadways. This trend holds true for both the Interstate System and the non-Interstate NHS.

SAFETY
The NVCOG has adopted a regional approach to highway safety. The NVCOG follows a data driven planning process to first profile crashes throughout the region, assess risk, and prioritize location specific actions to maximize limited fiscal resources available for capital improvements. The NVCOG uses regional crash data from the UCONN Crash Repository. This is a powerful dataset that can be used to highlight high risk areas within the region.

For heavy duty trucks, that is vehicles with a maximum weight limit greater than 26,000 pounds, the following safety measures are used to monitor safety performance:

- Total number of crashes involving heavy duty trucks
- Crashes involving fatalities involving heavy duty trucks
- Crashes involving injuries involving heavy duty trucks
- Number of non-motorized fatalities and non-motorized serious injuries involving heavy duty trucks

<table>
<thead>
<tr>
<th>Year</th>
<th>Fatal Injury</th>
<th>No Apparent Injury</th>
<th>Possible Injury</th>
<th>Minor Injury</th>
<th>Serious Injuries</th>
<th>Bike and Ped Serious Injury/Fatality</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>1</td>
<td>452</td>
<td>55</td>
<td>40</td>
<td>1</td>
<td>1</td>
<td>549</td>
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<tr>
<td>2020</td>
<td>0</td>
<td>367</td>
<td>37</td>
<td>29</td>
<td>7</td>
<td>0</td>
<td>440</td>
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<tr>
<td>2021</td>
<td>1</td>
<td>497</td>
<td>27</td>
<td>30</td>
<td>4</td>
<td>0</td>
<td>559</td>
</tr>
</tbody>
</table>

Table 7.1 Crashes involving heavy duty trucks. Source: Connecticut Crash Data Repository
The following heat map shows freight related crashes and visualizes high hazard areas.
Nationally, fatal crashes involving heavy duty trucks have been on the rise since 2009. Within the state, fatalities and fatality rates are expected to hold constant or increase within the near future. Trucks are increasingly being fitted with new technologies to reduce reaction time and remove blind spots.

**TRUCK-BORNE FREIGHT ACTIONS**

- Use data driven process to prioritize improvements where demand is strongest.
- Implement ITS infrastructure.
- Designate Route 8 as a critical urban and rural freight corridor.
- Explore emerging technologies.
- Endorse the following FHWA operational strategies to improve reliability:
  - **Incident Management** – Identifying incidents more quickly, improving response times, and managing incident scenes more effectively;
  - **Work Zone Management** – Reducing the amount of time work zones need to be used and moving traffic more effectively through work zones, particularly at peak times;
  - **Road Weather Management** – Prediction of weather events (such as rain, snow, ice, and fog) in specific areas and on specific roadways, allowing for more effective road surface treatment;
  - **Planned Special Events Traffic Management** – Pre-event planning and coordination and traffic control plans;
  - **Freeway, Arterial, and Corridor Management** – Advanced computerized control of traffic signals, ramp meters, and lane usage (lanes that can be reversible, truck-restricted, or exclusively for high occupancy vehicles);
  - **Traveler Information** – Providing travelers with real-time information on roadway conditions, where congestion has formed, how bad it is, and advice on alternative routes; and
  - **Value Pricing Strategies** – Proactively managing demand and available highway capacity by dynamically adjusting the toll paid by users.
- Continue to prioritize the maintenance of the existing network at a state of good repair.
- Limit heavy duty vehicle speeds. The vulnerability of occupants in passenger vehicles involved in crashes with heavy duty vehicles is a large contributor to fatalities. Reducing the kinetic energy of the trucks with stricter limits on speeds would save lives.
- Pursue safe roadway designs on freight routes to reduce risk of front-to-front crashes.
- Enforce seatbelt regulations.
- Connecticut should continue to develop and implement pilot programs to test connected and autonomous vehicles.
7.2 RAIL BORNE FREIGHT

EXISTING CONDITIONS

Rail is among the most efficient modes to move goods around the United States. Over the last two decades, due to improved training, technology, and an updated fleet, efficiency has improved 61%. Nationwide, the fuel efficiency for a ton of grain moved by rail, adjusted for circuity, is on average between 3.3 and 4.4 times more fuel efficient than the movement of the same bulk materials by five-axle truck. Greater fuel efficiency translates into fewer greenhouse gas emissions. The CNVMPO is required to demonstrate that its plans, program, and projects contribute to the attainment of national air quality standards and do not have adverse impacts on regional air quality. Shifting freight movement from heavy trucks to rail offers potential advantages towards reducing regulated and greenhouse gas emissions and contributing to achieving air quality goals. Rail is best suited for commodities that are bulky, heavy, and not time sensitive. Given this, the State’s primary imports via rail include chemicals, pulp and paper, lumber and wood, sand, and iron and steel and primary rail exports include waste, scrap, stone, gravel, and sand.

The benefits related to increased rail freight indicate the increased movement of freight by rail should be prioritized where possible. However, there are some basic pragmatic issues to be considered, such as rail access, that limit a more widespread shift. The 2013 Central Connecticut Rail Study identified the following barriers that inhibit rail-borne freight statewide.

- Constrained Hudson River rail crossings make through shipping of freight west of Connecticut challenging;
- Overhead clearances below 22ft 8in limits the size of freight cars that can be used, including double stacked containers;
- Many freight railroads in Connecticut operate at low speeds, between 10 and 25 MPH, due to low rail weight restrictions and age;
- Car weight restrictions of below 286,000-pound axle loading on many lines do not meet current industry standards. These restrictions limit the amount of commodities carried per car and hurts rail’s economic advantage;
- Freight railroads are required to pay track fees for operating over Amtrak rights-of-way;
- The strong competitive position of the trucking industry due to the short distances involved in movement into and through the state; and
- The state increasingly is oriented to business and service activities, which do not generate large volumes of freight suitable for movement by rail.

However, despite these limitations and disadvantages, within the Naugatuck Valley, past investment in the rail network offers a great opportunity for industry. The following map shows the rail, highway and pipeline network for the region, offering opportunities for access for most
regional municipalities. While, the region has good rail connectivity, each line is maintained to a different standard and has a variety of restrictions. The following is a brief description of the current operating capacity on the major rail lines that pass through the region.

Map 7.8 Railroad ownership map around NVCOG region
As stated, CSX, the State’s sole Class I Carrier, does not operate within the planning area, but it remains locally important as the New Haven Main Line (NHML) intersects the Waterbury Branch Line (WBL) in Milford, giving the region access to this freight asset. In 2022, CSX finalized the acquisition of PanAm Southern, who operated on the Central Connecticut Line. A new shortline was chartered to operate on this territory, Berkshire and Eastern, with CSX as one of the stakeholders.

The WBL is the Region’s most active rail line with Metro North Railroad operating commuter services throughout the day. This 27.1-mile rail line connects the NHML in Milford to Waterbury. Work has been completed which added four passing sidings, signalization, and positive train control, which allows multiple trains to operate on the line at one time. The track is rated to FRA Class 3 standards and has clearance for Plate F. Currently it carries heavy commuter traffic. Berkshire and Eastern has trackage rights from the junction of the Maybrook Line north to the split between the Central CT line and the Torrington Line in Waterbury.

North of the Waterbury Line, the Naugatuck Railroad operates freight services as well as passenger excursion service. As one of the largest originators of freight cars within the region, the Naugatuck Railroad serves as a key stakeholder within the NVCOG region for freight related topics and several of the projects within NVision50 were developed based on feedback from their staff. The line between Waterbury and Torrington, sometimes referred to as the Torrington Line, is a 19.5-mile segment that can accommodate 263,000-pound axle loading and
has a clearance for Plate C. Currently rated as FRA Class 2, freight movements along the line are limited to 25 mph. Currently, the Naugatuck Railroad is hauling over 100,000 tons of freight a year and they are actively pursuing additional customers within the Torrington area.

In Derby, the WBL intersects the Maybrook Line, operated by the Housatonic Railroad Company (HRRC). The Maybrook Line, formerly a critical connection between the New Haven Railroad’s Cedar Hill Yard in New Haven and Maybrook Yard in Maybrook, New York, currently connects from Derby west to Danbury, where the rail line turns north to Pittsfield, MA. 2014 data shows heavy utilization of this line, though today no customers exist within the NVCOG region. An ongoing concern about a Downtown Shelton development within the railroad’s right of way, potentially obstructing the movement of freight cars, has temporarily stopped the movement of freight over the Housatonic river to the wye with the WBL. Reactivation of the 33.5 mile Maybrook line is identified as a priority within the CTDOT’s 2022 freight plan.

Berkshire and Eastern operates on the Central CT Line (Terryville secondary, New Britain Secondary, and the Berlin Secondary), connecting Waterbury east to Plymouth, Bristol, and the Plainfield Yard before connecting to the New Haven-Hartford-Springfield line in Berlin. The Central CT line is currently operating regular freight service and growing its market. The FRA currently rates the Central CT line as a class 2 track, with speeds restricted to 25 mph. However, due to track conditions in certain locations, much of the line functions as a class 1 track with speeds limited to 10 mph. Rail axle loading is limited to 263,000 pounds. Clearance is limited to 17 ft (Plate F). In the 2016 Central CT Railroad Study, CTDOT recommends improving this rail line to meet FRA track class 3 standards, allowing freight to travel at up to 40 mph. The study estimates the cost of these upgrades to be $170 million.

**TRENDS AND DEFICIENCIES**

Rail tonnage is forecast to increase from 5.6 million tons in 2019 to 8.6 million tons in 2040, an increase of 30 percent (1.3 percent annually). Rail freight growth is projected to occur on the rail-equivalent corridors of the most heavily traveled truck routes, generally following I-95 and I-91. In percentage terms, the largest growth in rail traffic is projected for the northeastern portion of the state.
While rail will see greater traffic in future years it still remains a less congested alternative to the highway network. The rail network will need increased attention and maintenance if it is to remain a viable freight alternative. Currently speeds are highly restricted on the Central CT Line. The Maybrook line is not active. The Thomaston Branch line is mostly inactive except for a tourist train run out of Thomaston. The prioritization of freight reliant land uses along the rail lines might serve as an effective strategy to revitalize these assets and encourage private investment in rail line maintenance. Shifting modal choice from the highway to the rail will help preserve the system as a whole and postpone expensive highway investments that will be needed to handle expected freight growth.

MULTIMODAL FACILITIES AND INLAND PORTS
The NVCOG seeks to work effectively with regional municipalities and CTDOT to maximize the efficiency and productivity of existing infrastructure. Given the uncertainty and variability of highway funding for capital improvements, the NVCOG prioritizes maintenance and works to promote projects that can improved the complementary nature of existing assets. Improving
the ease of choice among the regions freight modes offers the region benefits that are not available in many parts of the country. Intermodal transfer between rail, pipeline, and truck offers opportunities to reduce highway volumes while improving reliability.

In Naugatuck, an inland port and intermodal transportation hub is being proposed for the mostly-vacant 86.5-acre parcel of land along Elm Street, a brownfield site located between the Waterbury Line and Route 8. The port would consist of warehousing and transloading facilities, allowing consumer goods to be shipped via rail into Naugatuck, stored until ready for distribution, then loaded on to trucks for last-mile delivery. This project is envisioned to reduce costs for shippers while reducing the burden on the regional highway network, benefitting consumers and shippers alike. Serving as a critical site within the Northeast Mega-Region with easy distribution to the New York Metro area, this project would bring economic benefits to the region as well as support NVision50’s goals of mode shift and environmental protection.

State departments are collaborating on the project to ensure the environmental remediation to fill and cap the property to the east of the train tracks at the site of the port can be completed and fund are available to build a needed railroad spur to allow trains to pull off the main line and unload their cargo.

Indeed, the CTDOT 2012 Connecticut State Rail Plan recognizes the importance of intermodal facilities and calls for the revitalization of intermodal facilities and inland ports to help remove long-haul trucks from the road as well as increase shipping speed. There is potential to improve the maritime to rail connections in Connecticut’s three major ports, reducing the need for trucks to move freight.

A similarly critical project suggested by the Naugatuck Railroad is a Waterbury freight yard to facilitate interchanges of cars with the Berkshire & Eastern. The current process is inefficient and hampers the railroad’s ability to expand their customer base. Existing space at the Waterbury Train Station, formerly used as a railyard, could serve this purpose, as could land north of the current station. Although not funded within this plan, this project remains a regional priority and funding opportunities will be sought for this improvement in conjunction with the railroads and CTDOT as the owner of the rail.

**ACTIONS**

NVision50 aims to support the continued growth of rail freight throughout the region through a series of funded and unfunded priority projects.

- Increase capacity of Amtrak-owned rail bridge over the Connecticut River (Windsor Locks) to accommodate a 286,000 lbs standard car size
- Improve Central CT Railroad to FRA Track Class 3
- Improve Maybrook Line to FRA Track Class 2
• Support the ongoing development of intermodal freight facilities within the region
• Incentivize placing freight intensive land uses adjacent to the region’s rail lines
• Construct freight yard at Waterbury to facilitate safer and easier transfer between railroads
7.3 PIPELINE

EXISTING CONDITIONS
Pipeline transmission is an efficient method to ship fuels and can decrease the number of delivery trucks needed on the highway system. These large transmission pipelines for natural gas and petroleum products can be compared to the nation's interstate highway system. They move large amounts of fuel thousands of miles from the producing regions to local distribution companies. There are many interconnections with other pipelines and other utility systems, which offer system operators a great deal of flexibility in moving gas. The top priority listed in the State of CTDOT freight plan is to incentivize fuel delivery companies to utilize the pipeline infrastructure to its fullest capacity.

Four companies operate pipelines in or near the Naugatuck Valley region. The Buckeye Pipeline Company operates an approximately 100-mile refined petroleum fuel pipeline that transports jet fuel from the Port of New Haven through Middletown and Hartford to Bradley International Airport and Westover Air Force Base, just north of Springfield, Massachusetts. The Buckeye transmission pipeline also carries other petroleum products to a pipeline terminal in Wethersfield.

The Iroquois Gas Corp natural gas pipeline traverses the Naugatuck Valley region and interconnects with the Tennessee Gas Pipeline Company (Kinder Morgan, Inc.) in Shelton. The Tennessee Gas Pipeline Company’s natural gas transmission pipeline also connects in Shelton, and pipeline owned by Algonquin Gas Transmission LLC (Spectra Energy Partners) connects in Cheshire. The Algonquin Gas Transmission Company has several transmission pipelines traversing the region: one crosses east to west through Southbury, Oxford, Middlebury, Naugatuck, Waterbury, Prospect, and connects to the another in Cheshire that runs north to south. Many of the pipelines in Connecticut are looped, that is there are two or more lines running parallel to each other in the same right of way. This provides maximum capacity during periods of peak demand.

The U.S. Energy Information Administration publishes the current capacity rates for the four major pipelines for transmitting natural gas in the state. The following table displays the entity managing the natural gas pipeline transmission, county of origin, county of destination, and the capacity of each transmission pipeline in 2020.
<table>
<thead>
<tr>
<th>Pipeline</th>
<th>County From</th>
<th>County To</th>
<th>Capacity (MMcf/d)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Algonquin Gas Trans. Co.</td>
<td>Fairfield, CT</td>
<td>Putnam, NY</td>
<td>275</td>
</tr>
<tr>
<td>Algonquin Gas Trans. Co.</td>
<td>Windham, CT</td>
<td>Providence, RI</td>
<td>1,142</td>
</tr>
<tr>
<td>Iroquois Pipeline Corp</td>
<td>New Haven, CT</td>
<td>Suffolk, NY</td>
<td>620</td>
</tr>
<tr>
<td>Tennessee Gas Pipeline Co.</td>
<td>Hartford, CT</td>
<td>Hampden, MA</td>
<td>80</td>
</tr>
</tbody>
</table>

*MMcf/d = million cubic feet per day*

**TRENDS AND DEFICIENCIES**

While pipeline provides benefits for freight movement and has enjoy growing demand in the last decade, as a freight mode it has also faced resistance from communities in the Northeast.

![Figure 7.3 Natural Gas consumption within CT](image)

Connecticut has approximately 590 miles of transmission pipelines currently in operation within the state. Some projects to expand capacity have recently been completed or are under development in or near the region. The Algonquin Incremental Market expansion project, which added thirty-seven miles and 342 million cubic feet per day (MMcf/d) of capacity, was completed in 2016; the Connecticut Expansion Project by the Tennessee Pipeline Company, which added sixteen miles and 72 MMcf/d of capacity, was completed in 2017; Algonquin Gas...
Transmission LLC is constructing the Atlantic Bridge Project. The second phase was completed in January 2021.

Additionally, in June 2018, Competitive Power Ventures, in conjunction with General Electric, began operations of CPV Towantic Energy Center, a natural gas-fired electric generating facility, in Oxford and is supplying power to more than 800,000 homes. This project clearly benefits from its location along the Algonquin Gas Transmission Pipeline and the Eversource electricity transmission lines and illustrates the importance of pipeline to the freight network.

Ongoing planning includes the Access Northeast, with the project stakeholders Enbridge Inc., Eversource Energy, and National Grid. This natural gas pipeline will have a peak capacity up to 900,000 dekatherms (approximately 900 MMcf) per day. This project was put on indefinite hold in 2017 after significant public opposition.

**ACTIONS**

- Leverage the existing pipeline network to reduce the vehicle miles traveled by heavy trailer trucks on the highway system
- Where feasible, encourage land use to support multi-modal facilities along exiting pipeline.
7.4 SHIPPING AND AIR FREIGHT

Shipping and air freight have important effects on the regional economy. However, no facilities currently lie within the limits of the planning region. The region is landlocked and while Waterbury-Oxford airport is an important piece of the local economy, the limited size of its runway will not accommodate the needs of bigger, heavier freight airplanes. For more information about freight planning especially how it affects the states ports and airports, please refer to the statewide freight plan.
8.0 AVIATION

The NVCOG region hosts one general aviation (GA) airport, five small aircraft facilities, and six Federal Airport Administration (FAA) registered heliports. The GA Airport and Heliports are managed by the Connecticut Airport Authority (CAA). The region’s publicly owned and operated GA service level airport is the Waterbury-Oxford Airport (OXC) located at the border of Oxford and Middlebury. The MTP will consider only general aviation airports.

Map 8.1 Locations of Airports and Heliports within the NVCOG Region
8.1 EXISTING CONDITIONS

General Aviation Airports

OXC primarily services corporate, business, and recreational flight operations, and has no scheduled commercial airline service. The Federal Aviation Administration (FAA) has categorized OXC as a “national asset” based on existing aviation activity such as the number and types of based aircraft. The “national asset” group includes general aviation airports which serve national and global markets. In 2019, OXC handled an average of 43 flights a day, approximately 15,700 operations a year, while in 2020, OXC handled an average of 44 flights a day, approximately 16,200 operations a year. Compared to the previous transportation plan, the number of operations has dropped significantly from 43,000 operations in 2017, a 63% decrease. Situated seven miles southwest of downtown Waterbury, it is accessible from Route 188 and I-84. The airport offers facilities for corporate, freight, and recreational flights. It is owned and operated by the Connecticut Airport Authority (CAA) and has provided general aviation services since its opening in 1971. It occupies 424 acres within a 3,000-acre zone of industrial land. The airport’s runway is 5,800 feet long by 100 feet wide. In 2021, there were 3 helicopters and 154 fixed-wing aircraft based at the Waterbury-Oxford Airport, of which 32 are medium and large corporate jets, 11 are multi-engine, and 111 are single-engine aircraft.

As the Fixed Base Operator (FBO), Atlantic Aviation offers servicing and maintenance as well as charter passenger service and air freight. Tradewind Aviation LLC, Clay Lacy Aviation, and Richmor Aviation offer charter passenger service. Atlantic Aviation and Clay Lacy provides medium and small jet servicing. Atlantic Aviation, Interstate Aviation, and Richmor Aviation provide flight school training. Executive Aircraft Interiors, Inc., offers complete refurbishment of single engine to large aircraft cabins.

An air traffic control tower was put into operation in 2001. The State of Connecticut has implemented various infrastructure improvements such as additional taxiways, gas mains, electrical service, and a sewer system. A rear access road, entrance improvements including a gateway, and additional signage were completed in 2018. The updated airport master plan includes several improvements over the next 20 years. These improvements include extending taxiways, constructing a heliport, and installation of new runway lights. Additional improvements if funding allows include additional hangars, a new administration building, a service road around the airport’s perimeter, and additional jet fuel storage facilities.

According to the CAA, the airport contributes 1000 jobs to the local economy, as well as $182.4 million in economic contributions and $10.05 million in state tax revenue. In 2013 the
Waterbury-Oxford Development Zone was designated by the state of Connecticut. Companies that move into the Development Zone may be eligible for property tax abatements and state corporation business tax credits. In 2014, Autonomy Technology Inc. (ATI) moved in within the development zone, contributing 20 full time jobs to the region within the first couple of years of operation. In July of 2022, a U.S. Customs and Border Protection office opened at the airport. This allows the airport to accept charter flights from outside the country. Hangers for charter flights are in short supply with other nearby airport at capacity. This new asset will continue to foster new growth for the Waterbury Oxford Airport.

Currently, Clay Lacy Aviation is expanding the Airport’s capabilities in two construction phases. The first phase is a $40 million expansion project adding 40,000 square foot hangar space and 5,000 square feet of office space in three phases. The first phase is expected to be open before the winter of 2023, the second phase in middle of 2024, and the third phase will be ready by the end of 2024. This project will create over 200 jobs for the airport.
Heliports

Heliports are managed by the Connecticut Airport Authority; however, takings of property are under the jurisdiction of the Commissioner of Transportation (CGS §13b-39). There are currently six (6) operational FAA registered heliports in the NVCOG region (see table below for details). This MTP will not include or consider Heliport projects.

<table>
<thead>
<tr>
<th>Heliport name</th>
<th>Location</th>
<th>Type</th>
<th>Operational?</th>
<th># of Runways</th>
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</thead>
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<tr>
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<td>Bristol, CT</td>
<td>Heliport</td>
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<td>Heliport</td>
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</tr>
<tr>
<td>Ultimate Heliport</td>
<td>Bristol, CT</td>
<td>Heliport</td>
<td>Operational</td>
<td>1</td>
</tr>
<tr>
<td>St Mary's Heliport</td>
<td>Waterbury, CT</td>
<td>Heliport</td>
<td>Operational</td>
<td>1</td>
</tr>
<tr>
<td>Rondo Heliport</td>
<td>Naugatuck, CT</td>
<td>Heliport</td>
<td>Operational</td>
<td>1</td>
</tr>
<tr>
<td>Miry Dam Heliport</td>
<td>Middlebury, CT</td>
<td>Heliport</td>
<td>Operational</td>
<td>1</td>
</tr>
<tr>
<td>Itt Heliport</td>
<td>Shelton, CT</td>
<td>Heliport</td>
<td>Operational</td>
<td>1</td>
</tr>
</tbody>
</table>

Table 8.1 Heliports within NVCOG Source: http://www.airnav.com/airports/us/ct?type=H&use=R
8.2 TRENDS & FORECASTS

As per the Connecticut Statewide Airport System Plan (CSASP) (2016), between the years 2006 and 2016, the following factors affected demand for air carriers and general aviation transportation services at airports within Connecticut:

- Economic conditions, employment/unemployment, and income/debt levels
- Changes in population
- Changes in air service patterns due to consolidation
- Aviation fuel prices
- Changes in airline and general aviation fleets
- Competing services in nearby states
- Fares and the cost of inputs
- Corporate profits

Between 2003 and 2018, a series of one-time events (terrorism, recessions, fuel spikes, and industry consolidation) have depressed the demand for aviation nationally and in CT. Despite predictions of growth, the actual number of aircraft and operations out of the airport were significantly lower. Predictions for 2018 anticipated 280 based aircraft and 81,707 operations. However, there were only 163 based aircraft and 34,437 operations. Despite this, the airport is anticipating growth over the next 10 years, with an average of 2 new operations per day until 2032.

Other nearby airports and their long term decisions also impact OXC. Tweed Airport located in New Haven is expected to get significant upgrades within the next couple of years. The upgrades include a new four-gate 74,000 square-foot terminal and daily service from a new airline.

Bradley Airport, located in Windsor Locks, is Connecticut’s primary commercial airport within the state mainly servicing domestic destinations and nearby international destinations with non-stop flights. Westchester Airport serves a similar role serving some domestic non-stop flights. A $230 million investment is being made in the terminal at the airport. The improvements will focus on making room for more airlines, passengers, and amenities within the terminal.

Sikorsky Memorial Airport, which is currently owned by the City of Bridgeport, will possibly change hands soon. The City of Bridgeport is looking to sell the airport to CAA. The implication of the sale is not clear yet, but if the ownership does change, there is a possibility that CAA will expand service at this location and complete $60 million worth in upgrades.

Additional non-stop destinations include LaGuardia Airport and John F. Kennedy International Airport. LaGuardia Airport serves several domestic destinations across the country while John F. Kennedy International Airport serves several domestic and international destinations around the world.
8.3 SYSTEM DEFICIENCIES, ISSUES & PROBLEMS

Connecticut Airport System Challenges and Recommendations

Airport infrastructure generally serves higher-end economic contributors than other transportation infrastructure, and thus infrastructure challenges may affect economic conditions at regional and state scales. Key CT airport system challenges are outlined in the table below.

<table>
<thead>
<tr>
<th>Category</th>
<th>Challenges or Influences</th>
</tr>
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<tbody>
<tr>
<td><strong>Aviation Industry Trends</strong></td>
<td>Aircraft Size and Performance</td>
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<td>Cargo Growth</td>
</tr>
<tr>
<td></td>
<td>Viability of General Aviation</td>
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<tr>
<td></td>
<td>Airport Traffic Control Tower Closures</td>
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<tr>
<td></td>
<td>Socioeconomic Conditions</td>
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<tr>
<td><strong>In-State Dynamics</strong></td>
<td>Airport Development Restrictions and Incentives</td>
</tr>
<tr>
<td></td>
<td>Airport Roles &amp; Closures</td>
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<tr>
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<td>Governance Structures</td>
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Table 8.2 Connecticut Airport System Challenges. Source: Connecticut Statewide Airport System Plan (CSASP) (2016)

A challenge faced by OXC and other airports in Connecticut is the lack of a new CSASP update since the 2016-2021 plan. NVCOG and other stakeholders must encourage the CAA to undertake an update to this important planning document and to maintain current, realistic plans moving forward to ensure that continuous projects and maintenance are occurring.

Based on the airport system analysis completed as part of the 2016 CSASP, recommendations for CT GA system infrastructure include the following:

- Undertake long-term efforts to reduce airport development constraints: legislative, environmental, and physical
- Support development and expansion of economic incentive zones near airports and establish airport land use compatibility guidelines
- Prepare hangar and service development areas at target high-end airports
- Undertake pavement and improvements to comply with FAA design standards
- Advocacy and aviation technical contribution

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**Waterbury-Oxford Airport Challenges and Recommendations**

OXC created a 20 year plan for the airport in 2018. The plan outlines the goals for the next 20 years, inventory of existing airports, activity forecasts, facility requirements, and proposed alternatives for the site. Their plan outlines several short-term, medium-term, and long-term goals for the airport.

OXC advantages included:
- Proximity to Metropolitan New York area and ability to attract corporate activity
- Favorable tax structure
- Cooperation and support from surrounding communities
- Airport and its on-site businesses perceived as valued employers within the community

Based on their plan, NVCOG’s recommendations for OXC airport includes:
- Ensure airport maintenance continues at current levels
- Pursue infrastructure improvements such as taxiway construction, heliport construction, additional lighting, a deicing facility, and additional service buildings.
- Develop high-end GA hangar facilities
- Support local development around the airport that will foster economic development for both the community and the airport
- Create a bus shuttle between the airport and Downtown Waterbury or expand CTtransit route 442 to OXC to provide a transit connection to the airport and to the local jobs surrounding the airport.
8.4 PROJECTS

Development of the OXC and heliports is managed by the CAA. Documents which guide OXC development include the following:

- Waterbury-Oxford Master Plan (2018)
- Connecticut Statewide Airport System Plan (CSASP) (2016)

The following OXC airport projects are underway or planned over the next few years:

INCREASED HANGAR SPACE

The lack of adequate hangar space limits growth. Additional hangars and tie-down areas are recommended in CTDOT’s Waterbury-Oxford Airport Master Plan. OXC wants to construct another 668,750 square feet of hanger space by the year 2038.

SAFETY IMPROVEMENTS

The Waterbury-Oxford Airport Master Plan calls for safety improvements including expanded taxiways, new lighting, and obstruction removal. Concurrent with the latest master plan update, an airport noise study was completed by the Federal Aviation Administration to understand the noise impacts of the airport and to identify the areas around the airport that are eligible for noise abatement. The study found that some residences in Middlebury experience noise levels considered incompatible with residential uses. CTDOT has initiated a voluntary buyout program for the Triangle Hills subdivision in Middlebury. The study also recommends that undeveloped, land near the airport be rezoned for non-residential uses.

RUNWAY RECONSTRUCTION

In the Fall of 2017, the yearlong Runway Reconstruction Construction Project commenced. This project addressed non-conforming runway safety areas at each end of the runway to bring the airport into safety conformance for its general aviation designation. Additional improvements included new runway and taxiway lighting in the work areas, replacement of drainage and structures, removal of runway taxiway “A” and two connector taxiways to eliminate direct runway access. This project was completed in 2018.
9.0 SUSTAINABLE TRANSPORTATION

When transportation investments consider economic, environmental, and social issues, it creates opportunities to improve all travelers’ quality of life. The concept of sustainable transportation looks beyond traditional transportation improvements to consider the ways that the transportation system will impact the health, wealth, and overall well-being of communities in the future.

In 2009, the US Department of Transportation (USDOT), the US Department of Housing and Urban Development (HUD) and US Environmental Protection Agency (EPA) formed the Partnership for Sustainable Communities to improve access to affordable housing, provide more transportation options, lower transportation costs, and foster sustainable communities. The partnership established six livability principles which describe the multidisciplinary nature of sustainable development:

- **Provide more transportation choices**: Develop safe, reliable, and economical transportation choices that lower household transportation costs, reduce our nation’s dependence on foreign oil, improve air quality, reduce greenhouse gas emissions, and promote public health.
- **Promote equitable, affordable housing**: Expand location- and energy-efficient housing choices for people of all ages, incomes, races, and ethnicities to increase economic mobility and lower the combined cost of housing and transportation.
- **Enhance economic competitiveness**: Improve economic competitiveness by giving workers reliable and timely access to employment centers, educational opportunities, services, and other basic needs, as well as expanded business access to markets.
- **Support existing communities**: Target federal funding toward transit-oriented, mixed-use development, and land recycling. This enhances community revitalization, improves the efficiency of public works investments, and safeguards rural landscapes.
- **Coordinate and leverage federal policies and investment**: Align federal policies and funding to remove barriers to collaboration and increase the effectiveness of governments to plan for future growth. This includes smart energy choices like locally generated renewable energy.
- **Value communities and neighborhoods**: Enhance the unique characteristics of all communities by investing in healthy, safe, and walkable neighborhoods.

In response to the HUD Sustainable Communities Regional Planning Grant Program, a partnership of seventeen cities, counties, and MPOs in Long Island, the Hudson Valley, and southern Connecticut formed the New York-Connecticut Metropolitan Region Sustainable Communities Planning Consortium to develop a regional plan of sustainability. The Naugatuck Valley Council of Governments, because of its membership in the Greater Bridgeport and Valley MPO, participated in the project. The Consortium developed a regional plan for sustainable
development that leverages the region’s robust transit network to achieve more sustainable growth. The primary goal of the plan is to foster sustainable development and transportation. More information about the plan is available here: https://www.nymtc.org/Regional-Planning-Activities/Sustainability-Planning/NY-CT-SCI.

By taking a multi-disciplinary approach to planning, coordinating land use, transportation, and environmental planning professionals, the NVCOG actively promotes the principles of livability and sustainable transportation in ongoing planning work. Regional projects and programs work to actively address obstacles to sustainable development, such as reliance on highways and roadways, limited and fragmented bus and rail service, and gaps in the active transportation network. Residents, municipal leaders and officials, and other stakeholders of the Naugatuck Valley region recognize the finite limit on land and natural resources and the implications of insufficient access to reliable and efficient transportation for travelers.

To adhere to the livability principles, there should be more emphasis on mode choice, public transit opportunities, low impact development/green infrastructure, equity, sustainable development, housing, and the interconnectedness of transportation planning and transit supportive land uses. The key focus of the plan is to fundamentally change the perception of city centers from car-dominated to multimodal and construct transformative improvements that will be the catalysts for economic revitalization, livable communities, and sustainable transportation choices.
9.1 SUSTAINABLE CT

Sustainable CT is a voluntary municipal certification program to recognize thriving and resilient Connecticut municipalities that are taking actions toward sustainability. One of the program’s goals is to broaden the understanding of sustainability, looking beyond the environment to include the economy, housing, transportation, culture, equity, public services, and events. This perspective on sustainability echoes the six livability principles identified by the Partnership for Sustainable Communities. Sustainable CT is a nonprofit that has identified a broad range of sustainable best practices. Municipalities choose from a menu of Sustainable CT actions, implement them, and earn points toward certification. Every Sustainable CT action can produce multiple community benefits, demonstrating how local action can have a statewide impact. Currently, Cheshire, Southbury, Waterbury, and Woodbury have achieved Bronze status, and Bristol has achieved Silver status. More information about NVCOG’s involvement with Sustainable CT is available here: https://nvcogct.gov/what-we-do/environment/sustainable-ct/.

Transportation is one of the thirteen Sustainable CT action categories. The “Clean and Diverse Transportation Systems and Choices” category contains many sub-categories and actions on which municipalities and the NVCOG may collaborate to improve sustainability of the region’s transportation system. Examples include implementing complete streets, promoting effective parking management, encouraging smart commuting, supporting zero emissions vehicle deployment, and promoting public transit and other mobility strategies.

The following sections discuss these transportation-related sustainable actions and how the region may collaborate with municipalities to help them achieve Sustainable CT certification.

IMPLEMENT COMPLETE STREETS

The goal of these actions is to reward steps toward building more complete street facilities. Complete streets is a holistic approach to planning, designing, and building a street environment that prioritizes safe access and connectivity for all users. From training and planning to project construction, this subcategory affords municipalities opportunities to score points at any stage of adding completes streets to their community.

NVCOG supports this process by developing regional planning documents and templates which may be locally implemented. Additionally, where funding is regionally distributed, such as LOTCIP, the NVCOG encourages project sponsors to take steps that would support these goals by “allow(ing) safer access for all roadway users—including motor vehicles, pedestrians, bicyclists, and transit users—regardless of age, ability, income or ethnicity.”

At the September 9, 2022, meeting of the NVCOG Policy Board, the chief elected officials of the nineteen NVCOG municipal members, including the fifteen members of the CNVMPO, voted to adopt the CTDOT’s Complete Streets Policy, ensuring that all roadway projects examine the impact to all users. At that meeting, the policy board adopted a Vision Zero goal, which aims to
eliminate fatalities and serious injuries, through a series of actions that include broader adoption of complete streets principles. The NVCOG aims to develop a region-wide Complete Streets plan to identify high-priority improvements, as well as a series of best practices that can be implemented across the nineteen-municipality region.

**PROMOTE EFFECTIVE PARKING MANAGEMENT**

*Sustainable CT* recognizes the importance of making existing parking more efficient, reducing parking demand and encouraging mode shift, as well as fostering walkability. Effective parking management mitigates environmental impacts like excessive land consumption, degraded water quality, exacerbated heat island effects, and reduces greenhouse gas emissions by encouraging alternative modes of transit.

Within the region, the NVCOG is preparing to undertake a parking utilization study that will examine the average occupancy rates of public parking within the region’s downtown or village center areas. This study aims to provide zoning officials with real world data as they make decisions regarding minimum/maximum parking requirements for development within these districts, as well as to inform decisions about future development potential. Additionally, NVCOG regularly monitors use of the CTDOT maintained commuter lots along major arterial roads and at Waterbury Line rail stations. There is potential for additional regional actions on parking, and NVCOG staff across the transportation, land use, and environmental planning units will ensure that future projects and studies provide municipal officials with data that can help to address this challenging issue.

**ENCOURAGE SMART COMMUTING**

To meet the goals of this action, communities must show that they are providing options for their employees to use alternative modes of transportation when commuting to work.

The NVCOG has actively worked with CTDOT and municipalities to identify opportunities for alternative means of travel. This includes expanding the existing bus system, additional service and better facilities along the Waterbury Branch Line, and new options like Bus Rapid Transit (BRT). The Route 8 & Waterbury Branch Line Transit Oriented Development and Alternative Modes Assessment Project, expected to be completed in 2023, is a prime example of providing additional modes of travel that are as or more appealing than a single occupant vehicle. In the coming years, new studies in the region will include a look into micro/flex transit options, improved active transportation, building out infrastructure for micro-mobility options like e-scooters and e-bikes, and additional fixed route bus service enhancements.

The CTDOT’s CTRIDES program provides valuable assistance in promoting smart commuting. It serves as the Department’s public facing entity to share information about public transit, vanpool, carpool, and other demand management strategies. Future advertising and sharing of this program will be a vital strategy toward advancing this goal.
SUPPORT ZERO EMISSIONS VEHICLE DEPLOYMENT/MANAGE MUNICIPAL FLEETS

*Sustainable CT* encourages communities to transition their municipal vehicle fleet and create infrastructure for zero emission vehicles (ZEV) that city officials, residents, businesses, and travelers may use. While the goal is increased deployment of ZEVs within the municipal fleet, there are many intermediate steps municipalities can take, like inventories existing infrastructure. For example, the municipality of Plymouth worked with the region to acquire hybrid vehicles that reduce fuel consumption. Additionally, the NVCOG is actively developing data and publishing information about existing ZEV infrastructure.

A map of existing electric vehicle charging stations in the NVCOG region is available here: https://arcg.is/0yuH0u.

COG staff also monitors grant opportunities related to installing electric vehicle charging stations and provides the information to member municipalities. The Region will continue supporting its member cities and towns while also promoting regional grant funding for the expansion of infrastructure. The National Electric Vehicle Infrastructure (NEVI) Program is part of the Infrastructure Investment and Jobs Act, allocating $5 billion to create a nationwide, interconnected network of DC fast charging stations. The CTDOT will manage the state’s share of NEVI funding. The FHWA approved CTDOT’s NEVI plan in September 2022, which is available here: [https://portal.ct.gov/-/media/DOT/documents/dsustainabilityandresiliencyunit/CTDOT-Approved-NEVI-Plan-2022-2023.pdf](https://portal.ct.gov/-/media/DOT/documents/dsustainabilityandresiliencyunit/CTDOT-Approved-NEVI-Plan-2022-2023.pdf).

In December 2021, Governor Ned Lamont signed Executive Order No. 21-3, which prevents CTDOT from using state funds to purchase diesel buses after 2023 and mandates a plan for electrifying the state’s bus fleet by 2035.

PROMOTE PUBLIC TRANSIT AND OTHER MOBILITY STRATEGIES

For most travelers, public transportation is the best alternative to single occupancy vehicle travel. *Sustainable CT* will reward actions that promote and enhance public transportation, including better coordinating public transportation with walking and bicycling.

NVCOG regularly works with CTtransit to gather data, analyze ridership trends, improve existing transit options, and advocate for new connections where there is a documented demand. Active public engagement is at the heart of this work, which includes inviting regional stakeholders to NVCOG Board meetings and partnering with complementary organizations to communicate information about existing services. By participating in public engagement events and creating opportunities for further engagement in their communities, municipalities may earn credit for this action category.
EQUITY

Equity is about fairness and the ability of everyone to get what they need in order to improve their quality of life. It is a practice which underlies the six livability principles and, as such, is a component and benefit of sustainable action. The Title VI regulations prescribe equity policy for more inclusive decision-making, improved access to services, and sharing of benefits with all current and future residents, regardless of race, income, ability, age, gender, sexual orientation, etc. Sustainable CT advances equity by asking municipalities to demonstrate its application in municipal decision-making processes. NVCOG is committed to applying the practice and pursuit of equity to all transportation planning work and partnering with its municipalities toward more inclusive and meaningful participation in planning.

Figure 9.1 Picture showing difference between equality and equity. Source: Interaction Institute for Social Change | Artist: Angus Maguire. interactioninstitute.org and madewithangus.com
9.2 TRANSIT ORIENTED DEVELOPMENT (TOD)

The freedom of movement associated with individual automobile ownership comes with tradeoffs. Suburban sprawl has chased development farther and farther from our downtowns, leading to lower density development and increased reliance on private vehicles. The result of this is congestion, pollution, and other costs associated with automobile ownership and inefficient land use. Based on 2021 ACS estimates, and excluding those that work from home, approximately 87.2% of people in the NVCOG region drive alone to work, largely because of the region’s auto-centric infrastructure and the lack of viable alternative modes. Communities in the region are seeking ways to increase the use and accessibility of public transportation, cycling, and walking. Promoting these alternatives will better support the area’s aging population, ease congestion, address environmental concerns, and enhance town centers.

Many communities recognize the problems associated with low-density development and current zoning practices that separate land uses by type (e.g., residential, commercial, industrial). In response, they are promoting new developments that provide more reliable transportation options, provide mixed-income and affordable housing, and expand opportunities for economic development. The goal is to create nodes within a community that reinforce the existing character of communities, preserve historic downtowns, and enhance opportunities for healthy, walkable, and safe neighborhoods to flourish.

New principles have emerged that are aimed at reducing dependency on the automobile by encouraging land uses that support public transit. Transit oriented development (TOD) is a strategy to encourage pedestrian-friendly, mixed-use development projects near transit facilities, resulting in more livable and sustainable communities. TOD is a proven economic growth strategy that integrates land use, transportation, and the environment to generate new housing, jobs, more inclusive public spaces, and more sustainable and walkable communities. Transit-oriented development is an important part of any transportation plan, as it is a form of development that encourages people to use trains and buses, walk, or ride their bike.

Successful TODs include:

- Compact, mixed-use development, including a range of housing choices, within a quarter of a mile of a transit station or transportation hub. The goal is to be able to walk from where you live to a train or bus station in 10 minutes.
- A network of streets, ideally in a traditional street grid with short blocks, that allow for safe walking and bicycling and access to transit stations or transportation hubs.
- High-quality intermodal improvements that help people use trains, buses, bicycles, carpools, and walk rather than use a single-occupancy vehicle.
Transit oriented development involves nearly all aspects of community development, including land use planning, site development, and market analyses. TOD requires careful review of a variety of considerations, including land use regulations and zoning, contextual site design, infrastructure capacity, and market and demographic conditions. Accordingly, planning for TOD should be a collaborative community process. Public involvement is critical to promoting TODs and defining the scale, density, style, architectural character, and street environment unique to each community.

There are common elements and design strategies for all communities to consider:

- **Complementary Mixed Uses**: New infill developments mix retail on the ground floor with commercial offices or apartments on the floors above. The proximity and density of these uses make developments more walkable and mean that people can visit multiple destinations without having to drive.
- **Building Height**: Buildings that implement TOD principles are typically at least two stories. However, the optimal height and spacing of buildings can vary depending on land and infrastructure constraints, market conditions, width of the street, and the rhythm and intensity of surrounding development.
• **Continuous Street Wall:** All new buildings abut the sidewalk to create a direct connection between the public right-of-way and new buildings. It is also important to minimize gaps between buildings to enclose the street with active uses.

• **Architecture:** Buildings should incorporate TOD principles of flexible area and bulk requirements that allow for reduced setbacks and flexible height and lot coverage regulations. The architecture should complement the appearance and materials of existing buildings. Well-proportioned windows, interesting and varied rooflines, articulated cornices, ornate building entries, and special details at gateway corners can make a TOD development successful.

• **Off-Street Shared Parking:** There should be little surface parking for new infill development near station areas in order to directly integrate the station into the city, emphasize transit and non-motorized modes, as well as enhance safety of pedestrians and bicyclists. Shared parking between complementary uses is encouraged.

The neighborhoods best suited for transit-oriented development are those located within a half-mile of a transit station. The Naugatuck Valley communities that host a Waterbury Line rail station are prime candidates for TOD. In a north-to-south orientation, these are Waterbury, Naugatuck, Beacon Falls, Seymour, Ansonia, Derby, and Shelton. While opportunities for TOD should not be limited to areas near a rail station, they provide direct access to employment centers in Bridgeport and Stamford, as well as New York City.

Most towns and cities in the Naugatuck Valley are prime candidates for TOD. They have compact historic urban...
centers, public water and sanitary sewer lines needed to support mixed-use and higher density developments, and access to the Waterbury Line and fixed-route bus service. TOD can help position these communities for a revitalization and retrofit their central business districts to recapture a dense, vibrant urban character. TOD can also improve access to jobs because, in a compact, mixed-use district, people can live close to where they work, or they can walk to a transit station to access jobs or educational opportunities in other nearby cities.

While the goals of TOD may be similar from one community to another, each development will be unique. It is very important that TOD respect and complement the form, density, character, and community values of each station area and downtown. Customizing TOD projects is critical to ensure they are appropriate for their urban context, accepted by the public, and attractive to private investors.

As part of the alternate modes assessment, the NVCOG has identified opportunity sites in proximity to the rail stations that could become TODs. In addition, “Model Blocks” were developed for each community based on the results of public input and visual preference surveys. The “Model Block” concept is not intended to impose a design but to help towns visualize a form of mixed-use, compact development that optimizes use of valuable downtown infrastructure, complements existing development, builds a customer base for merchants, builds transit ridership by bringing people closer to train and bus stations, and lets people live closer to where they work. The “Model Block” represents a development strategy for underused parcels.

Land development is only one aspect of TOD. It is imperative to have complementary transit service. While the Naugatuck Valley has rail infrastructure, it suffers from poor service and a state of poor repair. If TOD is going to capture residents, jobs, and businesses, improvements to the WBL are essential.

There are also opportunities to bring bus rapid transit (BRT) to the Bridgeport Avenue corridor in Shelton, which would connect the Derby-Shelton train station and downtown Bridgeport. Shelton has experienced significant corporate and industrial development in several areas outside the downtown core, the Bridgeport Avenue corridor being a prime example. With ready
access to Route 8 and proximity to corporate and financial markets in both Fairfield County and New York City, large tracts of open land are attractive for commercial and corporate development. Over the last 45 years, mid-sized retail centers, condominiums, hotels, corporate office parks, and mixed-use developments have been constructed. There is potential for more development in the Bridgeport Avenue corridor, but residents’ concerns about traffic and other impacts from growth have put the focus on how non-automobile modes of transportation can accommodate new growth.

One option for TOD is the development of a “Neighborhood Transit Hub”, or NTH, which is a transit stop with robust multi-modal connections, including but not limited to buses, taxis, private vehicles, and non-motorized transportation. An NTH can also be a pulse-point where transit vehicles from different routes converge, timing their stops so that transferring from one route or service is easy. Providing effective and predictable transit encourages surrounding residential and commercial development, which, in turn, support transit. Coffee shops, bookstores, restaurants and convenience stores provide services to transit riders and area workers, new customers for private development, and more “eyes on the street” to improve safety and security. Other possible elements of an NTH include a village green that adds place-making value to nearby developments, a taxi and/or shared vehicle stand, bus shelters and other transit conveniences, commuter parking, and multi-use paths and bike lanes.

Figure 9.3 Overview of Neighborhood Transit Hub Concept
Streets are an integral part of our cities and towns, providing and facilitating the movement of people and goods. The road network has direct impacts on a community’s quality of life, connecting neighborhoods and providing access to businesses, jobs, schools, and a wide range of public and private services. In addition, the highway system facilitates connections to neighboring cities and towns, regions, and states. Historically, the goal of transportation improvement programs has usually been to make roadways as efficient as possible, prioritizing the flow of vehicular traffic while minimally considering the needs of pedestrians, bicyclists, and other non-motorized users. This has resulted in overbuilt roadways, long pedestrian crossing distances at intersections, limited bicycle infrastructure, and traffic signal timing and phasing that favors vehicle movements over other users. Streets are integral to the development of a high-quality sense of place, but the emphasis on vehicle movement has resulted in street environments that are unpleasant, and often to dangerous, to non-motorized users.

Complete Streets is a holistic approach to planning, designing, and building a street environment that accommodates and enables safe access for all users, emphasizing the needs of individuals that traditional transportation planning has ignored, such as the elderly, people with disabilities, BIPOC communities, and people without access to a vehicle. More than just a safety strategy, a Complete Streets approach reduces vehicle miles traveled, energy consumption, and greenhouse gas emissions, enhances mobility and safety for all, and encourages walking and bicycling for transportation, recreation, and exercise. Instead of focusing on moving automobiles as quickly as possible, a complete street emphasizes multimodality, traffic calming, and employs variable paving material, street trees, rain gardens, and other streetscaping elements to create a visually interesting environment that is more comfortable for all users. While a complete street embraces many common elements, each application is unique and its features reflect the land use, needs, and characteristics of the area.

Key elements of Complete Streets include:

- **Bicycle facilities**: protected bicycle lanes or sidepaths, signage and appropriate pavement markings, and bicycle racks or parking.
- **Bus features and amenities**: bus pull-outs, demarcated bus areas, dedicated bus lanes (where appropriate), shelters, and clear and accessible paths.
- **Pedestrian enhancements**: accessible sidewalks, perpendicular crosswalks with striping, pedestrian signal enhancements, curb ramps, and short crossing paths and curb bump outs.
- **Traffic calming actions**: reduced lane width, textured paving material, intersection bump-outs, crosswalk bump outs, curb extensions, center refuge islands, and raised intersection tables.
• **Streetscaping and green infrastructure**: pedestrian-scale street lighting, street furniture, wayfinding signage, decorative paving, and buffers between the street and sidewalk to create a sense of place.

• **Green infrastructure**: appropriate urban trees, landscaping, bioswales and rain gardens, and pervious paving materials.

• **ADA compliant features**: sidewalk ramps, detectable warning strips and warnings, accessible pedestrian signals, short crossing lengths, and longer walk intervals.

• **On-street parking treatments**: delineated parking spaces and curb/sidewalk bump-outs.

• **Access management actions**: driveway consolidations, modifications, and closures.

The image at the left illustrates a street design that does not consider the needs of non-motorized travelers. On-street parking and access is uncontrolled, and there is no safe place for pedestrians to cross.

The following photo shows how the same street environment would look as a complete street. Variable paving materials, designated crosswalks, striped bicycle lanes, defined on-street parking, and streetscaping elements make the street inviting to all users and create a much more visually interesting place.

Complete Streets has been general practice in the region for several years, and NVCOG aims to include complete streets elements and integrate non-motorized needs into all projects, plans, and programs. In 2022, the NVCOG Board endorsed CTDOT’s Complete Streets Policy, formally recognizing Complete Streets as a design and policy priority for all projects in the region. NVCOG plans to develop a regional Complete Streets Plan, which will include a more specific regional policy. Implementing Complete Streets at a regional level will be crucial in helping NVCOG achieve our Vision Zero goal of eliminating all roadway related fatalities and serious injuries by 2050.
Although NVCOG has not yet formally adopted a regional Complete Streets Policy or Plan, various projects and studies in our region have already incorporated complete streets elements:

- **Derby Route 34 Reconstruction**: new sidewalks with curb bump-outs, upgraded storm drainage, lighting and streetscape features
- **Derby-Shelton Bridge Enhancements**: protected bi-directional cycle track, textured pavement, buffers with planters, larger pedestrian space, connection with Derby Greenway and Shelton Riverwalk
- **Bristol Route 229 Corridor Study**: recommended improvements include narrower travel lanes, sidewalk construction, new crosswalks, multi-use path, bicycle parking, bus shelters and passenger facilities, and wayfinding signage
- **Waterbury West Main Street Study**: recommended improvements include a road diet, curb bump-outs, pedestrian actuated crossing devices, bus pull-outs, protected bi-directional cycle track, bicycle parking, textured pavement, and other streetscaping elements

Rendering of the Derby-Shelton Bridge
9.4 GREEN INFRASTRUCTURE/LOW IMPACT DEVELOPMENT

Much of the transportation network comprises paved or hard surfaces in urban and suburban environments, greatly contributing to surface water pollution. As rainwater falls on impervious surfaces, it runs off, usually to a system of gutters, ditches, storm drains, and conveyances, and discharges directly into streams, rivers, and wetlands. With it, the rainwater carries pollutants including dust, lubricants, tire rubber, animal waste, traction sand, salt, and anything else that may have built up since the last rainfall and deposits it directly into the receiving water. Typical methods of dealing with storm water cause unnaturally heavy peak flows during and shortly after rain events, drastic water temperature spikes, and sometimes erosion of streambanks, washouts, and damage to culverts and bridges, impacting the reliability of the transportation network.

Green infrastructure (GI) and low impact development (LID) are alternative planning, design, and construction best management practices that aim to mitigate some of the environmental impacts of the transportation network by mimicking the pre-construction hydrology of a site. The principal goal of GI and LID is to slow, filter, store, evaporate and/or infiltrate stormwater close to its source, through both structural and non-structural planning and design techniques designed to minimize stormwater impacts.

Non-structural techniques begin with good land use planning and design aimed at minimizing the amount of impervious surface associated with a development, and properly siting development with surface water impacts in mind. Some non-structural GI best management practices include:

- **Cluster development**: Minimizing the amount of area that is disturbed by development to preserve natural stormwater infiltration functions and minimize the amount of roadway and other infrastructure needed to serve a development.
- **Infill development and redevelopment**: Prioritizing infill development and redevelopment of vacant or under-utilized parcels over development of forest or farmland.
- **Lawn reduction**: Minimizing lawn areas in favor of more natural vegetation cover, integrating native species where possible.
- **Green streets**: Designing roads that are not excessively wide, better relate to the service and function they provide, avoid steep grades, and incorporate vegetation such as bioswales and planter boxes.
- **Green parking**: Smart parking design and management including appropriately sized parking lots, shared parking, utilizing permeable pavement where possible, and incorporating covered garages to reduce the amount of impervious parking lot cover.
- **Green materials**: Designing with proper materials in mind including natural materials and native plants.
On-site structural green stormwater infrastructure can also greatly reduce the amount of runoff entering traditional storm water systems and surface receiving waters. Typically, these features treat a specific amount of runoff, with overflows built-in to default to traditional stormwater systems during more extreme events. In some cases, traditional stormwater infrastructure is not necessary. Some structural GI best management practices include:

- **Bioswales** – shallow vegetated depressions that infiltrate or temporarily store runoff.
- **Rain gardens** – landscaped areas designed to receive and infiltrate stormwater quickly, typically including native plants.
- **Permeable pavement** – by eliminating fines in asphalt or concrete, or using pavers with spaces in between, water can flow through the pavement and sub-base into the ground below.
- **Tree boxes** – similar in appearance to traditional street tree planters, but designed to retain, filter and infiltrate stormwater. These are often connected to a stormwater system to handle excess flows.
- **Storm water planters** – a small, contained vegetated area that collects and treats stormwater using bioretention. They typically contain native, hydrophilic flowers, grasses, shrubs, and trees. The planters require periodic maintenance to ensure the system functions properly; insufficient maintenance can lead to poor drainage and potential flooding.
- **Rainwater storage and repurposing** – Cisterns and rain barrels collect and store runoff for later use, typically irrigation, reducing scarcity of drinking water supplies and energy needed to treat and deliver drinking water.
- **Vegetated roof** – lightweight planter systems can be integrated into rooftops to slow rainwater which is taken up by low maintenance plants. These roofs help insulate buildings and help mitigate the heat-island effect in urban areas.

Connecticut’s “**Municipal Separate Storm Sewer System (MS4) General Permit**” went into effect in 2017 and applies to all NVCOG municipalities with the exception of Bethlehem. An MS4 is the municipally owned system of drains, conveyances, pipes, outfalls, etc. that transmits runoff to surface waters. As a condition of the permit, municipalities are required to “disconnect” directly connected impervious area (DCIA). Impervious surfaces are considered disconnected if runoff from the impervious surface does not enter the MS4, or if the volume of runoff generated from one inch of rainfall on a site is infiltrated or treated. Since municipalities do not have direct control of privately owned parking lots, driveways, rooftops and other impervious surfaces, they are left with town owned facilities and roads from which they can directly disconnect DCIA. Towns can comply with the permit through retrofitting existing facilities and designing new facilities with green infrastructure.

Watershed groups and environmentalists promote GI and LID techniques as a proven way to protect surface water quality during new construction and improve water quality for existing
stormwater systems. Several watershed protection groups in the NVCOG region have recently completed Watershed Plans: The Mill River Watershed Plan (2018) includes parts of Cheshire and Prospect; the Pomperaug River Watershed Plan (2018) covers parts of Woodbury, Southbury, Bethlehem, and Watertown; and the Pequabuck River Watershed Plan (2019) includes parts of Bristol and Plymouth. These plans include examples of GI retrofits that can help improve water quality, many of which are in public rights-of-way along roadways and public parking lots. These examples are a good place for municipalities to start minimizing impacts of the transportation network on stormwater.

Currently, there is a limited number of green infrastructure and low-impact developments in the NVCOG region. Examples of completed projects include bioswales with educational signage on Freight Street in Waterbury and the Byam Road Fire Station Rain Garden in Cheshire.

For future projects, planning, and corridor studies, NVCOG recommends the use of GI and LID best management practices wherever practical. When necessary, NVCOG will assist municipalities in MS4 compliance and provide training to municipal staff regarding implementations and maintenance.
9.5 SOLAR ENERGY

In 2021, in partnership with SolSmart, a U.S. Department of Energy program, NVCOG is working to streamline and promote the installation of solar energy within the region. The main goals of the program are to remove unnecessary barriers for development in solar installation, promote best practices throughout the region, educate and train staff, provide resources to municipalities, residents, and developers, reduce soft costs or indirect costs for solar implementation, and for NVCOG to gain recognition as a renewable friendly region.

Expanding the low-carbon electric grid will lead to a more sustainable transportation system that is not as dependent on fossil fuel powered vehicles and increase the environmental benefits of electric vehicles (EVs). Vehicle-to-grid technology is a smart charging technology that allows car batteries in EVs to give back to the power grid. For solar power, this is most critical at night, when solar panels cannot generate any additional energy. Vehicle-to-grid can improve efficiency of power distribution, expand capacity for renewable energy storage, and reduce energy costs.

The expansion of NVCOG’s solar grid could have also have benefits for transportation-related infrastructure and amenities. Solar-powered bus stations and/or shelters could provide digital timetables, route information, and promotional panels, as well as heat in the winter months. In the more distant future, solar energy could have implications for electric-powered buses and rail.
A major concern for users and would-be-users of public transportation is their security and safety. However, available data shows that transit riders face a much lower risk of crash related injury. While there is no significant increase in crime due to transit, a lack of ridership and social stigma create the perception that utilizing transit is unsafe. Increased safety measures will improve this perceived safety and increase ridership.

10.1 TRANSIT RIDER SAFETY

CRASHES
Nationwide, transit users are significantly safer on a per-mile-traveled basis than drivers and passengers in private vehicles. According to the National Safety Council, in 2019, per 100,000,000 miles, there were 0.45 passenger vehicle deaths, compared to 0.05 bus deaths, and 0.005 railroad passenger deaths. Additionally, empirical evidence shows that these safety statistics improve, for users and non-users alike, the higher the proportion of the population that uses transit. As has been noted elsewhere in this plan, the rate of transportation related fatalities is on the rise nationwide. But, in cities where public transit has been on the rise, the trend has been mitigated or reversed. A recent analysis performed by the American Public Transit Association, Public Transit Is Key Strategy in Advancing Vision Zero, Eliminating Traffic Fatalities, shows that metro areas with more than 40 annual trips per capita, have half the traffic fatality rates compared to metro areas with fewer than 20 trips per capita. This data underscores the need for increased frequency and reliability of transit services within the NVCOG region as defined in section.

TRANSIT RELATED CRASHES
Within the region, there were 414 crashes involving buses from the years of 2019 to 2021. Of these crashes, none were fatal. Additionally, two crashes were recorded involving buses and pedestrians which is less than 1% of total bus-involved crashes. There were no fatalities from these crashes as well. For passenger vehicles and other motorized traffic, including light trucks, commercial vehicles and full-sized trucks, there were 36,889 vehicle crashes within the region including 94 fatalities. Of the vehicle crashes, 403 involved pedestrians which is around 1.1% of total vehicle crashes. The pedestrian-vehicle crashes resulted in 18 fatalities. This data shows that buses are a significantly safer way to travel.

Additionally, there were no crashes involving Metro North Railroad from 2019 to 2021 within the NVCOG region. This can be attributed to a lack of grade crossings along the Waterbury Branch Line (WBL). The only public grade crossing is located at Division Street in Ansonia. This grade crossing should be investigated for removal to further improve safety along the WBL.
The perception of unsafe transit systems within the region is a significant barrier for high transit ridership. Transit systems that are perceived to be unsafe will experience less ridership even if they are statistically safe to ride. A lack of riders will then cause the public to think the system is unsafe, creating a negative feedback loop. The best way to address this issue is to create a transit system that strives to be as safe as possible at its boarding locations and on its equipment. To ensure the security of their riders, each transit operator within the region is taking steps to prevent or mitigate risk on their facilities.

CTtransit promotes the See Something, Say Something campaign, a program meant to benefit from many daily users being able to recognize something that is suspicious. The slogan was created by an advertising agency hired by the Metropolitan Transportation Authority, in the wake of the 9/11 terror attacks.

On their web site, CTtransit urges riders:

*Stay alert around buses, trains, bridges, and roadways. If something doesn’t look right, tell the nearest authority or transit employee.*

* Bags, boxes, or other packages left unattended on buses and trains, in stations or on train tracks. 

  - People entering unauthorized areas at train or bus stations.
  - Exposed wiring, leaks, strange smells, or other signs of potential tampering on buses and trains.
  - People videotaping, sketching, or taking notes on transit equipment or facilities.
  - Placing a package or luggage in a different compartment than the one being occupied.
  - People who stay at bus or train stations for long periods without getting on.

For security on the buses, CTtransit has video recording devices onboard all of its full sized buses and para-transit vans in case of an incident.

Safety perception for CTtransit bus stops is an important aspect to increase ridership. All bus stops should have proper lighting, so additional lighting should also be installed at all the bus stops. Places that are well lit improve perceived safety for users waiting at bus stops encouraging greater usage of CTtransit services. Bus stops with 150 or more riders each day should also have emergency blue light boxes installed. Even if these call boxes are not used for emergency calls, the presence of these boxes deter potential incidents with the ability for people to access them easily in emergency situations. Bus shelters should also be installed at these locations as the presence of a well-maintained bus shelter will help increase rider comfort and safety at these highly utilized locations. CTtransit can create a facility security network that links their safety features together by creating a cohesive network. Additionally, the Waterbury Green, which acts as the pulse point for the system, should have regular police patrolling within the area.
Facility security addresses surveillance and sensor monitoring of bus stops, facilities, infrastructure, and vehicles. Surveillance includes both video and audio surveillance. The sensor monitoring system can include threat sensors, such as chemical agent, toxic industrial chemical, biological, explosives, thermal, acoustic, and radiological sensors, object detection sensors, motion or intrusion detection sensors, and infrastructure integrity sensors. It also includes analysis of sensor or surveillance outputs for possible threats and need for response. This connected system supports traveler or transit vehicle operator-initiated alarms and allows CTtransit to respond to an on-board incident. The system is also capable of providing emergency information to travelers using CTtransit by utilizing electronic signage or audio messages on-board the transit vehicle, at transit stops, or in transit facilities. This information can also be sent to users who have the CTtransit application installed on their phones or emailed to them directory whenever an incident occurs. With the installation of the facility security system, CTtransit can create a cohesive security system across its system to install on their vehicles, bus stops, and equipment. A comprehensive system that contains monitoring equipment that can talk to a central network increases safety across the entire system and can increase ridership.

The Greater Bridgeport Transit Authority provides security information on their web site, including an entire section on Safety and Security. Like CTtransit, the site includes information about See Something, Say Something, but also includes safety information for riders regarding safe behavior traveling to and from a bus stop.

For security on the buses, the GBT has video recording devices onboard in case of an incident. Like with CTtransit, GBT should seek installation of lighting for their bus stops though coordination between GBT and the local municipalities, install emergency blue light boxes with 150 or more riders each day, ensure that there are bus shelters at these locations, and create a cohesive facility security network for its system. These features should be incorporated into the GBT system. Parts of the facility security network have already been deployed in the Greater Bridgeport planning region, primarily at the downtown Bridgeport bus terminal and rail station. These devices include emergency aid call boxes, security video cameras, voice annunciating systems and variable message signs.

The Valley Transit District has purchased 5 new paratransit vehicles in 2018. These new vehicles are all equipped with security cameras.

On Metro North’s website, the MTA provides information regarding on-board train emergencies, including emergency and evacuation instructions and safety information regarding at grade crossings.

To ensure rider security, there are currently many monitoring and security features employed along Metro North lines, but there are none installed along the WBL. Security officers are present at the major Metro North stations, but oftentimes, there are no security officers at any of the WBL stations. In order to increase security and safety, part-time police presence should
be provided at all of the stations and full-time police presence should be provided at Waterbury Station, which is the busiest station within the region. Video cameras should be installed along the platforms and parking lots at all stations, in particular, at the Waterbury station to monitor activity. Additional infrastructure that should be installed at the WBL stations are emergency blue light boxes and additional lighting should also be installed at all the stations. This will increase perceived safety for users waiting at stations encouraging greater usage of the WBL. Facility security should be incorporated into the Metro North system to create a cohesive safety network for the entire Metro North system.

The replacement and upgrades of stations in Naugatuck and Derby/Shelton, as well as the potential relocation of the Seymour and Beacon Falls Station and an indoor waiting area at the Waterbury station present opportunities for CTDOT and Metro North to implement these critical security improvements. Funding has been approved for both a new Derby/Shelton station as well as funding for relocating the Naugatuck Station. Previously mentioned blue light boxes and other safety features should be included for both station projects.

Looking to the future, additional steps should be taken to ensure the security of transit users. SAFETY AND SECURITY ACTIONS:

- Continue to promote public transit and dense transit supported development. As we know, increased activity at bus stops, stations, and on-board transit vehicles helps to deter crime, increased transit utilization is a critical component to transit safety. The eyes on the street effect offered by dense housing and commercial uses, particularly located near public transit stops, adds an additional passive safety tool.
- Improve safety and security on all transit options. Every transit rider, regardless of their entry or exit point from the system, deserves to feel safe and comfortable while traveling, and the NVCOG will advocate for CTtransit, Metro North, GBT, and CTDOT to implement all available tools to improve safety along our transit systems.
- Continue to fund the installation and upgrading of current infrastructure to meet safety and security needs.
10.3 EMERGENCY RESPONSE PLANNING IN THE NVCOG REGION

In the scope of this plan, a discussion of transportation security extends to minimizing and responding to disruptions of the regional transportation system, and more specifically the quick, safe and efficient response to emergency situations (i.e. traffic incidents) on major expressways. The NVCOG role in the State of Connecticut’s emergency management organizational structure is to foster collaborative planning by providing resources and information between local communities and State agencies.

The State of Connecticut Division of Emergency Management and Homeland Security (DEMHS) partners with other State agencies and non-Governmental organizations to coordinate emergency preparedness and response activities. The purpose of this collaboration is to support local governments and their residents in responding to disasters and emergencies. The NVCOG is one such DEMHS regional emergency management partner.

The Community Emergency Response Team (CERT) is an education program for the public. The program provides education about disaster preparedness and trains the public on basic disaster preparedness. Additionally, CERT members can assist others within their community after a disaster using their training. CERT members are also encouraged to support local emergency response agencies within their communities.

Transportation Incident Management (TIM) is the method to manage traffic around incident locations such as a vehicle crash. First responders are being trained so they can perform a safe and quick clearance for all traffic incidents. The goal is to reduce secondary crashes such as a vehicle colliding with a first responder vehicle while they are on scene responding to an incident. TIM training for first responders has taken place at the bed of 2022 into the beginning of 2023 at the CTDOT headquarters.

Documents which guide emergency response coordination in the State of Connecticut include:

- State of Connecticut State Response Framework Version 4.2
- Traffic Diversion Plan for I-84 and Parts of US Route 7 and CT Route 8 (2011)
- Regional Emergency Support Plan (RESP) for regions 2, 3 and 5

As a partner of both CTDOT and DEMHS, the NVCOG has contributed to traffic incident management in the following ways:

- Collaborated with regional agencies to develop emergency diversion plans for major expressways in DEMHS Region 5 and portions of Regions 2 and 3 (link to NVCOG website) to equip and guide state and local emergency responders before, during and after emergency situations.
- Trained on the Regional Evacuation and Shelter Plan activation and implementation.
- Trained on National Incident Management system (NIMS)/Incident Command System (ICS) protocols.
- Trained on the Regional Response Coordination Center (RCC) setup, on the regional emergency communications system setup, and on the coordination function of Transportation, RESF 1 procedures.
- Partnered with the CRCOG Transportation Incident Management Coalition, working with first responders and transportation planners from within and outside of the region.
- Developed an inventory of ADA capable vehicles and qualified drivers within the region for access by FEMA in an emergency scenario.

**REGIONAL EMERGENCY PLANNING TEAMS (REPT) AND EMERGENCY SUPPORT FUNCTIONS (ESF)**

Regional emergency partners are organized into Regional Emergency Planning Teams (REPT). There are five REPT emergency planning regions in the State of Connecticut which are overseen by The State of Connecticut Division of Emergency Management and Homeland Security (DEMHS) of the Department of Emergency Services and Public Protection (DESPP). Within each REPT regional resource coordination is developed through regional emergency support functions. Emergency support functions (ESF) are discipline oriented working groups standardized across the CT emergency management community. Each REPT has ESF’s and a Regional Emergency Support Plan (RESP) which assist all levels of government to work in a coordinated and standardized manner.

Map 10.1 Regional Emergency Planning Teams, Source: CTDOT
NVision50  Chapter 10-240

NVCOG municipalities are located across three regions of DEMHS’ Regional Emergency Planning Teams (REPT), namely regions 2, 3 and 5. The NVCOG participates in these REPT regions and the ESF 1 working group which addresses transportation issues. The purpose is to develop and implement a system of resources and response capabilities that facilitates communication and coordination among regional jurisdictions and agencies. These issues can range from transportation issues to activities during a major disaster, including natural and human-made. Traffic incident management is a critical transportation issue that is required during emergency events.

TRAFFIC INCIDENT MANAGEMENT INFRASTRUCTURE AND DIVERSION ROUTES

The State of CT DEMHS and CT DOT collaborate on traffic incident management. Traffic Incident Management Infrastructure is maintained by CT DOT and includes traffic cameras, Variable Message Signs (VMS), and a Highway Advisory Radio (HAR) system that can be employed during emergency situations. In addition, the Connecticut Highway Assistance Monitoring Patrol (CHAMP), which is a road service patrol operated by the CT DOT, offers emergency service to motorists along major highways in the state. Within the NVCOG region, there are four (4) VMS located on I-84, and another four (4) located along Route 8.

The DEMHS has provided a framework for agencies to respond to traffic incidents, which is described in the Unified Response Manual (URM) last published in 2008. As per the URM, the NVCOG’s role in incident management is the dissemination of information regarding diversion routes and lessons learned from past traffic incidents.

Through the ESF 1 Transportation group, NVCOG has overseen the development of diversion and evacuation routes. The most recent diversion routes for REPT 5 were devised in 2011 by the Central Naugatuck Valley Council of Governments (COGCNV). Currently, a consultant is updating diversion routes throughout the state. This information will be released within the coming years.
11.0 EMERGING TECHNOLOGIES

New and emerging technologies have the potential to drastically reshape the region’s transportation system. Alternative fuel and autonomous vehicles have the potential to reduce greenhouse gas emissions and health threats, improve traffic flow on our highways, and increase safety for drivers and vulnerable road users. However, if deployed prematurely or utilized incorrectly, they also present new hazards that we need to be prepared to address. Additionally, advancements in technologies for large vehicles, including buses and trucks, and increasing access to assisted or powered micro-mobility all will have an impact on the region. Though these technologies may not be ready for mass adoption as of the publishing of this report, it is possible that any or all of them may dramatically reshape getting around the Greater Naugatuck Valley.

In recent years, many automobile manufacturers began to offer a range of driver assistance devices that help drivers avoid collisions. The key feature of these systems is the driver remains in control. The evolution of technology to operate a vehicle and take control from the driver is accelerating. Fully automated cars and trucks are currently in widescale testing around the country and are likely to be widespread between now and 2045. Several of these technologies allow for autonomous driving on highways today, and current beta testing software can attempt to navigate complex urban streets as well. At the same time, wireless communication is increasing the ability to exchange information between vehicles and with roadside devices. As inter-vehicle communication advances, drivers will become better informed about their surroundings and the position of nearby vehicles.

The goals of these technologies are to make travel safer and reduce the number of crashes. They also have the potential of reducing congestion by at least 35%, according to research from the University of Cambridge\(^1\). There will likely also be impacts to the amount of parking needed, the total number of vehicles on the road, and, potentially, the amount of energy used by those vehicles.

\(^1\) https://www.sciencedaily.com/releases/2019/05/190519191641.htm
11.1 INTELLIGENT TRANSPORTATION SYSTEMS (ITS)

ITS refers to using advanced technologies to better manage and operate transportation systems. It is defined as: “the application of advanced sensor, computer, electronics, and communication technologies and management strategies—in an integrated manner—to improve the safety and efficiency of the surface transportation system”. These advanced systems include computer hardware or software, traffic control devices, communications links, and remote detectors. The intent is to realize a more seamless transportation system with reduced delays and conflicts and increased systems integration, interoperability, and communication. ITS projects need to be consistent with the National ITS Architecture and must satisfy a defined set of user services defined by FHWA.

The National ITS Architecture defines eight broad service areas:

- **Advanced Traffic Management Systems (ATMS):**
  These systems include: CCTV cameras, computerized traffic signal systems, dynamic message signs, highway advisory radio, and traffic incident management systems.

- **Advanced Public Transportation Systems (APTS):**
  These systems include: Computer aided dispatch (CAD), automatic vehicle location (AVL), automated payment systems, transit signal priority, and fare technology.

- **Advanced Traveler Information Systems (ATIS):**
  These systems include: Traveler information websites, 511 travel information call centers.

- **Emergency Management (EM):**
  These systems include: Service patrols, infrastructure protection, and disaster response and recovery.

- **Maintenance and Construction Management (CM):**
  These systems include: Vehicle and equipment GPS, route deployment, road weather information systems (RWIS), work zone management and safety management.

- **Archived Data Management (ADM):**
  These systems include: Data warehouses and ITS databases.

- **Commercial Vehicle Operations (CVO):**
  These systems include: Roadside enforcement, automated roadside safety inspection, weigh-in-motion technology, vehicle electronic clearance, and on-board safety and security monitoring.
Advanced Vehicle Safety Systems (AVSS):

These systems include: Intersection, longitudinal and lateral collision avoidance, vehicle safety monitoring, automated vehicle operations, and vision enhancement systems.

Through the application of ITS, travel conditions can be determined more quickly, traffic controls can automatically respond to changing traffic conditions, and real-time information can be disseminated. In order to realize these benefits, ITS must be fully incorporated into the surface transportation network and work together to deliver transportation services. In other words, ITS must be “mainstreamed” into the overall transportation planning and project development processes that exist in the state and region. To accomplish this mainstreaming, the development and deployment of ITS actions must be advanced through the existing transportation planning process in the region.

The National ITS Architecture provides a common structure for the design of intelligent transportation systems and a framework around which multiple design approaches can be developed, each one specifically tailored to meet the individual needs of the user, while maintaining the benefits of a common architecture. It is a mature product that reflects the contributions of a broad cross-section of the ITS community (transportation practitioners, systems engineers, system developers, technology specialists, consultants, etc.). The architecture is functionally oriented, not technology specific. It defines what needs to be done (functions) as opposed to how it will be done (technology). In this way, the architecture can remain valid and current even as technology changes.

The architecture defines the following elements:

- The functions – gather traffic information or request a route – that are required for ITS.
- The physical entities, or subsystems, where these functions reside – the field, roadside, or vehicle.
- The information flows and data flows that connect these functions and physical subsystems together into an integrated system.

The intent of developing and deploying intelligent transportation systems is to realize a more seamless transportation system with reduced traveler delays, quicker response to highway incidents, better traveler information, enhanced and more efficient transit operations, and improved safety and reduced number of crashes. Integration of these services and seamless communication among operators offers the opportunity of increased traveler efficiency and better management of transportation resources.

In the Naugatuck Valley planning region, ITS projects conform to the state architecture and focus on three broad areas:
• **Freeway Incident Management:** The CTDOT operates 24-hour incident management centers in Bridgeport and Newington. The program includes monitoring of traffic and detection of incidents along I-95, I-91, I-691 and I-84. The program should be expanded to include coverage along Route 8 through the region. The project would include the installation of video cameras along the highway and speed detectors to monitoring operations and identify incidents. Including Route 8 in the state’s incident management system will reduce response time when an incident occurs and reduce congestion and delay caused by an incident.

• **Enhanced Highway Corridor Operations:** The proposed program would integrate existing and planned traffic control devices to enhance and coordinate arterial traffic control systems. The intent will be to monitor traffic operations and institute timing changes in response to traffic conditions in real time. The system may also provide transit signal priority.

• **Real Time Traveler Information System:** The proposed system would provide information to transit travelers on vehicle location, schedule adherence, and delays. The project would install interactive information kiosks and dynamic message signs at the region’s commuter rail stations. Advancements in vehicle location tracking have allowed similar systems to be implemented on bus systems throughout the country. In many cases, this information can be delivered directly to a user’s smartphone through transit agency apps.
11.2 AUTONOMOUS VEHICLES

Autonomous vehicles, or AVs, refer to vehicles that have been mounted with a variety of sensors, cameras, and other sensing devices to allow the vehicle to operate with varying combinations of autonomy and driver control. The deployment of AVs is increasing in popularity and many communities are considering or are operating AVs. However, since they rely on the ability of sensors and cameras to detect and recognize the road environment, weather, poor road condition and lines of sight have impacted AVs capabilities to move safely and consistent with driver expectations.

The transition from driver control to vehicle control has been defined by six levels of automation by the Society of Automotive Engineers (SAE), ranging from no automation (Level 0) to full automation (Level 5):

<table>
<thead>
<tr>
<th>Level</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Level 0</td>
<td>The human driver does all the driving</td>
</tr>
<tr>
<td>Level 1</td>
<td>An advanced driver assistance system (ADAS) on the vehicle can sometimes assist the human driver with either steering or braking/accelerating, but not both simultaneously.</td>
</tr>
<tr>
<td>Level 2</td>
<td>An advanced driver assistance system (ADAS) on the vehicle can itself actually control both steering and braking/accelerating simultaneously under some circumstances. The human driver must continue to pay full attention (&quot;monitor the driving environment&quot;) at all times and perform the rest of the driving task.</td>
</tr>
<tr>
<td>Level 3</td>
<td>An Automated Driving System (ADS) on the vehicle can itself perform all aspects of the driving task under some circumstances. In those circumstances, the human driver must be ready to take back control at any time when the ADS requests the human driver to do so. In all other circumstances, the human driver performs the driving task.</td>
</tr>
<tr>
<td>Level 4</td>
<td>An Automated Driving System (ADS) on the vehicle can itself perform all driving tasks and monitor the driving environment – essentially, do all the driving – in certain circumstances. The human need not pay attention in those circumstances.</td>
</tr>
<tr>
<td>Level 5</td>
<td>An Automated Driving System (ADS) on the vehicle can do all the driving in all circumstances. The human occupants are just passengers and need never be involved in driving.</td>
</tr>
</tbody>
</table>

While AV technology is advancing, acceptance of US drivers will be critical to deployment. A recent survey by the American Automobile Association (AAA, December 2017) indicated 54% of US drivers would be afraid to ride in a fully automated vehicle. This is down from the 63% and 78% marks for the same question from earlier surveys. Acceptance has come a long way, but there is still significant increases public support needed. The AAA survey also determined that safety and reliability are the greatest concern about AVs. Education will be critical to increasing AV acceptance. Notably, Covid-19 did not alter the acceptance of AVs significantly. Motorists, passengers, and those sharing the road with an autonomous vehicle must be confident that the technology works and is not prone to errors. To achieve the level of trustworthiness required for acceptance, there must be truth in advertising – the sensors must work according to manufacturer claims and manufacturers must be transparent with shortcomings or failures of their systems.

Currently, AV technology is being developed along two separate paths:

- Private ownership
- Shared mobility

The approach based on private vehicle ownership is being driven by the auto industry. These companies are developing and offering driver assistance equipment as options on generally higher end vehicles. Examples include:

- Crossing traffic warning rear and front
- Night vision
- Lateral parking aid

![SAE Levels of Automation](https://www.mdpi.com/1424-8220/21/16/5397/html)
• Distance information
• Land departure warning
• Wrong way assist
• Lane changing warning
• Approach control warning with braking function
• Speed limit and No Pass information
• Parking assistant – Sensors to detect front and rear collisions while parking and remote control parking
• Steering and lane control assistant
• Active cruise control with Stop & Go function
• Rear collision prevention

These features are intended to aid the driver and assume that the driver remains in control.

Figure 11.2 AV owned and used by Uber® Source: https://www.nbcnews.com/business/autos/brave-new-world-why-when-we-ll-go-drivers-passengers-n785876

The other AV development and deployment path involves technology companies and “ride hailing companies” (also referred to as Transportation Network Companies or TNCs). Technology companies, such as Google, and TNCs, such as Uber and Lyft, are working towards developing driverless vehicles that enhance their businesses. Instead of a private person owning the AV, a company owns a fleet of AVs that are shared by many. They would provide on-demand service. Several companies are striving to achieve levels 4 and 5 automation for their services which would decrease the need for many individuals to own personal vehicles as AVs become more widespread within ride service businesses.

Regardless of which path AV advancement and deployment follows there will be significant changes within the on-street transportation system. There are numerous benefits to AV technology, most importantly when it comes to traffic safety. Roughly 95% of serious crashes (NHTSA) are due to human error. Driver assistance features that warn drivers about the vehicles
position relative to other vehicles have the potential to greatly reduce human error from the crash equation and, thereby, greatly reducing the number and severity of vehicle collisions.

Other cited benefits include Enhanced mobility where increased deployment of fully automated vehicles will provide new mobility options to persons that are unable to drive, either due to age or disability. Economic benefits are significant because vehicle crashes cost billions of dollars in economic activity, productivity, loss of life and decreased quality of life due to injuries. Decreased congestion due to vehicles with high levels of autonomy operating in closer proximity at higher speeds, which helps reduce impedance and congestion.

Conversely, the potential exists for negative consequences from the proliferation of AVs. While reduced congestion is perceived as a possible benefit, deployment of large AV fleets can add more vehicles to our roads, increasing vehicle miles traveled (VMT) and, as a result, increasing traffic congestion, especially in urban/downtown areas. An additional concern of AVs is the potential impact on transit services. As AVs deployed by Transit Network Companies (TNCs, i.e. Uber, Lyft, etc.) become common, bus ridership may decline. The TNC AV fleet would provide on-demand, point-to-point service, as opposed to fixed-route service offered by public transit. Riders would no longer be captive to a bus schedule, long headway and set route. In this scenario, one bus would be replaced by multiple vehicles with disperse boarding and alighting stops, potentially having a significant impact on urban congestion.

However, in the future public transit and TNCs may be able to partner for mutual benefit. The AV fleets could help solve the “first mile/last mile” problem and fill gaps in regular bus service, especially on weekends and late-night hours. The applicability also extends to trucks and home deliveries as goods get distributed throughout a network as they head towards their destination.

Advancements in autonomous technology could result in driverless buses that could help reduce costs to operate services or encourage smaller transit vehicles, operated more frequently. In addition to more frequent service, autonomous buses can have their schedules modified to account for shifts in passenger demand dynamically changing their routes and frequency. This technology can be applied to both local bus routes and bus rapid transit systems between urban areas on dedicated bus lanes. Both forms of transit will lead to increased capacity and efficiency due to autonomous vehicles.

The potential impact on land use decisions is also uncertain currently. The deployment of fully automated vehicles may spur interest in denser, mixed use urban centers where a substantial portion of the fleet will be shared. Or, because of the increase in mobility and ability to perform other activities instead of driving, interest in development in auto-dependent suburban areas may increase.
Many cities and states, including Connecticut, have begun testing autonomous technologies on their roadways. Some of these pilots are testing multi-passenger vehicles or shuttles, while others are requesting vendor proposals to demonstrate the capabilities of individual vehicles. These projects are aiming to prove that the technology can reliably work while also identifying potential threats to successful implementation. One such threat, identified in several studies around the country, is the need for streets to remain in a state of good repair, most importantly ensuring that pavement markings, signage, and traffic signals are all clearly readable and working correctly.
11.3 CONNECTED VEHICLES

Connected vehicles, or CVs, rely on wireless communications between vehicles or to and from a vehicle and roadside infrastructure. The communication links provide valuable and timely information to the vehicle regarding the position of other vehicles as well as the status of road devices, such as traffic signals, or roadway conditions. Whereas an AV operates in isolation from other vehicles using its internal sensors, CVs communicate with nearby vehicles and infrastructure.

When discussing connected vehicle technologies, how the vehicles communicate with the world around them is fundamental. Vehicle communications fall under five categories:

- **Vehicle-to-Vehicle** – V2V
- **Vehicle-to-Cloud** – V2C
- **Vehicle-to-Infrastructure** – V2I
- **Vehicle-to-Anything** – V2X
- **Vehicle-to-Pedestrian** – V2P

When connected to other vehicles, the communications are referred to as “Vehicle-to-Vehicle” or V2V. This type of connectivity works whenever similarly equipped vehicles encounter one another and is currently being experimented on highways throughout the nation. An advantage of V2V technologies is that they can be implemented with no change to the current roadway.

**Vehicle-to-Cloud** or V2C involves the transmission of information from a vehicle to a cloud-based server that then communicates the information to another vehicle. Coordinated Adaptive Cruise Control (CACC) offers a good example of a V2C technology. A majority of AV testing around the world utilize V2C to ensure the data transferred to and from the AV is secure. This system involves two or more vehicles connected to a cloud-based server and allows the vehicles to find each other on the highway and connect in route. The CACC technologies then help the vehicles synchronize their speeds to create a platoon. The lead vehicle broadcasts its actions to all trailing vehicles using V2V communications. Similarly, trailing vehicles broadcast their information to the other vehicles in the platoon.

Communications with roadside devices is referred to as “Vehicle-to-Infrastructure” or V2I. These systems require roadside units be installed to work. The flow of information is bi-directional and is typically handled by Dedicated Short Range Communication (DSRC) frequency. DSRC is a broadcast mode on a dedicated frequency or channel. The range is short, typically about 900 feet, but provides fast and reliable communications with minimal delay. DSRC can be deployed relatively easily; it is a mature, proven, and stable technology. However, the installation of devices to receive and transmit information to and from the vehicle is the responsibility of auto
manufacturers and state and local agencies are responsible for installing the roadside infrastructure. An example of V2I systems that is being deployed and tested involves communications between vehicles and traffic signal systems. The status of the signal is transmitted to vehicles and allows the vehicle to adjust speed as it approaches the intersection. The intent is to reduce the number of complete stops and improve the traffic flow along the interconnected corridor. Roadside infrastructure can also be installed that provide weather and road condition reports. This permits the vehicle to adjust its movement accordingly.

Wireless communications, currently via 5G, are also being developed that rely on smartphone apps to connect roadside units and on-board units to pedestrians; Vehicle-to-Pedestrian or V2P communication. It is a non-broadcast mode with unlimited range, with communications processed through a server. These systems can inform vehicles of the pedestrian’s presence and location, as well as transmit a request to activate the pedestrian phase and signal as the pedestrian approaches the intersection.

Figure 11.3 Demonstration of connected vehicle technology Source: https://www.itsinternational.com/feature/frequency-changes-threaten-vehicle-safety-applications
As with AVs, the primary goal of CV deployment is improved road safety and driver behavior:

- **V2V Safety Applications**:  
  - Communicating Radar Cruise Control  
  - Forward Collision Warning  
  - Emergency Electronic Brake Light  
  - Blind Spot Warning  
  - Lane Change Warning/Assist  
  - Intersection Movement Assist  
  - Vehicle Turning Right in Front of Bus Warning

- **V2I Safety Applications**:  
  - Traffic Signal Change Advisory  
  - Right Turn Collision Caution  
  - Red Light Violation Warning  
  - Speed Compliance  
  - Curve Speed Compliance  
  - Speed Compliance in Work Zone  
  - Oversize Vehicle Compliance – Prohibited Facilities (Parkways); Over Height warning  
  - Pedestrian in Crosswalk  
  - Pedestrian Signal  
  - Emergency Communications and Evacuation Information

In the coming decades, the increase in vehicles connected to each other and roadside units should help contribute to improved efficiency on existing highways, allowing vehicles to better take advantage of the available space. Inter-vehicle communication will help fill gaps in the road and allow cars to seamlessly merge and maintain relative speeds and spacing.

The principal challenges facing CV deployment are:

- Market penetration – need to get devices installed in vehicles.  
- Security – need to encrypt systems to prevent cyber vulnerabilities.  
- Privacy – need to scrub data to eliminate identity and personal information.  
- Mainstream acceptance and public perception.  
- Budget for implementing and maintaining roadside infrastructure.
The integration of AV and CV systems and technologies has the potential to enhance the performance of both. Communication of data from roadside infrastructure to an AV would permit the vehicle to operate more efficiently as it would not have to rely solely on on-board sensors. The use of CV technology would transmit information about surrounding vehicles, location, and road environment, and has the potential to ameliorate weather, poor road maintenance, and lines of sight problems that impede the operation of AVs.
11.4 CONNECTED AND AUTONOMOUS TRUCKS

While the prospects for widespread acceptance of connected and autonomous vehicle technologies and systems loom large on the horizon of transportation planning, the potential implication these systems could have on motor carrier freight transportation is enormous. The trucking industry is a $700 billion industry and truck borne freight has the potential to be revolutionized by the introduction of connected and autonomous trucks.

Currently, there is a shortage of both truck drivers and truck parking. Trucks going to pick up shipments and driving them to their destination require breaks for drivers for 30 minutes as well as rest stops after their shift so the driver can sleep. This required activity is currently creating truck parking shortages across the country. Autonomous trucks can provide a long term solution to this problem. Additionally, High fuel costs (about 24% of operating expenses), vehicle repair and maintenance (about 9% of operating expenses), in addition to wages and benefits (about 43% of operating expenses) contribute to the trucking industry’s low profit margin in research performed in 2018 by American Transportation Research Institute.

These market forces and environmental concerns make the industry a prime candidate for any advanced technology that can improve operations and performance and reduce costs. Demonstrated benefits include:

- **Safety** – reduce the frequency and severity of commercial vehicle crashes.
- **Fuel savings** – reduced air drag and wind resistance from platooned vehicles improves fuel efficiencies about 10.0% for the rear vehicle and 4.5% for the front vehicle.
- **Air quality** – reduced fuel consumptions reduced diesel emissions. The potential for electric or alternative fuel trucks can have an even greater impact on air quality while also reducing pollution from fossil fuel extraction and refining.
- **Mobility** – improved information for drivers and fleet managers will increase freight throughput and efficiency.

As an intermediate step to fully automated commercial vehicles, many companies are working to deploy level 1 and 2 automation in the freight industry. These technologies rely on the driver remaining in control of the vehicle with cameras (video optics), sensors (RADAR and LIDAR) and communications (DSRC and wireless 4G or 5G) equipment to allow information to be broadcast to and from the vehicles. These technologies generally provide for the vehicles to be connected but also afford a certain level of automation.

- **Active Safety Systems**
  
  Currently, active monitoring systems are being installed in many commercial vehicles to improve safety and reduce the severity of crashes. Examples of systems:
o Electronic stability control to control speed and traction over curves and poor weather conditions.

o Forward collision avoidance and warning, with automated braking system – RADAR systems can sense and identify obstacles farther in front of a vehicle than the driver and can automated braking systems can respond and react faster than the driver.

o Adaptive cruise control – automatically adjusts speed to maintain distance from a vehicle in front of the truck.

o Lane change assist – sensors identify the presence of vehicles in the adjacent lane and warn the driver.

o Lane keeping system – sensors help maintain the vehicle within the travel lane.

- Automated Driving Systems (ADS)

Over the next 20 years, full automation of both heavy duty and light weight vehicles will be a reality. Proponents claim that self-driving trucks will be safer and less costly to operate. While currently private companies are working on ADS units, standardization of communications, backed by new regulations or regulatory buy-in, is required to realize widespread deployment.

Several companies such as Daimler Trucks, Watch Plus, Waymo, and TuSimple are performing level 4 autonomous vehicle testing with trucks. Some of these tests occurred on highways with no actual driver behind the wheel to intervene. Testing is occurring in more predictable environments, often at locations with clearer skies and no ice and snow. These tests have been occurring for several years and widespread commercial deployment is inevitable.

- Truck Platoons

Connected and autonomous trucks can closely coordinate their movements to platoon over long stretches of highway. Currently available systems control truck platoons via DSRC communications. With the driver manually steering the truck, the lead vehicle controls longitudinal movement of the platoon via the throttle and brakes. The systems can be disengaged from the trailing vehicles at any time and video is provided to the trailing trucks to allow drivers to see what the lead driver sees. Truck platoons operate
almost exclusively on multi-lane, divided limited access highways and interstates and when traffic and weather conditions are acceptable.

Truck platoons cut wind resistance and air drag by setting and maintaining a constant gap between trucks. This reduces fuel consumption by roughly 10.0% and 4.5% for the trailing trucks and lead truck respectively. Traffic flow also improves as the truck platoon maintains spacing and pace. These systems can also detect a vehicle crossing in between platooned vehicles and automatically adjusts speeds to maintain a safe following distance.

Front mounted radar can “see” farther than the driver and can react faster and apply brakes quicker to obstacles in front of the truck. These systems improve safety and help prevent crashes.

Once these technologies have been thoroughly vetted, in order to employ them on the state highway network, laws pertaining to following distance will need to be set to ensure
safety and the driving experience for other road users is not eroded. These regulatory adjustments can be made with no new costs.

- **AV Vehicle Standardization**

Standardization has been pursued by the 3rd Generation Partnership Project (3GPP), where there are two competing standards for AV communication, C-V2X and DSRC. C-V2X, deployed in 2021, uses Long Term Evolution, 5G technology, and LTE technology when 5G data is not available. This system uses cellular data that is not tied to a specific network and the coverage range exceeds one mile. Additional improvements are being investigated such as changing the utilization spectrum from 3.4 GHz to 5.9 GHz. Major steps recently have started to make the 5.9 GHz the new standard with direction from USDOT. With this, most AV deployments in recent years have used the 5.9 GHz frequency as the main method of communication between other AVs and related infrastructure.

DSRC has been used in AVs since 2017 and was adopted in 2019. It is based on Wi-Fi technology that allows for V2V, V2I, and V2X communications. This is a short-range form of communication that allows the AV to communicate with several nearby vehicles, infrastructure, and other forms of transportation.

There is ongoing debate between the C-V2X system and DSRC system. However, many automotive industry companies are supporting C-V2X 5.9 GHz, so it is likely it becomes the main method of AV communication. Despite this, many predict AV’s using both forms of communication as the complement each other for effective short-range and long-range communication.
11.5 STATE AND FEDERAL CAV PROGRAMS AND PILOT PROJECTS

TNC companies such as Uber and Lyft, auto manufacturers such as Toyota, GM, and Ford, and technology companies such as Good and Panasonic are investing into the design and development of CAV systems and technologies, as well as purchase vehicle fleets to deploy their ADS. The commonality of these efforts is that they are being made by the private sector with low public involvement. However, a successful path to safe testing and deployment of ADS requires government oversight, engagement of key stakeholders, and development of uniform, consistent and reciprocal polices, regulations, and standards. In addition, the deployment of V2I roadside units will require the investment of public funds.

These state actions typically establish committees, commissions, or work groups to develop guidelines for the testing of AVs on public roads and support deployment of AVs. Some legislation requires the presence of an operator while other states allow AVs to operate on their own. Despite differences in language, the goal of the legislation is to encourage partnerships with the private sector to ensure safe testing and ultimate deployment of AVs.
Connecticut has initiated efforts to test connected and autonomous vehicle systems and technologies. The following are brief overviews of some these efforts:

- Connecticut

In 2017, the State of Connecticut enacted legislation (Public Act 17-69) that authorized the state to establish and implement a pilot program for testing fully autonomous vehicles, as defined as either Level 4 or Level 5 on the SAE classification scale. Under the program, the Office of Policy and Management will solicit AV proposals and select up to four municipalities to participate in the program. Two of the selected participants need to meet set population thresholds and targets. The program is being initiated in consultation with the Department of Motor Vehicles (DMV), Department of Transportation (DOT), Department of Emergency Services and Public Protection (DESPP) and the Connecticut Insurance Department (CID).

The pilot program aims to encourage and allow for the testing of fully autonomous vehicles on local roadways in Connecticut. The municipalities must outline the location and routes where AVs may operate, hours of operation for vehicle testing, as well as record the make, year, and model of the test vehicles. Partnerships with an automated vehicle manufacturer, university, and service provider (Lyft, Uber, etc.) are encouraged for purposes of providing shuttle services and other programs. The legislation requires a tester to be seat in the driver’s seat and be capable of taking immediate control of the AV and prohibits testing on limited access highways.

The legislation also established a task force to study fully autonomous vehicles, evaluate the pilot program, and develop recommendations on how Connecticut should promote and regulate AVs in the state.

OPM received its first applications in 2018.

In 2021 CTDOT published a strategic plan specifically for AVs. CTDOT refers to this technology as Connected and Autonomous Vehicles (CAV). The strategic plan can be found on their website\(^2\). The vision of the plan is to ensure CAV transportation is safe and to determine ways that CAV technology can be used as a powerful tool to improve safety. Near-term, CTDOT will focus on policy development, infrastructure preparation, and developing pilot test programs. Long-term, CTDOT will establish a feedback loop to engage with the public to continue to advance, policies, technology, larger deployments, and upgrade infrastructure to support CAV.

CTDOT plans to launch full-sized autonomous buses to run on CT Fastrak between New Britain and Hartford. Beginning testing in 2023, the potential benefits of automated

transit buses, particularly on BRT routes such as CT Fastrak, could be significant. By reducing operating costs and necessary downtime, automated buses may allow for more frequent service without requiring additional personnel or equipment. Additionally, automated buses have the potential to reduce dwell time by more closely aligning boarding doors with platforms, making it easier for passengers using mobility assistance equipment to enter and exit the bus.

A second pilot, focused on testing V2I and ITS technology, will take place on the Berlin Turnpike. 28 signalized intersections will be upgraded to include communications equipment allowing for real time signal timing changes and traffic signal priority for transit buses and emergency vehicles.

Both projects will require a public investment but will demonstrate the transformative potential of these technologies in the NVCOG planning region and all of Connecticut. As these technologies advance toward widespread deployment, NVCOG and our member municipalities will closely follow developments to ensure that our transportation systems remain current and competitive.

• New England Transportation Consortium
The New England Transportation Consortium is a joint research organization sponsored by the Departments of Transportation of the six New England States. Its mission is to conduct shared transportation research initiatives. Currently, they are assessing existing and future legal issues, regulatory concerns, and policy management. To do this, they are collaborating with other organizations interested in AV technology and researching laws and regulations that may impede testing of this new technology throughout the region. They will then provide recommendations to all the New England states.

• American Association of State Highway Transportation Officials
The American Association of State Highway Transportation Officials (AASHTO) drafted a letter on April 1st, 2021, regarding the use and testing of AVs. They encourage the importance of adhering to federal, state, and local regulations when it comes to the enforcement of the new technology. They go on to encourage the Federal Agencies to encourage collaboration between government agencies and automotive and technical experts as standards for the technology are determined. AASHTO envisions AVs within the near future and has supported and will continue to support research within this field.
12.0 CAPITAL IMPROVEMENT PROGRAM

The Metropolitan Transportation Plan for the Naugatuck Valley planning region (NVCOG) and the Central Naugatuck Valley MPO (CNVMPO) addresses the issues and deficiencies of the area’s transportation systems. The critical transportation problems facing the region, described in detail in chapter 3 of this document, are:

- Aging Infrastructure
- Roadway Congestion
- Highway and Pedestrian Safety
- Under Investment in Public Transit
- Gaps in Active Transportation Facilities

The capital improvement program will meet the goals and objectives discussed throughout this MTP over its 28-year timeframe. These goals, also identified in greater detail in Chapter 3, involve:

- Achieve the goal of zero fatalities or serious injuries on the road network
- Maintain and preserve critical systems in a State-of-Good-Repair
- Promote better and more efficient operation and management of the transportation system
- Enhance transportation systems to meet the traveling needs of all residents and travelers
- Improve resilience of transportation infrastructure to enable it to withstand weather and natural events and provide flood protection
- Address equity and traditionally underserved communities
- Support economic revitalization
- Support sustainable communities initiatives that link land development with investments in transportation infrastructure and support the development of transit-oriented districts
12.1 FUNDING PROGRAMS IN THE MTP

Implementation of the capital improvement program presented in the MTP will require a substantial investment in federal, state, and local funds. Federal regulations require the MTP to be “financially constrained” (Title 23 CFR 450.324) and develop a financial plan based on reasonably expected available and projected sources of federal, State, and local revenues and the costs of implementing proposed transportation system improvements. The *Infrastructure Investment and Jobs Act (IIJA)* requires the USDOT to revise federal regulations to designate outer years of the MTP as beyond the first four years and no longer require the projects to be financially constrained.

The principal sources of funds are the various federal-aid transportation programs administered by the Federal Highway Administration (FHWA) and the Federal Transit Administration (FTA). The federal aid programs are authorized by federal act and typically provide 80% of the project costs, with state and local funds covering the remaining 20% non-federal share. The *IIJA* reauthorized the core transportation funding programs contained in the FAST Act for both highway and transit improvements. In general, however, funding allocations were increased between 10% and 34%, greatly increasing resources available to address outstanding transportation deficiencies. The *IIJA* added several new formula and discretionary programs, as well as new pilot programs to address specific issues. Key elements of the new act are:

- It provides long-term certainty and more flexibility for states and local governments.
- It advances the goals of safety and sustainability within the system.

About 72% of the Federal Highway Administration funds authorized in the *IIJA* will be distributed to states by statutory based, program-specific factors. The remaining 28% of the funding is provided through discretionary programs, with states, MPOs and cities and towns required to compete on a project-by-project basis.

In Connecticut, the Special Transportation Fund (STF) finances transportation improvement projects and provide the non-federal match of funds under federal transportation acts. The primary purpose of the STF is to pay debt service on Special Tax Obligation Bonds issued for transportation infrastructure purposes. A small portion of the STF is used for “pay-as-you-go” projects, including on-going maintenance. The major sources of STF dollars are the motor fuels tax and motor vehicle receipts, which combined account for about 80% of the total STF revenues.
The core formula programs overseen by the Federal Highway Administration (FHWA) include the following:

**National Highway Performance Program (NHPP):** The NHPP provides funds to states to maintain and support the condition and performance of the National Highway System (NHS), construct new facilities on the NHS, and ensure that investments of Federal-aid funds in highway construction support progress toward achieving performance targets in the state asset management plan. NHPP projects must be on an eligible facility: interstate highways, non-interstate expressways and other non-expressway principal arterials. Projects need to support progress toward achieving national performance goals and improving infrastructure condition, safety, mobility, or freight movement on the NHS. Projects must be consistent with Metropolitan and Statewide planning requirements. Under IIJA, the NHPP may now fund undergrounding public utility infrastructure, in conjunction with an eligible project, resiliency improvements and activities to protect NHS segments from cybersecurity threats. IIJA authorized $148.0 billion from the Highway Trust Fund, which represents a 27% increase over the funding provided in the FAST Act.

**Surface Transportation Block Grant Program (STBG):** The STBG program is the most flexible federal aid transportation program. It provides funding to states via a set formula to address state and local transportation needs. STBG funds may be used for improving roads classified as a rural major collector or above. Funds can be used for a wide range of projects, such as road reconstruction, rehabilitation, and widening, bicycle and pedestrian facilities, transit projects and ridesharing projects. STBG funds are suballocated to several categories: large urban areas (greater than 200,000 population), other urban areas (less than 200,000 population), transportation alternative projects and off system bridges. Funds not suballocated to one of these categories are available to be spent anywhere in the state.

The IIJA authorized $72.0 billion under the STBG program, a 24% increase over the amount provided under the FAST Act.

The urban set-aside is the largest of all the STBG programs and funds are suballocated to specific large (over 200,000 population) urban areas of the State according to the area’s relative share of the State’s population. The Waterbury Urban Area is classified as a small urban area and not directly allocated funds under the STBG program at this time.

The Transportation Alternatives Set-aside Program (TAP) is funded under a 10% drawdown of the STBG allocation. The Transportation Alternative program funds a wide range of non-traditional transportation projects. This includes on- and off-road pedestrian and bicycle facilities,
infrastructure projects for improving non-driver access to public transportation and enhanced mobility, community improvements like historic preservation, environmental mitigation related to storm water and habitat connectivity; recreational trails, and safe routes to school projects. IIJA substantially increased funding available under the TA program, increasing the authorization by 71% over the FAST Act. In addition, it increased the amount of funds suballocated to urban areas to 59% of the total, an increase of more than 50% suballocated under the FAST Act. Under the FAST Act, states were permitted to flex TA funds not suballocated to urban areas. This provision was revised in IIJA to allow this transfer only if no eligible TA project is available. States are not eligible recipients of TA funds, with projects being led by regional or local governments or non-profit organizations.

The IIJA also increased set-aside funding provided for off-system bridge projects to 20% and added project types to include electric vehicle (EV) charging infrastructure, protective features to enhance resilience and wildlife crossings.

**Congestion Mitigation and Air Quality Improvement Program (CMAQ):** The CMAQ program funds transportation projects and programs that reduce emissions from mobile transportation sources and are intended to help States meet the requirements of the Clean Air Act. Funding is available to reduce congestion and improve air quality in areas that do not meet the National Ambient Air Quality Standards for ozone, carbon monoxide, or particulate matter (nonattainment areas) and for former nonattainment areas that are now in compliance (maintenance areas). All CMAQ funded projects and programs require an assessment and documentation of air quality benefits by the State. Typical projects include traffic signal systems, transit improvements, ridesharing and commute options programs, and bicycle facilities. Under the IIJA, CMAQ may now fund shared micro mobility projects and buying medium- and heavy-duty zero emission vehicles and charging equipment.

**Highway Safety Improvement Program (HSIP):** This program funds projects that will significantly reduce traffic fatalities and serious injuries on public roads. The program requires a data-driven, strategic, performance-based approach to improving highway safety on public roads. IIJA added eligibility for non-infrastructure safety projects related to education, research, enforcement, emergency services, and safe routes to school. New provisions under IIJA require States to complete vulnerable road user (VRU) safety assessments and consider a “Safe System” approach.

**National Highway Freight Program (NFRP):** This program focuses on improving the efficient movement of freight on the National Highway Freight Network. Eligible activities include construction, operational improvements, planning, and performance measurement. Although the program is highway-focused, up to 10% of funds may be used for public or private freight rail,
water facilities, including ports, and intermodal facilities. States must have a State Freight Plan to receive funds. IIJA authorizes $7.15 billion for the program.

**Bridge Formula Program (BFP):** This program provides funds to replace, rehabilitate, preserve, protect, and construct highway bridges. 15% of the funds are set-aside to replace or rehabilitate “off-system” deficient bridges. Off-system refers to bridges that are not on the Federal-Aid Road system, defined as bridges located on local roads or rural minor collectors. Bridges need to be at least 20 feet long to be eligible. IIJA authorizes $27.5 billion for the program.

**Promoting Resilient Operations for Transformative, Efficient, and Cost-Saving Transportation (PROTECT):** This program was created in IIJA and provides both competitive and formula funds for planning, resilience improvements, community resilience and evacuation routes, and at-risk coastal infrastructure related to highway projects, public transportation facilities, commuter and intercity rail facilities or service, and port facilities. MPOs are eligible recipients for resilience planning grants including scenario development and vulnerability assessments. IIJA authorizes $7.3 billion for the program by formula and $1.4 billion for competitive grants.

**Carbon Reduction Program (CRP):** This is a new formula program to provide funds for projects designed to reduce transportation emissions (defined as CO2) from on-road highway sources. Eligible projects include public transportation, bicycle and pedestrian facilities, efficient street lighting and traffic control devices, congestion pricing, transportation demand management (TDM) actions that effectuate a mode shift and supporting alternative fuel vehicle deployment. The program requires the state to develop a carbon reduction strategy, in consultation and collaboration with the MPOs, within two years of passage of IIJA.

**National Electric Vehicle Investment Program (NEVI):** This new program will provide formula funding to States to strategically deploy EV charging infrastructure and establish an interconnected network that facilitates data collection, access, and reliability. States must prepare and submit an *Electric Vehicle Infrastructure Deployment Plan* before receiving funds. The initial focus of this program is directed at highways designated as “Alternative Fuel Corridors” for electric vehicles. The intent is to build out this national network, particularly along the Interstate Highway System. Once this national network is fully built out, funding may be used on any public road or in other publicly accessible locations. IIJA authorizes $5.0 billion for the program.
FEDERAL HIGHWAY ADMINISTRATION (FHWA) DISCRETIONARY PROGRAMS

While formula funding programs provide states financial assistance to implement core highway improvements, IIJA allocates about two-thirds of its funding authorization on a competitive basis for projects that would have a significant national, regional, and local impact. While IIJA specifies that a percentage of discretionary funds are allocated to all states and geographic areas, the ultimate decisions on the award of competitive grants lies with the USDOT. The IIJA continues funding for various discretionary programs included in the FAST Act but also created several new programs.

Rebuilding American Infrastructure with Sustainability and Equity (RAISE): Previously known as the BUILD and TIGER grant programs, the RAISE program awards funds on a competitive basis for major capital investments in surface transportation projects that will stimulate the nation’s economy and invests in road, rail, transit and port projects that promise to achieve economic recovery and growth. Selection criteria includes safety, economic competitiveness, quality of life, environmental protection, state of good repair, innovation, partnership, and additional non-Federal revenue for infrastructure investments. Some planning grants are provided. This program provides at most 80% federal funding, although in recent years this has been modified to cover 100% of eligible project costs in historically disadvantaged areas. Under IIJA, the RAISE program was authorized for five years at a minimum total allocation of $15.0 billion.

Nationally Significant Multimodal Freight & Highway Projects (INFRA): This program provides funds for multimodal freight and highway projects of national or regional significance. The purpose is to improve the safety, efficiency, and reliability of the movement of freight and people. Eligible projects need to be located on the National Multimodal Freight Network. Under IIJA, flexibility to use INFRA funds for non-highway freight projects was increased and the set-aside for small projects was increased. A total of $8 billion will be provided under IIJA.

Safe Streets and Roads for All (SS4A): The SS4A program was created to support efforts to advance “vision zero” plans and implement other capital improvements that reduce the number of fatal and serious injury crashes, especially for bicyclists and pedestrians. Recipients of SS4A funds are MPOs and local governments; state DOTs are not eligible recipients. IIJA authorizes $5.0 billion for the program.

National Infrastructure Project Assistance (MEGA): This program was established under IIJA and supports large, complex, multi-modal, multi-jurisdictional freight-related projects that are difficult to fund by other means and are likely to generate national or regional economic, mobility, or safety benefits. The program allocates 50% of the funds for projects costing between $100 million and $500 million and 50% of the funds for projects costing more than $500 million. The federal share directly from the program is 60%. Federal funds from other programs can...
supplement the project, but the total federal support cannot exceed 80%. Total funding available over the life of the IIJA is $10 billion.

**Bridge Investment Program (BIP):** This is a new program that supports rehabilitating or replacing bridges, including culverts. The focus of the program is to encourage bridge repairs, including culverts, that will improve safety, efficiency, and reliability of people and freight movement, as well as to improve flood control and habitat connectivity for aquatic species. Eligible bridges need to be listed on the National Bridge Inventory. A total of $12.5 billion is authorized for the program under IIJA.

**Congestion Relief Program (CRP):** The Congestion Relief program was created to advance innovative solutions to congestion in the most congested metropolitan areas. The goals are to reduce highway congestion, optimize highway capacity and reduce economic and environmental costs incurred by travelers due to excessive congestion. Eligible activities include integrated congestion management systems, congestion pricing, including interstate tolling and actions that encourage ridesharing and mobility services. IIJA authorizes $250 million for the program.

**National Culvert Removal, Replacement, and Restoration Grant program (also known as the Culvert Aquatic Organism Passage Program (AOP)):** IIJA established this program to address barriers to anadromous fish passage by replacing, restoring, or removing culverts and other structures that prevent or inhibit movement of these fish species. These species, such as salmon, are born in freshwater, spend most of their lives in the marine environment, and migrate back to freshwater to spawn.

**Strengthening Mobility and Revolutionizing Transportation (SMART):** This program was established under IIJA to fund advanced smart city or community technology demonstration projects that improve transportation safety and efficiency. Total funding available over the life of the IIJA is $10 billion.

**Charging and Fueling Infrastructure Grants:** This program was established under IIJA to strategically deploy publicly accessible electric vehicle charging infrastructure and other alternative fueling infrastructure along designated alternative fuel corridors. Operating assistance may be funded for up to five years. At least 50% of funds must be used for community grants that prioritize projects in rural areas and low- and moderate-income neighborhoods. Total funding available over the life of the IIJA is $2.5 billion.

**Active Transportation Infrastructure Investment Program:** This program was established under IIJA to build connected active transportation systems. The intent is to expand opportunities for people to walk, bicycle and roll safely to where they want to go. The focus is on larger, regional
active transportation networks that will connect communities and destinations. Total funding available over the life of the IIJA is $1 billion.

**FEDERAL TRANSIT ADMINISTRATION (FTA) PROGRAMS**

As is the case for highway improvement projects overseen by the FHWA, the core formula and discretionary programs administered by the Federal Transit Administration are retained and continued under IIJA. The FTA will receive $91.2 billion over the five years of the act. Most of these funds will be allocated to capital programs and projects.

**Urbanized Area Program (§5307):** This program provides formula funds to designated recipients in urban areas for transit capital and operating assistance. These funds are intended primarily for capital projects, including buying new buses, building maintenance and passenger facilities, acquiring support vehicles, and purchasing administrative capital items. Funds are allocated to individual urban areas based on its share of the population. In Connecticut, split agreements are executed among FTA recipients within an urban area that allocate funds to priority projects. Unallocated funds from the urban area are pooled and assigned for use anywhere in the state. The CTDOT provides the non-federal share of FTA capital grants.

**Capital Investment Grants (CIG/§5309):** This discretionary program funds major transit capital investments, including heavy rail, commuter rail, light rail, streetcars, and bus rapid transit. Program funds are used for constructing new, fixed-guideway transit systems or extending existing systems (New Starts), enhancing or improving the capacity of existing systems (Core Capacity), and constructing bus rapid transit projects operating in mixed traffic that represent a substantial investment in the corridor and emulate the features of rail.

**Enhanced Mobility of Seniors and Individuals with Disabilities Program (§5310):** This program provides funds to private nonprofit organizations help meet the transportation needs of older adults and persons with disabilities when transportation services are unavailable. Funds are apportioned to states based on a formula and can be used for capital, operating and planning assistance to nonprofit organizations and public agencies that provide specialized transportation services to elderly persons and persons with disabilities. Eligible projects include both traditional capital and nontraditional investments that go beyond ADA services.

**State of Good Repair (§5337):** This formula program allocates funding to states and local governments that own, maintain, and operate fixed-guideway and high-intensity bus systems. The goal of the program is to support capital projects that maintain public transportation systems in a state of good repair and ensure that public transit operates safely, efficiently, reliably, and sustainably.
**Bus and Bus Facilities Formula Grants (§5339):** This discretionary program provides grants to help modernize bus fleets and facilities. A priority purpose is to help transit agencies acquire or lease low- or no-emission vehicles to improve air quality and reduce the effects of climate change. Funding is also available to acquire and construct supporting facilities required for operating low- and zero-emission vehicles.

**All Station Accessibility Program (ASAP):** The ASAP was established under IIJA to provide funding to repair, rehabilitate, modify, and improve the infrastructure at existing stations or facilities to ensure accessibility for all users. The intent is to upgrade “legacy” transit and commuter rail stations to fully comply with the requirements of the Americans with Disabilities Act.

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**NEW PILOT PROGRAMS ESTABLISHED UNDER IIJA**

The IIJA created several pilot programs to address critical concerns, but Congress wanted states and MPOs to demonstrate efficacy of the federal participation before making the program permanent. The following pilot programs may be pertinent to the NVCOG MTP.

**Reconnecting Communities Pilot Program (RCP):** The construction of the interstate system, as well as other limited access highways, often divided neighborhoods and created barriers to community activity. IIJA created this pilot program to study the feasibility and impacts of removing an existing facility to reconnect communities. Eligible activities include planning, design, demolition, and reconstruction of street grids, parks, or other infrastructure. The goals of the program include improving mobility, access, and economic development. The program will provide $50 million for planning activities and $70 million for construction over five years.

**Wildlife Crossings Pilot Program:** The purpose of this new program is to reduce the number of wildlife-vehicle collisions and improve habitat connectivity. A total of $350 million will be provided under IIJA for projects implemented under the program.

**National Motor Vehicle Per-Mile User Fee Pilot Program:** The purpose of this pilot program is to test design and implement a per-mile user fee as alternate method for generating revenue to finance transportation investments. The program will develop recommendations related to adoption and implementation of a per-mile user fee. A total of $50 million will be provided under IIJA.

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**FEDERAL RAILROAD ADMINISTRATION PROGRAMS**

In Connecticut, CTDOT is responsible for funding rail operations and equipment. Metro North Railroad, a division of the Metropolitan Transportation Authority (MTA) in New York City, operates rail service along the Connecticut-owned the New Haven Main Line (NHML) and branch lines, including the Waterbury Branch Line (WBL). CT Rail is responsible for operating rail service
along the Shoreline East (from New Haven to New London) and the Hartford Rail Line (from New Haven to Springfield, Massachusetts). The New Haven Main Line (NHML) is part of the Northeast Corridor (NEC), extending from Washington, DC to Boston. Service on the NEC is operated by Amtrak. The NEC does not include the New Haven line branches. Additionally, a series of freight operators utilize the state’s rail network, some on privately owned trackage and others over Connecticut-owned track. The Federal Rail Administration (FRA) oversees several grant programs to improve and modernize the existing rail system and maintain the equipment, track and way in a state-of-good-repair. Improvements to rail infrastructure are also eligible under several programs administered by the FTA. Recipients and project eligibility vary by program, as well as the cost share.

Consolidated Rail Infrastructure and Safety Improvements (CRISI): The CRISI program provides funding opportunities for capital projects that improve the safety, efficiency and reliability of passenger and freight rail transportation systems.

Federal-State Partnership for Intercity Passenger Rail Grants: This program provides funding for intercity passenger rail systems to reduce the backlog of projects needed to maintain systems in a state of good repair and improve performance. Under IIJA, the program was broadened to include projects that would expand or establish new intercity passenger rail services. Two subcategories are designated: system on the Northeast Corridor and other intercity rail systems not located on the NEC.

Railroad Crossing Elimination: This is a new, competitive grant program established under IIJA to fund highway-rail or pathway-rail grade crossing improvements. The purpose of the program is to eliminate highway-rail crossings that are frequently blocked by trains and generally improve the safety and mobility of people and goods.

FEDERAL AVIATION ADMINISTRATION

Airport Improvement Grant and Passenger Facility: The IIJA provides $15 billion in grants to airports throughout the country. Under this program, grants are used to implement various improvements to airport infrastructure. Funds can be used on runways, taxiways, terminals, airport-transit connections, and roadway projects. Projects related to safety and sustainability are also eligible.

Airport Terminals Program: The IIJA provides $5 billion in competitive grants under this program to fund airport terminal development projects that address the aging infrastructure of the nation’s airports. These grants will fund safe, sustainable, and accessible airport terminals, on-airport rail access projects and airport-owned airport traffic control towers. Projects may also include multimodal development.
**Air Traffic Facilities:** The IIJA provides $5 billion to FAA for grants to upgrade and maintain the nation’s air traffic control systems. Funds will be used to upgrade, replace, and maintain critical buildings and equipment to operate the nation’s air space. This also includes upgrading the power systems, navigation and weather equipment, and radar and surveillance systems that the air traffic systems rely and depend on.

**FAA Contract Tower Competitive Grant Program:** The FAA provides $20 million annually through FY 2026 to modernize air traffic control towers at small town and municipal airports.

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**STATE FUNDING PROGRAMS**

**Local Transportation Capital Improvement Program (LOTCIP):** The LOTCIP program was created to provide state funds to municipalities through the Councils of Governments for road, bridge, multi-use trail, and pedestrian improvements. The intent of the program is to address regional transportation needs through a dedicated capital improvement program overseen by the COGs. The responsibility of the program is vested at the regional level, and it is expected that projects will advance more expeditiously and at a lower cost. Project eligibility is the same as under the USDOT STBG Program. Municipalities are responsible for preparing design plans and paying 100% of the design-related costs; the designs must meet minimum state roadway design standards and ensure a 15-to-20-year useful life. LOTCIP funds are allocated at the low bid amount at the time of construction plus 20% for contingencies and incidentals.

**Community Connectivity Grant Program (CCGP):** The CCGP was developed to provide funding for targeted, low-cost infrastructure improvements commonly identified through a Road Safety Audit (RSA) or other planning initiatives. The purpose of the CCGP is to provide funding directly to municipalities to implement small-scale infrastructure improvements that enhance pedestrian and bicyclist safety and provide better connections for pedestrians and bicyclists. Municipalities are responsible for preparing design plans and paying 100% of the design-related costs. State funds are allocated for the construction of improvements but are constrained to the cost estimate at the time of grant award.

**Recreational Trails Program Grant:** Connecticut provides funds through the Department of Energy and Environmental Protection (DEEP) for a variety of recreational trails actions and projects. The program provides 80% of the project’s cost with a 20% sponsor-provided match required. Eligible sponsors include private organizations, municipalities, federal, state, and regional agencies, and other government entities such as tribal nations. Funds can be used for planning, such as trail routing studies, project design, acquisition of property for trail projects, construction, maintenance equipment, trail amenities, and publications and outreach material related to bikeways, multi-use trails (including motorized) and water trails (blueways).
**State Local Bridge Program:** Municipally owned bridges can be funded by state and federal Local Bridge Programs. To qualify for the state Local Bridge Program, a bridge must carry a certified local road, be at least 20 feet long, and be functionally obsolete according to FHWA criteria. The program was revised to extend eligibility to include bridges that are not currently structurally deficient but have other issues and could benefit from minor repairs to extend their useful life. State grants provide 50% of the cost of improvements with the municipality responsible for the other 50% cost share.

**State Matching Grant Program for Demand Responsive Transportation for Elderly and People with Disabilities:** This program provides funds to municipalities for new or expanded transportation services to seniors and people with disabilities, such as weekend, evening or out of town services, additional days of service or special trips. These funds are available to all municipalities, but they must submit an application that describes the service enhancements to be funded by the grant. Municipalities may also choose to assign their grant to a transit district.

**Transportation Rural Improvement Grant Program (TRIP):** This program provides funds to municipal governments for infrastructure improvements in small towns designated as rural by the US Census. Activities may include transportation capital projects such as construction, modernization, or major repair of infrastructure. Funds may only be used for construction activities.

**Transit-Oriented Development Grant Program:** This program provides grants through the Office of Policy and Management (OPM) to fund shovel-ready capital projects and related activities located within one-half mile of existing public transportation facilities. Currently, a minimum 20% match is preferred.
Quarry Walk, Oxford
12.2 IMPLEMENTING THE MTP

To accomplish the goals of the MTP, the region has developed a list of priority projects that maintain fiscal constraint over the span of this plan, meaning that total programmed projects remain below the reasonably expected funding levels. There are projects, however, that the region considers priority that could not be accomplished with the funding expected within the region, and these are identified in the Goals section of Chapter 3 as Vision Projects, those that would be transformational but do not fit into current funding levels.

The full list of projects programmed in the region can be found in Appendix A of this document.

CTDOT calculated the total estimated FHWA funds for Connecticut ($53,570,365,877) for the period 2023-2050 by compounding the estimated federal funds for federal fiscal year 2023 ($1,600,000,000) at 1.5% for 28 years. $17,632,713,000 was deducted from this total for “major projects of statewide significance”.

Of the balance of the total estimated funds ($35,937,652,877), CTDOT’s Office of Statewide Coordination and Modeling, STIP Unit allocated 60% for System Preservation ($21,562,591,726), and 40% for System Improvement ($14,375,061,151). System Preservation projects include repaving roadways, bridge repair or replacement, and any other form of reconstruction in place. System improvement projects are projects that enhance safety, improve mobility, increase system productivity or promote economic growth.

Five percent of the System Preservation funds and 3.8% of the System Improvement funds were distributed equally to each of the MPOs and the RPOs. This provided each of the 10 planning organizations with a minimum allocation of funds. Weighted variables were used to distribute the remainder of the funds. The variables used were Vehicle Miles of Travel (VMT), Average Travel Time Index (AVTTI), and Lane Miles (LM).

For System Improvement funds: .25 weight for VMT and .75 weight for AVTTI.
For System Preservation funds: .25 weight for VMT and .75 for LM.
The amounts allocated to these variables for each category were then distributed to each MPO/RPO in proportion to its respective percentage to the total of the variables.

The CTDOT has estimated that, over the period of the MTP, approximately $3.362 million will be available for improvements and preservation of the system within the CNVMPO region. An additional $3.154 million will be provided to fund Major Projects of Statewide Significance, projects that will occur on roads within the region but will be controlled by the CTDOT because of their significance to the statewide transportation system. Most notably in this category is the NewMix project, which is the long-term replacement of the Interstate 84/Route 8 interchange in Waterbury. This project, estimated to occur in the mid-2040s, is programmed for $3 Billion.

In addition to the above outlined FHWA funding, direct maintenance and operation funding from the FTA is included in the long-range outlook for the region. Within the CNVMPO, FTA funding is expected to be utilized 100% for operations and state of good repair projects, so none of this funding is programmed into the project listing in Appendix A or included in the income or expenditure tables. Funding to the region includes:

- $87,376,250 for the CTtransit Waterbury Division
- $1,805,000 for the CTtransit New Britain Division, which provides service for Bristol
- $387,380,000 for the CTtransit New Haven Division, which operates one route into Cheshire and Waterbury

These funds represent the operating and basic capital costs associated with ongoing operations of these districts. Additional FTA and state funds will be provided for operations and state of good repair projects on the Waterbury Line which, in addition to projects programmed into appendix 1 of this document, will ensure that the line remains a safe and convenient option for riders. Funds for this come from several items in the CTDOT’s FTA and State Transit Budget tables:

- $35,000,000 for rail projects specifically within the CNVMPO, all from state funds
- $80,000,000 for Waterbury Line projects along the entire line, including within the GBVMPO, all from state funds
• $1,150,000,000 for systemwide New Haven Line projects, which includes branch lines, that includes a combination of federal funds, $920,000,000 of FTA funds and $230,000,000 of CT funds

Projects along the Waterbury Line represent a critical series of improvements to the region, and additional state of good repair work following the significant investment in the line over the past several years will all serve to advance the region’s economic development targets as well as encourage additional discretionary riders for the line, helping reach the ongoing safety and VMT reduction targets.

Because of the region’s commitment to Vizion Zero, the list of improvement projects is larger than the list of preservation. While maintaining the system in a state of good repair is essential, the region is committed to improving roadway safety as quickly as possible on as much of the network as possible. The result is that most projects, even those designed to improve the condition of existing roads, will likely include improvements to pedestrian and cyclist infrastructure, as well as lighting, safety devices such as bollards, and design speed reductions.

WITHIN THE REASONABLE FUNDING ESTIMATES FOR THE REGION, FOUR MAJOR CATEGORIES RECEIVED FUNDING:

- Improvements: $1,410,205,000
- Major Projects: $3,154,250,000
- System Preservation: $516,389,000
- Transit: $610,831,000

This plan yields a small surplus of expected funds which can either be programmed into future projects, particularly those focused on vulnerable user safety, or made available for CTDOT projects within the region. This program does not, however, cover all the regional priority projects, and in combination with unanticipated funding amounts or discretionary awards may be utilized to implement these projects.
EXPECTED OUTCOMES

Implementation of the MTP will address the region’s most critical problems while allowing for growth and revitalization throughout the 19 NVCOG towns. Based on the critical planning factors identified in Chapter 2 of this document, with an intensive focus on equity, the following outcomes are expected from the projects and programs identified in this plan.

Safety

Improvements identified in this plan focus heavily on safety, providing for the region’s NVision Zero program, addressing the locations that prove most dangerous for users, especially vulnerable users, and utilizing a full safe-system approach to address traffic fatalities and injuries. Of the 25% of funds programmed into improvements, the majority focus on intersection and corridor safety upgrades, utilizing proven countermeasures to reduce speeds and reduce the severity of crashes when they happen. Importantly, these improvements include additional pedestrian facilities, improved and expanded bicycle facilities, and intersection improvements.

NVCOG will continue regular updates to the region’s NVision Zero action plan, prioritizing enhancement projects based on periodic review of crash data, speed data, and volumes. These updates will ensure that, as much as possible, traffic fatalities can be eliminated within the time frame of the Vision Zero goal.

A critical step to reduce roadway fatalities and serious injuries is providing alternatives for those who need to travel but should not be driving, including those who have consumed alcohol, individuals who are too tired to drive, or those who are unable to drive. The expansion of transit and active transportation options will provide an alternative, further benefiting those traveling on the region’s roads.

Active Transportation

Projects within NVision50 provide not only for the completion of the 44-mile Naugatuck River Greenway but connector trails that reach all parts of the region. This network of multi-use trails will serve as the core of a broader active transportation network, allowing users of bicycles, micromobility devices, mobility assistive devices, and pedestrians to travel between town centers and transit stops.

To supplement the network of trails, multi-use side paths and on-road mobility lanes will provide access to local destinations. These facilities, implemented as part of a broader complete streets plan, will add an additional option to users.
**Mobility Equity**

For too many residents and visitors to the NVCOG region, mobility is limited based on the lack of options in the current transportation system. This plan aims to address this equity issue by addressing the four parts of the NVCOG’s definition of mobility equity; mobility for all ages, mobility for all abilities, mobility for all incomes, and mobility from anywhere to everywhere. This plan addresses mobility equity in two ways; adding additional mobility options for all users and reducing the impact of the roadway network.

Projects identified in NVision50 complete the region’s trail network, put a renewed focus on complete streets throughout the region’s cities and towns, and expand the transit network. Outcomes related to this primary planning goal are further discussed under the Mode Choice target.

Several of the region’s major projects, including the largest and most significant, all work to mitigate the impacts of the region’s transportation network on the surrounding residents. By reconnecting local streets that were bisected by highway construction, residents can benefit from the services and jobs located throughout their city. Additionally, based on air quality conformity modeling, pollution emitted from the transportation system decreases drastically by 2050, having the greatest impact on those with health issues who live and work near major highways.

**Efficiency**

Minor roadway expansions, improved transit options, and greater active transportation access will all work to address congestion on the region’s roads. While there is no one simple answer, the many actions included in this plan, including the major projects of statewide importance being lead by the CTDOT, will all contribute to addressing the least predictable and most congested locations within the CNVMPO. The 9% of funding committed to preservation of the system will improve the quality of our infrastructure, across the transportation system, to better serve existing users more efficiently.
Mode Choice

A key contributing factor to mobility equity is providing mode choice for all users; ensuring that no matter how an individual wants to travel they can do so safely and conveniently. Improvement projects within the MTP add significant extension to the region’s bicycle network, as well as upgrade and complete facilities for those walking/rolling. Not only does this open traditional active transportation options to more residents but it provides for additional micromobility options including e-bikes and scooters.

The $610 million programmed into transit improvements and service, along with the several significant but unfunded priorities, will provide intercity connections for passengers across the region, ensuring that the two largest NVCOG cities, Bristol and Waterbury, are connected via transit, and providing access to Hartford and points north, New Haven and points east, and expanding the number of people with access to New York and points west and south.

The inclusion of Bus Rapid Transit along the Route 8 corridor, and decreased headways along rail and bus systems, provides new and better options for residents throughout the region, ensuring that everyone has the ability to choose how they would like to travel.

Environmental Protection

Projects identified in NVision50 will work to reduce the impact of the transportation network on the environment. As identified in the air quality conformity determination included as Appendix B to this document, all the region’s non-attainment categories are improved by implementation of projects within and surrounding this region. By 2050, all three non-attainment categories within Connecticut are well below their emission budgets. Electrification of the passenger rail system and buses, along with the switch from internal combustion to alternative power sources in personal vehicles will all benefit the region’s air and water quality.

Additionally, the increase in options for travelers to those with less environmental impact, particularly active transportation, will further yield benefits in this category. Bridge and culvert improvements, along with non-transportation related habitat restoration projects, will bring native species back to the region’s waterways.
**Freight**

Movement of materials and goods throughout the region are essential to the economy and well-being of residents. Reliability of the roadway network is one of the most important aspects of planning for the freight industry, and NVision50 utilizes a series of preservation and improvement projects to reduce unpredictability within the highway system. Ensuring consistency in cross-section across Interstate 84, addressing the challenge of grades and curves at the interchange between Interstates 84 and 691, and addressing the short weaves and dangerous ramp spacing along Route 8 will improve safety and reduce congestion, improving consistency for freight companies.

Improvements to the freight rail network will also provide an alternative for shippers and receivers, help to reduce truck miles on the region’s highways, and support economic growth in former industrial zones. Improvements to capacity throughout the region, the construction of an inland port in Naugatuck to transfer freight from rail to truck, and improved transfer sites between railroads will all work to ensure the freight network is a driver of economic growth and wellbeing.